## Third Quarter 2008 Supplemental Material



## Safe Harbor



Certain statements in this document regarding anticipated financial outcomes including earnings guidance, if any, business and market conditions, outlook and other similar statements relating to Rayonier's future financial and operational performance, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "anticipate" and other similar language. Forward-looking statements are not guarantees of future performance and undue reliance should not be placed on these statements.
The following important factors, among others, could cause actual results to differ materially from those expressed in forward-looking statements that may have been made in this document: the effect of the current financial crisis, which is impacting many areas of our economy, including the availability and cost of credit, pricing of raw materials and energy, and demand for our products and real estate; the cyclical and competitive nature of the industries in which we operate; fluctuations in demand for, or supply of, our forest products and real estate offerings; entry of new competitors into our markets; changes in global economic conditions and world events, including political changes in particular regions or countries; changes in energy and raw material prices, particularly for our performance fibers and wood products businesses; impacts of the rising cost of fuel, including the cost and availability of transportation for our products, both domestically and internationally, and the cost and availability of third party logging and trucking services; unanticipated equipment maintenance and repair requirements at our manufacturing facilities; the geographic concentration of a significant portion of our timberland; our ability to identify and complete timberland acquisitions; changes in environmental laws and regulations, including laws regarding air emissions and water discharges, remediation of contaminated sites, timber harvesting, delineation of wetlands, and endangered species, that may restrict or adversely impact our ability to conduct our business, or increase the cost of doing so; adverse weather conditions, natural disasters and other catastrophic events such as hurricanes, wind storms and wildfires, which can adversely affect our timberlands and the production, distribution and availability of our products and raw materials such as wood, energy and chemicals; interest rate and currency movements; our capacity to incur additional debt, and any decision we may make to do so; changes in tariffs, taxes or treaties relating to the import and export of our products or those of our competitors; the ability to complete like-kindexchanges of property; changes in key management and personnel; our ability to continue to qualify as a REIT and to fund distributions using cash generated through our taxable REIT subsidiaries; and changes in tax laws that could reduce the benefits associated with REIT status.
In addition, specifically with respect to our Real Estate business, the following important factors, among others, could cause actual results to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical nature of the real estate business generally, including fluctuations in demand for both entitled and unentitled property; the lengthy, uncertain and costly process associated with the ownership, entitlement and development of real estate, especially in Florida, which also may be affected by changes in law, policy and political factors beyond our control; the potential for legal challenges to entitlements and permits in connection with our properties; unexpected delays in the entry into or closing of real estate transactions; the existence of competing developers and communities in the markets in which we own property; the pace of development and the rate and timing of absorption of existing entitled property in the markets in which we own property; changes in the demographics affecting projected population growth and migration to the Southeastern U.S.; changes in environmental laws and regulations, including laws regarding water withdrawal and management and delineation of wetlands, that may restrict or adversely impact our ability to sell or develop properties; the cost of the development of property generally, including the cost of property taxes, labor and construction materials; the timing of construction and availability of public infrastructure; and the availability of financing for real estate development and mortgage loans. Additional factors are described in the company's most recent Form 10-K on file with the Securities and Exchange Commission. Rayonier assumes no obligation to update these statements except as is required by law.

## Rayonier

## Third Quarter - Highlights (\$ Millions - Except EPS)

|  | 3Q 2008 | 2Q 2008 |  |  | 3Q 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profitability |  |  |  |  |  |
| Sales | 308 |  | 295 |  | 324 |
| Operating income | 49 |  | 54 |  | 92 |
| Income from continuing operations | 40 |  | 38 |  | 70 |
| (Loss) / income from discontinued operations | (10) |  | (1) |  | 1 |
| Net Income | 30 |  | 37 |  | 71 |
| Earnings Per Share: |  |  |  |  |  |
| Continuing operations | 0.50 |  | 0.48 |  | 0.89 |
| Net income | 0.37 |  | 0.47 |  | 0.90 |
| Average diluted shares (millions) | 79.6 |  | 79.4 |  | 79.1 |
|  |  | Nine Month | Ended Sep | tember 30, |  |
|  |  | 2008 |  | 2007 |  |
| Capital Resources and Liquidity |  |  |  |  |  |
| Cash Provided by Operating Activities |  | 248 |  | 264 |  |
| Cash Used for Investing Activities |  | (308) |  | (84) |  |
| Cash Used for Financing Activities |  | (65) |  | (129) |  |
| Adjusted EBITDA * |  | 283 |  | 334 |  |
| Cash Available for Distribution (CAD)* |  | 159 |  | 210 |  |
|  |  | 9/30/2008 |  | 12/31/2007 |  |
| Debt |  | 794 |  | 750 |  |
| Debt / Capital |  | 44.2\% |  | 43.3\% |  |
| Cash |  | 55 |  | 181 |  |

* Non-GAAP measures (see pages 18, 19, and 20 for definitions and reconciliations).


## Rayonier

## Variance Analysis - 2Q 08 to 3Q 08 (\$ Millions - Except EPS)

2008 2Q

| Pretax | Net * | EPS |
| :---: | :---: | :---: |
| \$ 43 | \$ 38 | \$ 0.48 |

Variance
Timber

- Price (2)
(2)
(3)
- Costs / Other
(6)
(3)
(0.03)
(1)
(6)
(0.04)

Real Estate
(1)
(0.01)

Performance Fibers

- Price
3

|  | 1 |
| :---: | :---: |
|  | $(5)$ |
|  | 1 |
|  | - |
| $\$$ | 39 |


|  | 2 |
| :---: | :---: |
|  | 2 |
|  | 1 |
|  | 1 |
|  | $(6)$ |
|  | 1 |
|  | $7 * *$ |
| $\$ 40$ |  |

- Volume 3
0.03
- Costs/Mix/Other

Corporate / Other
Operating Income

Interest / Other
Taxes
2008 3Q


|  | Net $^{*}$ |
| :--- | :--- |
| $\$ 38$ |  |

\$ 0.48

* No taxes are provided for REIT timber income. Taxes are provided for REIT built-in-gains and a statutory rate is provided for other operations. Taxes include residual issues in order to balance to the total tax provision.
** Third Quarter 2008 includes $\$ 7$ million in discrete tax benefits.


## Rayonier

## Variance Analyses - 2007 to 2008 (\$ Millions - Except EPS)

## 2007 3Q (Pro forma) *

Variance
Timber

- Price
- Volume / Mix
- Costs / Other

Real Estate
Performance Fibers

- Price

- Volume / Mix
- Costs

Corporate / Other
Operating Income
Interest Expense / Other
Taxes
2008 3Q


* Non-GAAP measure (See page 19 for reconciliation).
** No taxes are provided for REIT timber income. Taxes are provided for REIT built-in-gains and a statutory rate is provided for other operations. Taxes include residual issues in order to balance to the total tax provision.
*** Third Quarter 2008 includes $\$ 7$ million in discrete tax benefits.


## Rayonier

## Cash Available for Distribution* <br> (\$ Millions - Except Per Share Data)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  |
| Cash Available for Distribution (CAD) |  |  |  |  |
| Cash provided by operating activities | \$ | 248.2 | \$ | 263.7 |
| Capital expenditures ** |  | (74.9) |  | (67.4) |
| Decrease in committed cash |  | 3.5 |  | 26.3 |
| Like-kind exchange tax benefits on real estate sales **** |  | (9.0) |  | (3.6) |
| Cash from discontinued operations |  | (4.3) |  | (6.5) |
| Other |  | (4.1) |  | (2.3) |
| Cash Available for Distribution | \$ | 159.4 | \$ | 210.2 |
| Shares outstanding |  | 23,863 |  | 1,932 |
| CAD per share | \$ | 2.02 | \$ | 2.69 |
| * Non-GAAP measure (See page 18 for definition) |  |  |  |  |
| ** Capital spending excludes strategic acquisitions. |  |  |  |  |
| *** Primarily 2006 interest paid in 2007 and previousl | ed | reduction | CA |  |
| **** Represents taxes that would have been paid if the | ny | not com | tr | ctions. |

## Rayonier

## Debt Maturity Schedule as of October 1, 2008*

(\$ Millions)


■Installment Notes $\square$ Sr. Exchangeable Notes $\quad$ Nassau County*** ■ Wayne County*** $\square$ Revolver****
8.39\%-8.64\%
3.75\%
3.75\%
6.20\%

* $\$ 23$ million of debt was paid October 1, 2008.
** $\$ 122$ million due December 31, 2009.
*** Rate set weekly (as of October 14, 2008).
**** $\$ 250$ million total; $\$ 144$ million available.


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## Markets and Operations

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## Western Timber Sales *



* The Western region represents the Company's operations in Washington State.


## Eastern Pine Timber Sales *

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MTons \$/Ton


* The Eastern region represents the Company's operations in Florida, Georgia, Alabama, Oklahoma, Arkansas, Texas, Louisiana, and New York.
** Salvage volumes and prices are related to second quarter 2007 Southern Georgia and Northern Florida wildfire damaged timber.


## Rayonier

## HBU Real Estate Acres - Sales



* $\quad 3 \mathrm{Q} 06$ includes a 1,950 acre sale to ICI; price per acre includes initial receipt of $\$ 22.6$ million in 3 Q , but not the $\$ 5.7$ million due within 10 years. 4 Q 06 includes a 1,940 acre sale to LandMar; price per acre includes initial receipt of $\$ 10.0$ million in 4 Q , but not the potential proceeds from participation or the option to receive $\$ 17.5$ million in the future.


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## HBU Real Estate Sales Prices



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## Non-Strategic Timberland Acres - Sales



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## Performance Fibers Net Selling Prices



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## Performance Fibers

## Sales Volumes



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## Earnings Per Share from Continuing Operations

 (\$ / Share)

* Second quarter 2007 excludes $\$ 0.13$ per share and fourth quarter 2007 excludes $\$ 0.01$ per share for the impact of the wildfires in Southeast Georgia and Northeast Florida.


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## Appendix

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## Definitions of Non-GAAP Measures

Adjusted EBITDA is defined as earnings before interest, taxes, depreciation, depletion, amortization and the non-cash cost basis of real estate sold. Adjusted EBITDA is a non-GAAP measure of operating cash generating capacity of the Company.

Cash Available for Distribution (CAD) is defined as cash provided by operating activities less capital spending, adjusted for the tax benefits associated with certain strategic acquisitions, the change in committed cash, less cash provided by discontinued operations and other items which include the proceeds from matured energy forward contracts and the change in capital expenditures purchased on account. CAD is a non-GAAP measure of cash generated during a period that is available for dividend distribution, repurchase of the Company's common shares, debt reduction and for strategic acquisitions net of associated financing. CAD is not necessarily indicative of the CAD that may be generated in future periods.

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## Reconciliation of Reported to Pro Forma Earnings

(\$ Millions - Except EPS)


## Rayonier

## Reconciliation of Non-GAAP Measures

## (\$ Millions)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  |
| Adjusted EBITDA |  |  |  |  |
| Cash provided by operating activities | \$ | 248.2 | \$ | 263.7 |
| Income tax expense |  | 24.4 |  | 25.1 |
| Interest, net |  | 31.1 |  | 38.4 |
| Working capital and other |  | (20.8) |  | 7.0 |
| Adjusted EBITDA | \$ | 282.9 | \$ | 334.2 |
| Cash Available for Distribution (CAD) |  |  |  |  |
| Cash provided by operating activities | \$ | 248.2 | \$ | 263.7 |
| Capital expenditures* |  | (74.9) |  | (67.4) |
| Decrease in committed cash |  | 3.5 |  | 26.3 |
| Like-kind exchange tax benefits on real estate sales *** |  | (9.0) |  | (3.6) |
| Cash from discontinued operations |  | (4.3) |  | (6.5) |
| Other |  | (4.1) |  | (2.3) |
| Cash Available for Distribution | \$ | 159.4 |  | 210.2 |

## Rayonier

## Reconciliation of Statutory Income Tax to Reported Income Tax (\$ Millions - Except Percentages)

Income tax provision at the U.S. statutory rate

REIT income not subject to federal tax
Lost deduction on REIT interest expense and overhead expenses associated with REIT activities

Foreign, state and local income taxes, foreign exchange rate changes and permanent differences

Income tax expense before discrete items
Taxing authority settlements and FIN 48 adj.
Return to accrual adjustment / other
Income tax benefit / (expense)

| Three Months Ended |  |  |  |  |  |  |  |  | Nine Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { September 30, } \\ 2008 \end{gathered}$ |  |  | $\begin{gathered} \text { June } 30, \\ 2008 \end{gathered}$ |  |  | $\begin{gathered} \hline \text { September 30, } \\ 2007 \end{gathered}$ |  |  | $\begin{gathered} \text { September 30, } \\ 2008 \end{gathered}$ |  |  | $\begin{gathered} \hline \text { September 30, } \\ 2007 \end{gathered}$ |  |  |
|  | \$ | \% |  | \$ | \% |  | \$ | \% |  | \$ | \% |  | \$ | \% |
| \$ | (13.6) | (35.0) | \$ | (14.9) | (35.0) | \$ | (27.3) | (35.0) | \$ | (45.9) | (35.0) | \$ | (56.9) | (35.0) |
|  | 8.1 | 20.9 |  | 11.9 | 28.0 |  | 23.9 | 30.6 |  | 28.0 | 21.3 |  | 43.5 | 26.8 |
|  | (0.8) | (2.1) |  | (1.4) | (3.3) |  | (3.8) | (4.9) |  | (2.8) | (2.1) |  | (9.8) | (6.0) |
|  | 0.2 | 0.6 |  | (0.1) | (0.2) |  | (0.7) | (0.8) |  | (0.2) | (0.2) |  | (0.1) | (0.2) |
| \$ | (6.1) | (15.6) | \$ | (4.5) | (10.5) | \$ | (7.9) | (10.1) | \$ | (20.9) | (16.0) | \$ | (23.3) | (14.4) |
|  | 3.8 | 9.7 |  | - | - |  | (5.5) | (7.1) |  | 3.6 | 2.8 |  | (5.8) | (3.5) |
|  | 3.2 | 8.2 |  | 0.1 | 0.2 |  | 5.7 | 7.3 |  | 3.6 | 2.8 |  | 4.7 | 2.9 |
| \$ | 0.9 | 2.3 | \$ | (4.4) | (10.3) | \$ | (7.7) | (9.9) |  | (13.7) | (10.4) |  | (24.4) | (15.0) |

## Rayonier

## Wood Products <br> Southeast Lumber Sales



