# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 10-K

(Mark One)

x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended December 31, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

**Commission File Number 1-6780** 

## RAYONIER INC.

Incorporated in the State of North Carolina

I.R.S. Employer Identification No. 13-2607329

225 WATER STREET, SUITE 1400 JACKSONVILLE, FL 32202 (Principal Executive Office)

Telephone Number: (904) 357-9100

Securities registered pursuant to Section 12(b) of the Exchange Act, all of which are registered on the New York Stock Exchange:

#### **Common Shares**

#### Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

to

YES x NO o

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act.

YES o NO x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES x NO o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Accelerated filer o

Non-accelerated filer o Smaller reporting company o

 $Indicate\ by\ check\ mark\ whether\ the\ registrant\ is\ a\ shell\ company\ (as\ defined\ in\ Rule\ 12b-2\ of\ the\ Exchange\ Act).$ 

YES o NO x

The aggregate market value of the Common Shares of the registrant held by non-affiliates at the close of business on June 30, 2016 was \$3,213,884,725 based on the closing sale price as reported on the New York Stock Exchange.

As of February 17, 2017, there were outstanding 122,952,603 Common Shares of the registrant.

Portions of the registrant's definitive proxy statement to be filed with the Securities and Exchange Commission in connection with the 2017 annual meeting of the shareholders of the registrant scheduled to be held May 18, 2017, are incorporated by reference in Part III hereof.

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#### PART I

When we refer to "we," "us," "our," "the Company," or "Rayonier," we mean Rayonier Inc. and its consolidated subsidiaries. References herein to "Notes to Financial Statements" refer to the Notes to the Consolidated Financial Statements of Rayonier Inc. included in Item 8 of this Report.

## **Note About Forward-Looking Statements**

Certain statements in this document regarding anticipated financial outcomes including Rayonier's earnings guidance, if any, business and market conditions, outlook, expected dividend rate, Rayonier's business strategies, including expected harvest schedules, timberland acquisitions, sales of non-strategic timberlands, the anticipated benefits of Rayonier's business strategies, and other similar statements relating to Rayonier's future events, developments, or financial or operational performance or results, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "intend," "project," "anticipate" and other similar language. However, the absence of these or similar words or expressions does not mean that a statement is not forward-looking. While management believes that these forward-looking statements are reasonable when made, forward-looking statements are not guarantees of future performance or events and undue reliance should not be placed on these statements. The risk factors contained in Item 1A — *Risk Factors* in this Annual Report on Form 10-K and similar discussions included in other reports that we subsequently file with the SEC, among others, could cause actual results or events to differ materially from the Company's historical experience and those expressed in forward-looking statements made in this document.

Forward-looking statements are only as of the date they are made, and the Company undertakes no duty to update its forward-looking statements except as required by law. You are advised, however, to review any subsequent disclosures the Company makes on related subjects in its subsequent reports filed with the SEC.

## Item 1. BUSINESS

#### General

We are a leading timberland real estate investment trust ("REIT") with assets located in some of the most productive softwood timber growing regions in the U.S. and New Zealand. The focus of our business is to invest in timberlands and to actively manage them to provide current income and attractive long-term returns to our shareholders. As of December 31, 2016, we owned, leased or managed approximately 2.7 million acres of timberlands located in the U.S. South (1.85 million acres), U.S. Pacific Northwest (378,000 acres) and New Zealand (433,000 gross acres, or 299,000 net plantable acres). In addition, we engage in the trading of logs from New Zealand and Australia to Pacific Rim markets, primarily to support our New Zealand export operations. We have an added focus to maximize the value of our land portfolio by pursuing higher and better use ("HBU") land sales opportunities.

We originated as the Rainier Pulp & Paper Company founded in Shelton, Washington in 1926. On June 27, 2014, Rayonier completed the tax-free spin-off of its Performance Fibers manufacturing business from its timberland and real estate operations, thereby becoming a "pure-play" timberland REIT.

Under our REIT structure, we are generally not required to pay U.S. federal income taxes on our earnings from timber harvest operations and other REIT-qualifying activities contingent upon meeting applicable distribution, income, asset, shareholder and other tests. As of December 31, 2016 and as of the date of the filing of this Annual Report on Form 10-K, we believe the Company is in compliance with all REIT tests.

Our U.S. timber operations are primarily conducted by our wholly-owned REIT subsidiaries. Our New Zealand timber operations are conducted by Matariki Forestry Group, a majority-owned joint venture subsidiary ("New Zealand JV"). Our non-REIT qualifying operations, which are subject to corporate-level tax, are held by various taxable REIT subsidiaries. These operations include our log trading business and certain real estate activities, such as the sale and entitlement of development HBU properties.

Our shares are publicly traded on the NYSE under the symbol RYN. We are a North Carolina corporation with executive offices located at 225 Water Street, Jacksonville, Florida 32202. Our telephone number is (904) 357-9100.

For information on sales and operating income by reportable segment and geographic region, see Item 7 — *Management's Discussion and Analysis of Financial Condition and Results of Operations* and Note 4 — *Segment and Geographical Information*.

## Our Competitive Strengths

We believe that we distinguish ourselves from other timberland owners and managers through the following competitive strengths:

- Leading Pure-Play Timberland REIT. We are differentiated from other publicly-traded timberland REITs in that we are invested exclusively in timberlands and real estate and do not own any pulp, paper or wood products manufacturing assets. We are the largest publicly-traded "pure-play" timberland REIT, which provides our investors with a focused, large-scale timberland investment alternative without taking on the risks and volatility inherent in direct ownership of forest products manufacturing assets.
- Located in Premier Softwood Growing Regions with Access to Strong Markets. Our geographically diverse timberland holdings are strategically located in core softwood producing regions, including the U.S. South, U.S. Pacific Northwest and New Zealand. Our most significant timberland holdings are located in the U.S. South, in close proximity to a variety of established pulp, paper and wood products manufacturing facilities, which provide a steady source of competitive demand for both pulpwood and higher-value sawtimber products. Our Pacific Northwest and New Zealand timberlands benefit from strong domestic sawmilling markets and are located near ports to capitalize on export markets serving the Pacific Rim.
- Sophisticated Log Marketing Capabilities Serving Various Pacific Rim Markets. We conduct a log trading operation based in New Zealand that
  serves timberland owners in New Zealand and Australia, providing access to key export markets in China, South Korea and India. This operation
  provides us with superior market intelligence and economies of scale, both of which add value to our New Zealand timber portfolio. It also provides
  additional market intelligence that helps our Pacific Northwest export log marketing and contributes to the Company's earnings and cash flows, with
  minimal investment.
- Attractive Land Portfolio with Higher and Better Use Potential. We own approximately 200,000 acres of timberlands located in the vicinity of Interstate 95 primarily north of Daytona Beach, FL and south of Savannah, GA, some of which have the potential to transition to higher and better uses over time as market conditions support increased demand. These properties provide us with select opportunities to add value to our portfolio through real estate development activities, which we believe will allow us to periodically sell parcels of such land at favorable valuations relative to timberland values through one of our taxable REIT subsidiaries.
- Dedicated HBU Platform with Established Track Record. We have a dedicated HBU platform led by an experienced team with an established track record of selling rural and development HBU properties across our U.S. South holdings at strong premiums to timberland values. We maintain a detailed land classification analysis of our portfolio, which allows us to identify the highest-value use of our lands and then capitalize on identified HBU opportunities through strategies uniquely tailored to maximize value, including selectively pursuing land-use entitlements and infrastructure improvements.
- Advantageous Structure and Capitalization. Under our REIT structure, we are generally not required to pay federal income taxes on our earnings from timber harvest operations and other REIT-qualifying activities, which allows us to optimize the value of our portfolio in a tax efficient manner. We also maintain a strong credit profile and have an investment grade debt rating. As of December 31, 2016, our net debt to enterprise value was 23%. We believe that our advantageous REIT structure and conservative capitalization provide us with a competitive cost of capital and significant financial flexibility to pursue growth initiatives.

# Our Strategy

Our business strategy consists of the following key elements:

- Manage our Timberlands on a Sustainable Yield Basis for Long-term Results. We generate recurring income and cash flow from the harvest and sale
  of timber and intend to actively manage our timberlands to maximize net present value over the long term by achieving an optimal balance among
  biological timber growth, generation of cash flow from harvesting activities, and responsible environmental stewardship. Our harvesting strategy is
  designed to produce a long-term, sustainable yield, although we may adjust harvest levels periodically in response to then-current market conditions.
- Apply Advanced Silviculture to Increase the Productivity of our Timberlands. We use our forestry expertise and disciplined financial approach to determine the appropriate silviculture programs and investments to maximize returns. This includes re-planting a significant portion of our harvested acres with improved seedlings we have developed through decades of research and cultivation. Over time, we expect these improved seedlings will result in higher volumes per acre and a higher value product mix.

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- *Increase the Size and Quality of our Timberland Holdings through Acquisitions.* We intend to selectively pursue timberland acquisition opportunities that improve the average productivity of our timberland holdings and support cash flow generation from our annual harvesting activities. We expect there will be an ample supply of attractive timberlands available for sale as a result of anticipated sales from a number of Timberland Investment Management Organizations ("TIMOs"). Our acquisition strategy employs a disciplined approach with rigorous adherence to strategic and financial metrics. Generally, we expect to focus our acquisition efforts on the most commercially desirable timber-producing regions of the U.S. South, the U.S. Pacific Northwest and New Zealand, particularly on timberlands with a geographic distribution and age-class profile that are complementary to our existing timberland holdings. We acquired 111,000 acres of timberland in 2016, 37,000 acres in 2015, and 62,000 acres in 2014.
- Optimize our Portfolio Value. We continuously assess potential alternative uses of our timberlands, as some of our properties may become more valuable for development, residential, recreation or other purposes. We intend to capitalize on such higher-valued uses by opportunistically monetizing HBU properties in our portfolio. While the majority of our HBU sales involve rural and recreational land, we also selectively pursue various land-use entitlements on certain properties for residential, commercial and industrial development in order to fully realize the enhanced long-term value potential of such properties. For selected development properties, we also invest in infrastructure improvements, such as roadways and utilities, to accelerate the marketability and improve the value of such properties. We generally expect that sales of HBU property will comprise approximately 1% to 1.5% of our Southern timberland holdings on an annual basis.
- Focus on Timberland Operations to Support Cash Flow Generation. As described above, we rely primarily on annual harvesting activities and ongoing sales of HBU properties to generate cash flow from our timberland holdings. However, we also periodically generate income and cash flow from the sale of non-strategic and/or non-HBU timberlands, in particular as we seek to optimize our portfolio by disposing of less desirable properties or to fund capital allocation priorities, including share repurchases, debt repayment or acquisitions. Our strategy is to limit reliance on planned sales of non-HBU timberlands to augment cash flow generation and instead rely primarily on supporting cash flow from the operation, rather than sale, of our timberlands. We believe this strategy will support the sustainability of our harvesting activities over the long term.
- *Promote Best-in-Class Disclosure and Responsible Stewardship.* We intend to be an industry leader in transparent disclosure, particularly relating to our timberland holdings, harvest schedules, inventory and age-class profiles. In addition, we are committed to responsible stewardship and environmentally and economically sustainable forestry. We believe our continued commitment to transparency and the stewardship of our assets and capital will allow us to maintain our timberlands' productivity, more effectively attract and deploy capital and enhance our reputation as a preferred timber supplier.

## **Segment Information**

Rayonier operates in five reportable business segments: Southern Timber, Pacific Northwest Timber, New Zealand Timber, Real Estate and Trading. The Southern Timber, Pacific Northwest Timber and New Zealand Timber segments reflect all activities related to the harvesting of timber and other value-added activities, such as recreational licenses, within each respective geography. The New Zealand Timber segment also reflects any land sales that occur within our New Zealand portfolio. Our Real Estate segment reflects all U.S. land sales, which are reported in five sales categories: Improved Development, Unimproved Development, Rural, Non-Strategic / Timberlands, and Large Dispositions. The Trading segment reflects the log trading activities that support our New Zealand operations.

## **Discussion of Timber Inventory and Sustainable Yield**

We define gross timber inventory as an estimate of all standing timber volume beyond the specified age at which we commence calculating our timber inventory for inclusion in our inventory tracking systems. The age at which we commence calculating our timber inventory is 10 years for our Southern timberlands, 20 years for our Pacific Northwest timberlands, and 20 years for our New Zealand timberlands. Our estimate of gross timber inventory is based on an inventory system that involves periodic statistical sampling and growth modeling. Periodic adjustments are made on the basis of growth estimates, harvest information, and environmental and operational restrictions. Gross timber inventory includes certain timber that we do not deem to be of a merchantable age as well as certain timber located in restricted, environmentally sensitive or economically inaccessible areas.

We define merchantable timber inventory as an estimate of timber volume beyond a specified age that approximates such timber's earliest economically harvestable age. Our estimate includes certain timber located in restricted or environmentally sensitive areas based on an estimate of lawfully recoverable volumes from such areas. The estimate does not include volumes in restricted or environmentally sensitive areas that may not be lawfully harvested or volumes located in economically inaccessible areas. The merchantable age (*i.e.*, the age at which timber moves from pre-merchantable to merchantable) is 15 years for our Southern timberlands, with the exception of Oklahoma which is 17 years, 35 years for our Pacific Northwest timberlands, 20 years for radiata pine and 30 years for Douglas-fir in our New Zealand timberlands. Our estimated merchantable timber inventory changes over time as timber is harvested, as pre-merchantable timber transitions to merchantable timber, as existing merchantable timber inventory grows, as we acquire and sell timberland and as we periodically update our statistical sampling and growth and yield models. We estimate our merchantable timber inventory annually for purposes of calculating per unit depletion rates.

Timber inventory is generally measured and expressed in short green tons (SGT) in our Southern Timberlands, in thousand board feet (MBF) or million board feet (MMBF) in our Pacific Northwest Timberlands, and in cubic meters (m³) in our New Zealand Timberlands. For conversion purposes, one MBF and one m³ is equal to approximately 8.0 and 1.13 short green tons, respectively. For comparison purposes, we provide inventory estimates for our Pacific Northwest and New Zealand timberlands in MBF and cubic meters, respectively, as well as in short green tons.

The following table sets forth the estimated volumes of merchantable timber inventory by location in short green tons as of September 30, 2016 for the South and Pacific Northwest and as of December 31, 2016 for New Zealand:

(volumes in thousands of SGT)

	Merchantable	
<u>Location</u>	Inventory (a)	%
South	66,044	73
Pacific Northwest	7,556	8
New Zealand	16,745	19
	90,345	100

(a) For all regions, depletion rate calculations for the upcoming year are based on estimated volumes of merchantable inventory at December 31, 2016.

We define sustainable yield as the average harvest level that can be sustained into perpetuity based on our estimates of biological growth and the expected productivity resulting from our reforestation and silvicultural efforts. Our estimated sustainable yield may change over time based on changes in silvicultural techniques and resulting timber yields, changes in environmental laws and restrictions, changes in the statistical sampling and estimates of our merchantable timber inventory, acquisitions and dispositions of timberlands, the expiration or renewal of timberland leases, casualty losses, and other factors. Moreover, our harvest level in any given year may deviate from our estimated sustainable yield due to variations in the age class of our timberlands, the product mix of our harvest (i.e., pulpwood versus sawtimber), our deliberate acceleration or deferral of harvest in response to market conditions, our thinning activity (in which we periodically remove some smaller trees from a stand to enhance long-term sawtimber potential of the remaining timber), or other factors.

We manage our U.S. timberlands in accordance with the requirements of the Sustainable Forestry Initiative® ("SFI") program. The timberland holdings of the New Zealand JV are certified under the Forest Stewardship Certification® ("FSC") program. Both programs are a comprehensive system of environmental principles, objectives and performance measures that combine the perpetual growing and harvesting of trees with the protection of wildlife, plants, soil and water quality. Through application of our site-specific silvicultural expertise and financial discipline, we manage timber in a way that is designed to optimize site preparation, tree species selection, competition control, fertilization, timing of thinning and final harvest. We also have a genetic seedling improvement program to enhance the productivity and quality of our timberlands and overall forest health. In addition, non-timber income opportunities associated with our timberlands such as recreational licenses, as well as considerations for the future higher and better uses of the land, are integral parts of our site-specific management philosophy. All these activities are designed to maximize value while complying with SFI and FSC requirements.

## **Southern Timber**

As of December 31, 2016, our Southern timberlands acreage consisted of approximately 1.85 million acres (including approximately 238,000 acres of leased lands) located in Alabama, Arkansas, Florida, Georgia, Louisiana, Mississippi, Oklahoma, Tennessee and Texas. Approximately two-thirds of this land supports intensively managed plantations of predominantly loblolly and slash pine. The other one-third of this land is too wet to support pine plantations, but supports productive natural stands primarily consisting of natural pine and a variety of hardwood species. Rotation ages typically range from 21 to 28 years for pine plantations and from 35 to 60 years for natural stands. Key consumers of our timber include pulp, paper, wood products and biomass facilities.

We estimate that the gross timber inventory and merchantable timber inventory of our Southern timberlands was 85 million tons and 66 million tons, respectively, as of September 30, 2016. We estimate that the sustainable yield of our Southern timberlands, including both pine and hardwoods, is approximately 5.5 to 5.8 million tons annually. We expect that the average annual harvest volume of our Southern timberlands over the next five years (2017 to 2021) will be generally within this range. For additional information, see Item 1 — *Business* — *Discussion of Timber Inventory and Sustainable Yield* and Item 1A — *Risk Factors*.

In 2016, we acquired approximately 50,000 acres of timberland in the Southern region. For additional information, see Note 3 — *Timberland Acquisitions*.

The following table provides a breakdown of our Southern timberlands acreage and timber inventory by product and age class as of September 30, 2016 (inventory volumes are estimated at December 31 to calculate a depletion rate for the upcoming year):

(volumes in thousands of SGT)

(volumes in mousulus of 501)	Acres		Pine	Hardwood	Hardwood	
Age Class	(000's)	Pine Pulpwood	Sawtimber	Pulpwood	Sawtimber	Total
Pine Plantation						
0 to 4 years (a)	224	_	_	_	_	_
5 to 9 years	227	_	_	_	_	_
10 to 14 years	241	10,615	1,099	44	2	11,760
15 to 19 years	267	12,286	5,234	138	7	17,665
20 to 24 years	157	5,815	6,727	114	5	12,661
25 to 29 years	75	2,314	4,582	99	5	7,000
30 + years	29	811	2,021	93	6	2,931
Total Pine Plantation	1,220	31,841	19,663	488	25	52,017
Natural Pine (Plantable) (b)	58	588	1,203	1,096	238	3,125
Natural Mixed Pine/Hardwood (c)	538	4,221	6,638	15,275	3,781	29,915
Forested Acres and Gross Inventory	1,816	36,650	27,504	16,859	4,044	85,057
Plus: Non-Forested Acres (d)	69					
Gross Acres	1,885					
Less: Pre-Merchantable Age Class Inventory (e)						(12,336)
Less: Volume in Environmentally Sensitive/Legally Restricted Areas						(6,677)
Merchantable Timber Inventory						66,044

<sup>(</sup>a) 0 to 4 years includes clearcut acres not yet replanted.

<sup>(</sup>b) Consists of natural stands that are convertible into pine plantations once harvested.

<sup>(</sup>c) Consists of all non-plantable natural stands, including those that are in environmentally sensitive or economically inaccessible areas.

<sup>(</sup>d) Includes roads, rights of way and all other non-forested areas.

<sup>(</sup>e) Includes inventory that is less than 15 years old or less than 17 years old in Oklahoma.

## **Pacific Northwest Timber**

As of December 31, 2016, our Pacific Northwest timberlands consisted of approximately 378,000 acres located in Oregon and Washington, of which approximately 294,000 acres were designated as productive acres, meaning land that is capable of growing merchantable timber and where the harvesting of timber is not constrained by physical, environmental or regulatory restrictions. These timberlands primarily comprise second and third rotation western hemlock and Douglas-fir, as well as a small amount of other softwood species, such as western red cedar. A small percentage also consists of natural hardwood stands of predominantly red alder. In the Pacific Northwest, rotation ages typically range from 35 to 50 years. Our product mix in the Pacific Northwest is heavily weighted to sawtimber, which is sold to domestic wood products facilities as well as exported primarily to Pacific Rim markets.

We estimate that the gross timber inventory and merchantable timber inventory of our Pacific Northwest timberlands was 2,746 MMBF and 946 MMBF, respectively, as of September 30, 2016. We estimate that the sustainable yield of our Pacific Northwest timberlands is approximately 180 MMBF (or 1.4 million tons) annually. We expect that the average annual harvest volume of our Pacific Northwest timberlands over the next five years (2017 to 2021) will be approximately 160 MMBF (or 1.3 million tons). For additional information, see Item 1 — *Business* — *Discussion of Timber Inventory and Sustainable Yield* and Item 1A — *Risk Factors*.

In 2016, we acquired approximately 61,000 acres of timberlands in the Pacific Northwest region. For additional information, see Note 3 — *Timberland Acquisitions*.

The following table provides a breakdown of our Pacific Northwest timberlands acreage and timber inventory by product and age class as of September 30, 2016 (inventory volumes are estimated at December 31 to calculate a depletion rate for the upcoming year):

(volumes in MBF, except as noted)

Age Class         (000's)         Pulpwood (e)         Sawtimber (e)         Total           Commercial Forest         39         —         —         —           5 to 9 years         41         —         —         —           10 to 14 years         38         —         —         —           15 to 19 years         23         33,361         75,989         109,350           25 to 29 years         41         78,994         346,744         425,738           30 to 34 years         41         94,927         566,404         660,831           35 to 39 years         41         94,227         566,404         660,831           40 to 44 years         8         20,244         136,976         157,220           45 to 49 years         5         15,620         105,390         121,010           50+ years         8         24,744         187,505         212,209           45 to 49 years         5         15,620         105,390         121,010           50+ years         8         24,744         187,505         212,209           Total Commercial Forest (b)         6         6,369         4,172         50,541           Nor-Commercial Forest (c) <t< th=""><th>(volumes in 1921, except us noted)</th><th>Acres</th><th>Softwood</th><th>Softwood</th><th></th></t<>	(volumes in 1921, except us noted)	Acres	Softwood	Softwood	
0 to 4 years (a)       39       —       —       —         5 to 9 years       41       —       —       —         10 to 14 years       38       —       —       —         15 to 19 years       23       33,361       75,989       109,350         25 to 29 years       41       78,994       346,744       425,738         30 to 34 years       41       78,994       346,744       425,738         30 to 34 years       41       78,994       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,71,371       2,091,958         Nor-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       44,172       50,541         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Pl	Age Class	(000's)		Sawtimber (e)	Total
5 to 9 years       41       —       —       —         10 to 14 years       38       —       —       —         15 to 19 years       23       —       —       —         20 to 24 years       23       33,361       75,989       109,350         25 to 29 years       41       78,994       346,744       425,738         30 to 34 years       41       94,427       566,404       660,831         35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       44       44,172       50,541         Restricted Forest (c)       69       74,781       528,677       603,458         Poss Acres       379       44,724       2,745,957         Less: Pre-Merchantable Age Class Inventor	Commercial Forest				
10 to 14 years       38       —       —       —         15 to 19 years       23       —       —       —         20 to 24 years       23       33,361       75,989       109,350         25 to 29 years       41       78,994       346,744       425,738         30 to 34 years       41       94,427       566,404       660,811         35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres (d)       16         Gross Acres       379       (1,196,845)         Less: Pre-Merchantable Age Class Inventory       (603,458)         Less: Restricted Forest Inventory       (603,458)<	0 to 4 years (a)	39	_	_	_
15 to 19 years       23       —       —       —         20 to 24 years       23       33,361       75,989       109,350         25 to 29 years       41       78,994       346,744       425,738         30 to 34 years       41       94,427       566,404       660,831         35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16       1       1       1       1       1       1       1       1       1       1       1       1       1 <t< td=""><td>5 to 9 years</td><td>41</td><td>_</td><td>_</td><td>_</td></t<>	5 to 9 years	41	_	_	_
20 to 24 years       23       33,361       75,989       109,350         25 to 29 years       41       78,994       346,744       425,738         30 to 34 years       41       94,427       566,404       660,831         35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       294       204,200       2,745,957         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16       6       6       7,94       2,344,220       2,745,957         Less: Pre-Merchantable Age Class Inventory       (603,458)       (603,458)       (603,458)       (603,458)	10 to 14 years	38	_	_	_
25 to 29 years       41       78,994       346,744       425,738         30 to 34 years       41       94,427       566,404       660,831         35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       44,172       50,541         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16       6       6       6       7,4781       528,677       603,458         Less: Pre-Merchantable Age Class Inventory       (603,458)       (603,458)       (603,458)       (603,458)         Less: Restricted Forest Inventory       (603,458)       (603,458)       (603,458) <td>15 to 19 years</td> <td>23</td> <td>_</td> <td>_</td> <td>_</td>	15 to 19 years	23	_	_	_
30 to 34 years       41       94,427       566,404       660,831         35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16	20 to 24 years	23	33,361	75,989	109,350
35 to 39 years       21       53,237       352,363       405,600         40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       44,172       50,541         Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16       46       46       47	25 to 29 years	41	78,994	346,744	425,738
40 to 44 years       8       20,244       136,976       157,220         45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16       Gross Acres       379       Less: Pre-Merchantable Age Class Inventory       (1,196,845)         Less: Restricted Forest Inventory       (603,458)         Total Merchantable Timber       945,654         Conversion factor for MBF to SGT       7,99	30 to 34 years	41	94,427	566,404	660,831
45 to 49 years       5       15,620       105,390       121,010         50+ years       8       24,704       187,505       212,209         Total Commercial Forest       288       320,587       1,771,371       2,091,958         Non-Commercial Forest (b)       6       6,369       44,172       50,541         Productive Forested Acres       294       Restricted Forest (c)       69       74,781       528,677       603,458         Total Forested Acres and Gross Inventory       363       401,737       2,344,220       2,745,957         Plus: Non-Forested Acres (d)       16       Gross Acres       379       Less: Pre-Merchantable Age Class Inventory       (1,196,845)         Less: Restricted Forest Inventory       (603,458)         Total Merchantable Timber       945,654         Conversion factor for MBF to SGT       7,99	35 to 39 years	21	53,237	352,363	405,600
50+ years         8         24,704         187,505         212,209           Total Commercial Forest         288         320,587         1,771,371         2,091,958           Non-Commercial Forest (b)         6         6,369         44,172         50,541           Productive Forested Acres         294         Restricted Forest (c)         69         74,781         528,677         603,458           Total Forested Acres and Gross Inventory         363         401,737         2,344,220         2,745,957           Plus: Non-Forested Acres (d)         16         Gross Acres         379           Less: Pre-Merchantable Age Class Inventory         (1,196,845)           Less: Restricted Forest Inventory         (603,458)           Total Merchantable Timber         945,654           Conversion factor for MBF to SGT         7.99	40 to 44 years	8	20,244	136,976	157,220
Total Commercial Forest         288         320,587         1,771,371         2,091,958           Non-Commercial Forest (b)         6         6,369         44,172         50,541           Productive Forested Acres         294           Restricted Forest (c)         69         74,781         528,677         603,458           Total Forested Acres and Gross Inventory         363         401,737         2,344,220         2,745,957           Plus: Non-Forested Acres (d)         16         Gross Acres         379         Less: Pre-Merchantable Age Class Inventory         (1,196,845)           Less: Restricted Forest Inventory         (603,458)           Total Merchantable Timber         945,654           Conversion factor for MBF to SGT         7.99	45 to 49 years	5	15,620	105,390	121,010
Non-Commercial Forest (b)         6         6,369         44,172         50,541           Productive Forested Acres         294	50+ years	8	24,704	187,505	212,209
Productive Forested Acres         294           Restricted Forest (c)         69         74,781         528,677         603,458           Total Forested Acres and Gross Inventory         363         401,737         2,344,220         2,745,957           Plus: Non-Forested Acres (d)         16           Gross Acres         379         Less: Pre-Merchantable Age Class Inventory         (1,196,845)           Less: Restricted Forest Inventory         (603,458)           Total Merchantable Timber         945,654           Conversion factor for MBF to SGT         7.99	Total Commercial Forest	288	320,587	1,771,371	2,091,958
Restricted Forest (c)         69         74,781         528,677         603,458           Total Forested Acres and Gross Inventory         363         401,737         2,344,220         2,745,957           Plus: Non-Forested Acres (d)         16         Forested Acres (d)         16           Gross Acres         379         Less: Pre-Merchantable Age Class Inventory         (1,196,845)           Less: Restricted Forest Inventory         (603,458)           Total Merchantable Timber         945,654           Conversion factor for MBF to SGT         7.99	Non-Commercial Forest (b)	6	6,369	44,172	50,541
Total Forested Acres and Gross Inventory363401,7372,344,2202,745,957Plus: Non-Forested Acres (d)16Gross Acres379(1,196,845)Less: Pre-Merchantable Age Class Inventory(603,458)Less: Restricted Forest Inventory(603,458)Total Merchantable Timber945,654Conversion factor for MBF to SGT7.99	Productive Forested Acres	294			
Plus: Non-Forested Acres (d)  Gross Acres  379  Less: Pre-Merchantable Age Class Inventory  Less: Restricted Forest Inventory  Total Merchantable Timber  Conversion factor for MBF to SGT  16  (1,196,845)  (603,458)  945,654	Restricted Forest (c)	69	74,781	528,677	603,458
Gross Acres379Less: Pre-Merchantable Age Class Inventory(1,196,845)Less: Restricted Forest Inventory(603,458)Total Merchantable Timber945,654Conversion factor for MBF to SGT7.99	<b>Total Forested Acres and Gross Inventory</b>	363	401,737	2,344,220	2,745,957
Less: Pre-Merchantable Age Class Inventory(1,196,845)Less: Restricted Forest Inventory(603,458)Total Merchantable Timber945,654Conversion factor for MBF to SGT7.99	Plus: Non-Forested Acres (d)	16			
Less: Restricted Forest Inventory(603,458)Total Merchantable Timber945,654Conversion factor for MBF to SGT7.99	Gross Acres	379			
Total Merchantable Timber945,654Conversion factor for MBF to SGT7.99	Less: Pre-Merchantable Age Class Inventory				(1,196,845)
Conversion factor for MBF to SGT 7.99	Less: Restricted Forest Inventory				(603,458)
	Total Merchantable Timber				945,654
Total Merchantable Timber (thousands of SGT) 7,556	Conversion factor for MBF to SGT				7.99
	Total Merchantable Timber (thousands of SGT)				7,556

<sup>(</sup>a) 0 to 4 years includes clearcut acres not yet replanted.

b) Includes non-commercial forests with limited productivity.

c) Includes significant portions of riparian management zones, legally restricted forests, and environmentally sensitive areas.

<sup>(</sup>d) Includes roads, rights of way, and all other non-forested areas.

<sup>(</sup>e) Includes a minor component of hardwood in red alder and other hardwood species.

## **New Zealand Timber**

As of December 31, 2016, our New Zealand timberlands consisted of approximately 433,000 acres (including approximately 254,000 acres of leased lands), of which approximately 299,000 acres (including approximately 164,000 acres of leased lands) were designated as productive or plantation acres, meaning land that is capable of growing merchantable timber and where the harvesting of timber is not constrained by physical, environmental or regulatory restrictions. The leased acres are generally leased through long-term arrangements including Crown Forest Licenses ("CFLs"), forestry rights and other leases. Our New Zealand timberlands serve a domestic sawmilling market and also export logs to Pacific Rim markets.

Our New Zealand timber operations are conducted by Matariki Forestry Group, a joint venture with Phaunos Timber Fund Limited. On March 3, 2016, the Company acquired an additional 12% interest in the New Zealand JV, which brought the Company's ownership to 77%. The Company maintains a controlling financial interest in the New Zealand JV and, accordingly, consolidates the New Zealand JV's balance sheet and results of operations. The minority owner's interest in the New Zealand JV and its earnings are reported as noncontrolling interest in our financial statements. Rayonier's wholly-owned subsidiary, Rayonier New Zealand Limited ("RNZ"), serves as the manager of the New Zealand JV. For additional information, see Note 7 — Joint Venture Investment.

We estimate that the gross timber inventory and merchantable timber inventory of our New Zealand timberlands were both 14.8 million cubic meters as of December 31, 2016. We estimate that the sustainable yield of our New Zealand timberlands is approximately 2 million cubic meters (or 2.3 million tons) annually. We expect that the average annual harvest volume of our New Zealand timberlands over the next five years (2017 to 2021) will be generally in line with our sustainable yield. For additional information, see Item 1 — Business — Discussion of Timber Inventory and Sustainable Yield and Item 1A — Risk

The following table provides a breakdown of our New Zealand timberlands acreage and timber inventory by product and age class as of December 31, 2016 (inventory volumes at December 31 are used to calculate a depletion rate for the upcoming year):

(volumes in M m<sup>3</sup>, except as noted)

(Volumes in 11 in , except as noted)							
Age Class	Acres (000's)	Pulpwood	Sawtimber	Total			
Radiata Pine							
0 to 4 years (a)	56	_	_	_			
5 to 9 years	47	_	_	_			
10 to 14 years	47	_	_	_			
15 to 19 years	48	_	_	_			
20 to 24 years	43	1,581	6,410	7,991			
25 to 29 years	15	743	2,408	3,151			
30 + years	5	382	764	1,146			
Total Radiata Pine	261	2,706	9,582	12,288			
Other (b)	38	1,385	1,146	2,531			
Forested Acres and Merchantable Timber Inventory	299	4,091	10,728	14,819			
Conversion factor for m <sup>3</sup> to SGT				1.13			
Total Merchantable Timber (thousands of SGT)				16,745			
Plus: Non-Productive Acres (c)	134						
Gross Acres	433						

<sup>0</sup> to 4 years includes clearcut acres not yet replanted

Includes primarily Douglas-fir age 30 and over.

Includes natural forest and other non-planted acres.

## **Real Estate**

All of our U.S. land sales, including HBU and non-HBU, are reported in our Real Estate segment. We report our Real Estate sales in five categories: Improved Development, Unimproved Development, Rural, Non-Strategic / Timberlands and Large Dispositions.

The Improved Development category comprises properties sold for development for which Rayonier, through a taxable REIT subsidiary, has invested in site improvements such as infrastructure, roadways, utilities, amenities and/or other improvements designed to enhance marketability and create parcels, pads and/or lots for sale. The Unimproved Development category comprises properties sold for development for which Rayonier has not invested in site improvements such as infrastructure.

The Rural category comprises properties sold in rural markets to buyers interested in the property for rural residential or recreational use.

The Non-Strategic / Timberlands category includes: 1) sales of non-core timberlands that do not meet our strategic criteria, 2) sales of core timberlands for which we obtain attractive values, and 3) sales of properties to conservation interests that wish to preserve the land for habitat, public recreation, natural growth, buffer zones or other environmental purposes.

The Large Dispositions category includes sales of timberland that exceed \$20 million in size and do not have any identified HBU premium relative to timberland value. Proceeds from Large Dispositions are generally used to fund capital allocation priorities, which include share repurchases, debt repayment or acquisitions. Sales designated as Large Dispositions are excluded from cash flow from operations and the calculation of Adjusted EBITDA and CAD. See Item 7—*Performance and Liquidity Indicators* for the definition of Adjusted EBITDA and CAD.

We maintain a detailed land classification analysis for all of our timberland and HBU acres. The vast majority of our HBU properties are managed as timberland and generate cash flow from timber operations prior to their sale or, in the case of Improved Development properties, prior to improvement.

## **Trading**

Our Trading segment reflects log trading activities in New Zealand and Australia conducted by our New Zealand JV. Our Trading segment complements the New Zealand Timber segment by providing added market intelligence, increasing the scale of export operations and achieving cost savings that directly benefit the New Zealand Timber segment.

Trading activities are broadly categorized as either managed export services or procured logs. For managed export services, the New Zealand JV does not take title to the log cargo but arranges sales, shipping and export documentation services for other forest owners for an agreed commission. For procured logs, the New Zealand JV buys logs directly from other forest owners at New Zealand ports and exports them in its own name. Income from this business is generated by achieving a sales margin over the purchase price of the procured logs. The Trading segment generally utilizes a managed export service arrangement for logs sourced from third parties outside of New Zealand, and generally utilizes a procured log arrangement for logs sourced from third parties within New Zealand. For managed export services, Trading segment revenues reflect only the commission earned on the sale. For procured log sales, Trading segment revenues reflect the full sales price of the logs.

In 2016, Trading volume from both managed export services and procured log sales was approximately 1.7 million cubic meters of logs. Approximately 837,000 cubic meters of logs were sourced from outside New Zealand, primarily Australia, of which 88% were undertaken through managed export service arrangements. Approximately 825,000 cubic meters of logs were purchased directly from third parties in New Zealand through procured log arrangements, with 73% purchased from three key suppliers. Approximately 48% of third-party purchases in New Zealand were purchased at spot prices, with the New Zealand JV thereby assuming some price risk on subsequent resale. The remaining 52% were purchased on a fixed margin basis, with the New Zealand JV thereby earning a spread on the resale price irrespective of subsequent price fluctuations. The New Zealand JV generally seeks to mitigate its risk of loss on procured logs by securing export orders prior to or concurrent with its spot purchases of logs.

## **Discontinued Operations and Dispositions**

In June 2014, we completed the tax-free spin-off of our Performance Fibers business. The spin-off resulted in two independent, publicly-traded companies, with the Performance Fibers business being spun off to Rayonier shareholders as a newly formed public company named Rayonier Advanced Materials Inc. ("Rayonier Advanced Materials"). On June 27, 2014, the shareholders of record received one share of Rayonier Advanced Materials common stock for every three common shares of Rayonier held as of the close of business on the record date of June 18, 2014.

The Consolidated Statement of Cash Flows for 2014 has not been restated to exclude Performance Fibers cash flows. Cash flows for the year ended December 31, 2014 also reflect transactions related to the Performance Fibers spin-off, including borrowings to arrange the capital structure prior to the separation, proceeds received upon the spin-off and the use of proceeds to pay down debt and pay a special dividend.

See Note 23 — Discontinued Operations for additional information regarding the spin-off of the Performance Fibers business.

## **Foreign Sales and Operations**

Sales from non-U.S. operations originate from our New Zealand Timber and Trading segments and comprised approximately 36% of consolidated 2016 sales. See Note 4 — Segment and Geographical Information for additional information.

## Competition

## **Timber**

Timber markets in our Southern and Pacific Northwest regions are relatively fragmented. In the Southern region, we compete with Weyerhaeuser Company, CatchMark Timber Trust and TIMOs such as Hancock Timber Resource Group, Resource Management Service, Forest Investment Associates and Campbell Global, as well as numerous other large and small privately held timber companies. In the Pacific Northwest region, we compete with Weyerhaeuser Company, Hancock Timber Resource Group, Green Diamond Resource Company, Campbell Global, Port Blakely Tree Farms, Pope Resources, the State of Washington Department of Natural Resources and the Bureau of Indian Affairs. In all markets, price is the principal method of competition.

In New Zealand, there are four major private timberland owners — Hancock Natural Resources Group, Kaingaroa Timberlands, Matariki Forests (our New Zealand JV) and Ernslaw One. These owners account for approximately 37% of New Zealand planted forests. The New Zealand JV competes with these and other smaller New Zealand timber companies for supply into New Zealand domestic and export markets, predominantly China, South Korea and India. Logs supplied into Asian markets compete with export supply from both Russia and North America.

#### Real Estate

In our Real Estate business, we compete with other owners of entitled and unentitled properties. Each property has unique attributes, but overall quantity of supply and price for residential, commercial, industrial and rural properties in the geographic areas in which we operate are the most significant competitive drivers.

## **Trading**

Our log trading operations are based out of New Zealand and performed by our New Zealand JV. The New Zealand market remains very competitive with over 20 entities competing for export log supply at different ports across the country. We are one of the larger log trading companies in the region with access to multiple export ports and a range of different export markets.

## Customers

In 2016, no individual customer (or group of customers under common control) represented 10% or more of 2016 consolidated sales. As such, there is not a significant risk that the loss of one customer would have a material adverse effect on our results of operations.

## Seasonality

Across all our segments, results are normally not impacted by seasonal changes. However, particularly wet weather in areas of our Southern Timber operations can hinder access for harvesting, thereby temporarily reducing supply in the affected areas and generally strengthening prices. Conversely, extended dry weather in an area tends to suppress prices as timber is more accessible for harvesting.

## **Environmental Matters**

See Item 1A — Risk Factors and Note 24 — Liabilities for Dispositions and Discontinued Operations.

## **Research and Development**

The research and development activities of our timber operations include genetic seedling improvement, growth and yield modeling, and applied silvicultural programs to identify management practices that will improve financial returns from our timberlands. We also contribute to research cooperatives that undertake forestry research and development.

#### **Executive Officers**

**David L. Nunes**, 55, Mr. Nunes joined the Company in June 2014 as Chief Operating Officer, and shortly thereafter assumed the role of President and CEO following the Company's spin-off of its Performance Fibers business. Prior to joining the Company, Mr. Nunes served as President and CEO of Pope Resources/Olympic Resource Management from 2002 to 2014. He joined Pope in 1997 as director of portfolio management, working with third-party investors and timberland owners to develop and manage timberland investment portfolios. The following year, he was named Vice President of portfolio development, and then served two years as Senior Vice President of acquisitions and portfolio development before being named President and COO in 2000. Previously, Mr. Nunes spent nine years with the Weyerhaeuser Company, joining the organization in 1988 as a business analyst and advancing through a number of leadership roles to become director of corporate strategic planning. During his time with Weyerhaeuser, he gained extensive experience involving export log sales and marketing, timberland acquisitions, mergers and acquisitions, and capital planning. Mr. Nunes holds a Bachelors of Arts and Economics from Pomona College and an MBA from the Tepper School of Business at Carnegie Mellon University.

**Mark D. McHugh, 41,** Mr. McHugh was appointed Senior Vice President and Chief Financial Officer in December 2014. He was previously Managing Director in the Real Estate Investment Banking group at Raymond James, where he worked since 2008. Prior to joining Raymond James, Mr. McHugh was a Director in the Paper & Forest Products Group at Credit Suisse, where he worked from 2000 to 2008. Mr. McHugh received his B.S.B.A. in Finance from the University of Central Florida and his JD from Harvard Law School.

**Douglas M. Long, 46,** Mr. Long was appointed to Senior Vice President, U.S. Operations in December 2015. He was named Vice President, U.S. Operations in November 2014. Prior to such appointment, Mr. Long served as Director, Atlantic Region, U.S. Forest Resources. He joined the Company in 1995 as a GIS Forestry Analyst and has held multiple positions of increasing responsibility within the forestry division. Mr. Long holds bachelor's and master's degrees in Forest Resources and Conservation from the University of Florida.

**Christopher T. Corr, 53,** Mr. Corr joined the Company in July 2013 as Senior Vice President, Real Estate & Public Affairs and President, Raydient Inc. (f/k/a TerraPointe Services, Inc.). Prior to joining Rayonier, he served as Executive Vice President, Buildings and Places for AECOM from 2008 to 2013. Prior to that, Mr. Corr held various positions with The St. Joe Company between 1998 and 2008, most recently as Executive Vice President. From 1992 to 1998, Mr. Corr was a senior manager with The Walt Disney Company, where he was a key member of the team that developed the visionary town of Celebration near Orlando, Florida. From 1990-1992, Mr. Corr served as an elected member of the Florida House of Representatives. He holds a Bachelor of Arts degree from the University of Florida and has completed programs with the Harvard Real Estate Institute and the Wharton School of Business at University of Pennsylvania.

Mark R. Bridwell, 54, Mr. Bridwell was promoted to Vice President and General Counsel in June 2014 and assumed the role of Corporate Secretary in March 2015. He joined the Company in 2006 as Associate General Counsel for Performance Fibers. In 2009, he became Associate General Counsel for Timber and Real Estate and in 2012 was promoted to Assistant General Counsel for Land Resources. Prior to joining Rayonier, Mr. Bridwell served as counsel for six years at Siemens Corporation. Previously, he was an attorney for five years with the international law firms of Jones, Day, Reavis & Pogue and Seyfarth, Shaw, Fairweather & Geraldson. Mr. Bridwell has a B.S.B.A. in Finance from the University of Central Florida, and an MBA and JD from Emory University.

**Shelby L. Pyatt, 46,** Ms. Pyatt was named Vice President, Human Resources in July 2014. Ms. Pyatt joined Rayonier in 2003 as Manager, Compensation and became Director, Compensation and Employee Services in 2006. She was named Director, Compensation, Benefits and Employee Services in 2009 before being promoted to her current position, where she now also oversees IT. Prior to joining Rayonier, Ms. Pyatt held human resources positions with CSX Corporation and Barnett Bank. Ms. Pyatt holds a bachelor's degree in Business Management.

**W. Rhett Rogers, 40,** Mr. Rogers was appointed to the newly created position of Vice President, Portfolio Management in February 2017. In this position, he oversees the Company's acquisition and disposition activities, as well as its land information systems function. He joined Rayonier in 2001 as a District Technical Forester, and has held numerous roles of increasing responsibility, most recently as Director, Land Asset Management, which he has held since August 2014. Mr. Rogers holds a BS in Forestry from Louisiana Tech University, and both an MBA and MS in Forest Resources from Mississippi State University.

## **Table of Contents**

# **Employee Relations**

We currently employ approximately 315 people, of which approximately 230 are in the United States. We believe relations with our employees are satisfactory.

# **Availability of Reports and Other Information**

Our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, proxy statements and amendments to those reports filed or furnished pursuant to Sections 13(a) or 14 of the Securities Exchange Act of 1934 are made available to the public free of charge in the Investor Relations section of our website <code>www.rayonier.com</code>, shortly after we electronically file such material with, or furnish them to, the Securities and Exchange Commission ("SEC"). Our corporate governance guidelines and charters of all committees of our board of directors are also available on our website. The information on the Company's website is not incorporated by reference into this annual report on Form 10-K.

#### Item 1A. RISK FACTORS

Our operations are subject to a number of risks. When considering an investment in our securities, you should carefully read and consider these risks, together with all other information in this Annual Report on Form 10-K. If any of the events described in the following risk factors actually occur, our business, financial condition or operating results, as well as the market price of our securities, could be materially adversely affected.

We are exposed to the cyclicality of the markets in which we operate and other factors beyond our control, which could adversely affect our results of operations.

Some of the industries in which our end-use customers participate, such as the construction and home building industries, the global pulp, packaging and paper industries and the real estate industry, are cyclical in nature, exposing us to risks beyond our control, including general macroeconomic conditions, both in the U.S. and globally, as well as local economic conditions.

In our Timber segments, the level of new residential construction activity and, to a lesser extent, home repair and remodeling activity, is the primary driver of sawtimber demand. In addition, demand for logs can be affected by the demand for wood chips in the pulp and paper and engineered wood products markets, as well as the bio-energy production markets. The ongoing level of activity in these markets is subject to fluctuation due to future changes in economic conditions, interest rates, credit availability, population growth, weather conditions and other factors. Changes in global economic conditions, such as new timber supply sources and changes in currency exchange rates, foreign interest rates and foreign and domestic trade policies, can also negatively impact demand for our timber and logs. In addition, the industries in which these customers participate are highly competitive and may experience overcapacity or reductions in demand, all of which may affect demand for and pricing of our products. For example, the supply of timber and logs has historically increased during favorable pricing environments, which then causes downward pressure on prices, and can have an adverse effect on our business.

In our Real Estate segment, our inability to sell our HBU properties at attractive prices could have a significant effect on our results of operations. Demand for real estate can be affected by the availability of capital, changes in interest rates, availability and terms of financing, governmental agencies, developers, conservation organizations, individuals and others seeking to purchase our timberlands, our ability to obtain land use entitlements and other permits necessary for our development activities, local real estate market economic conditions, competition from other sellers of land and real estate developers, the relative illiquidity of real estate investments, employment rates, new housing starts, population growth, demographics and federal, state and local land use, zoning and environmental protections laws or regulations (including any changes in laws or regulations). In addition, changes in investor interest in purchasing timberlands could reduce our ability to execute sales of non-strategic timberlands.

These macroeconomic and cyclical factors impacting our operations are beyond our control and, if such conditions deteriorate or do not continue to improve, could have an adverse effect on our business.

# Weather and other natural conditions may limit our timber harvest and sales.

Weather conditions and extreme events, timber growth cycles and restrictions on access (for example, due to prolonged wet conditions) and other factors, including damage by fire, insect infestation, disease, prolonged drought and natural disasters such as wind storms and hurricanes, may limit harvesting of our timberlands. The volume and value of timber that can be harvested from our timberlands may be reduced by any such fire, insect infestation, disease, severe weather, prolonged drought, natural disasters and other causes beyond our control. As is typical in the forestry industry, we do not maintain insurance for any loss to our timber, including losses due to fire and these other causes. These and other factors beyond our control could reduce our timber inventory and accordingly, our sustainable yield, thereby adversely affecting our financial results and cash flows.

Entitlement and development of real estate entail a lengthy, uncertain and costly approval process, which could adversely affect our ability to grow the businesses in our Real Estate segment.

Entitlement and development of real estate entail extensive approval processes involving multiple regulatory jurisdictions. It is common for a project to require multiple approvals, permits and consents from U.S. federal, state and local governing and regulatory bodies. For example, in Florida, real estate projects must generally comply with the provisions of the Community Planning Act and local land use, zoning and development regulations. In addition, development projects in Florida that exceed certain specified regulatory thresholds (and are not located in a jurisdiction classified as a dense urban land area) may require approval pursuant to specialized Comprehensive Plan evaluation and process standards. Compliance with these and other regulations and standards is more time intensive and costly and may require additional long range infrastructure review and approvals which can add to project cost. In addition, development of properties containing delineated wetlands may require one or more permits from the U.S. federal government and/or state and local governmental agencies. Any of these issues can materially affect the cost, timing and economic viability of our real estate projects.

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The real estate entitlement process is frequently a political one, which involves uncertainty and often extensive negotiation and concessions in order to secure the necessary approvals and permits. In the U.S., a significant amount of our development property is located in counties in which local governments face challenging issues relating to growth and development, including zoning and future land use, public services, water availability, transportation and other infrastructure, and funding for same, and the requirements of state law, especially in the case of Florida under the Community Planning Act process standards. In addition, anti-development groups are active, especially in Florida, in filing litigation to oppose particular entitlement activities and development projects, and in seeking legislation and other anti-development limitations on real estate development activities. We expect this type of anti-development activity to continue in the future.

Issues affecting real estate development also include the availability of potable water for new development projects. For example, the Georgia Legislature enacted the Comprehensive Statewide Watershed Management Planning Act, which, among other things, created a governmental entity called the Georgia Water Council which was charged with preparing a comprehensive water management plan for the state and presenting it to the Georgia Legislature. It is unclear at this time how the plan will affect the cost and timing of real estate development along the southern Georgia coast, where the Company has significant timberland holdings with downstream real estate development potential. Concerns about the availability of potable water also exist in certain Florida counties, which could impact future growth opportunities.

Changes in the laws, or interpretation or enforcement thereof, regarding the use and development of real estate, changes in the political composition of state and local governmental bodies, and the identification of new facts regarding our properties could lead to new or greater costs and delays and liabilities that could materially adversely affect our business, profitability or financial condition.

## Changes in energy and fuel costs could affect our results of operations and financial condition.

Energy costs are a significant operating expense for our logging and hauling contractors and for the contractors who support the customers of our standing timber. Energy costs can be volatile and are susceptible to rapid and substantial increases or decreases due to factors beyond our control, such as changing economic conditions, political unrest, instability in energy-producing nations, and supply and demand considerations. Although the price of oil has recently decreased, increases in the price of oil could adversely affect our business, financial condition and results of operations. In addition, an increase in fuel costs, and its impact on the cost and availability of transportation for our products, both domestically and internationally, and the cost and availability of third-party logging and hauling contractors, could have a material adverse effect on the operating costs of our contractors and our standing timber customers, as well as in defining economically accessible timber stands. Such factors could in turn have a material adverse effect on our business, financial condition and results of operations, particularly in our Timber segments and Trading segment.

We depend on third parties for logging and transportation services and increases in the costs or decreases in the availability of quality service providers could adversely affect our business.

Our Timber segments depend on logging and transportation services provided by third parties, both domestically and internationally, including by railroad, trucks, or ships. If any of our transportation providers were to fail to deliver timber supply or logs to our customers in a timely manner, or were to damage timber supply or logs during transport, we may be unable to sell it at full value, or at all. During the global financial crisis and subsequent downturn in U.S. housing starts, timber harvest volumes declined significantly. As a result, many logging contractors, particularly cable logging operators in the U.S. West, permanently shut down their operations. As harvest levels have returned to higher levels with the recovery in U.S. housing starts, this shortage of logging contractors has resulted in sharp increases in logging costs and in the availability of logging contractors. It is expected that the supply of qualified logging contractors will be impacted by the availability of debt financing for equipment purchases as well as a sufficient supply of adequately trained loggers. As housing starts continue to recover, harvest levels are expected to increase, placing more pressure on the existing supply of logging contractors. Any significant failure or unavailability of third-party logging or transportation providers, or increases in transportation rates or fuel costs, may result in higher logging costs or the inability to capitalize on stronger log prices to the extent logging contractors cannot be secured at a competitive cost. Such events could harm our reputation, negatively affect our customer relationships and adversely affect our business.

## We are subject to risks associated with doing business outside of the U.S.

Although the majority of our customers are in the U.S., a significant portion of our sales are to end markets outside of the U.S., including China, South Korea, Japan, Taiwan, India and New Zealand. The export of our products into international markets results in risks inherent in conducting business pursuant to international laws, regulations and customs. We expect that international sales will continue to contribute to future growth. The risks associated with our business outside the U.S. include:

- changes in and reinterpretations of the laws, regulations and enforcement priorities of the countries in which our products are sold;
- responsibility to comply with anti-bribery laws such as the U.S. Foreign Corrupt Practices Act and similar anti-bribery laws in other jurisdictions;
- trade protection laws, policies and measures and other regulatory requirements affecting trade and investment, including loss or modification of exemptions for taxes and tariffs, imposition of new tariffs and duties and import and export licensing requirements;
- difficulty in establishing, staffing and managing non-U.S. operations;
- product damage or losses incurred during shipping;
- potentially negative consequences from changes in or interpretations of tax laws;
- · economic or political instability, inflation, recessions and interest rate and exchange rate fluctuations; and
- uncertainties regarding non-U.S. judicial systems, rules and procedures.
- · uncertainties regarding changes in trade policies under consideration by the current presidential administration.

These risks could adversely affect our business, financial condition and results of operations.

We and certain of our current and former officers and directors have been named as parties to various lawsuits relating to matters arising out of our previously announced internal review and the restatement of our consolidated financial statements, and may be named in further litigation or become subject to regulatory proceedings or government enforcement actions.

The matters that led to our internal review and the restatement of our consolidated financial statements have exposed us to greater risks associated with litigation, regulatory proceedings and government enforcement actions. We and certain of our current and former officers and directors are the subjects of a number of purported class action lawsuits and demand letters. In addition, we were previously the subject of a private SEC inquiry. These actions arose from our announcement on November 10, 2014 regarding the results of our internal review and the restatement of our consolidated financial statements for the first and second quarters of 2014. We and our current and former officers and directors may, in the future, be subject to additional private and governmental actions relating to such matters. We cannot predict the duration, outcome or impact of these matters, but the lawsuits could result in judgments against us and officers and directors who are now or may become named as defendants. In addition, subject to certain limitations, we are obligated to indemnify and advance expenses for our current and former officers and directors in connection with such lawsuits and regulatory proceedings or government enforcement actions and any related litigation or settlements amounts.

Regardless of the outcome, these lawsuits, and any other litigation, regulatory proceedings, or government enforcement actions that may be brought against us or our current or former officers and directors, could be time-consuming, result in significant expense, and divert the attention and resources of our management and other key employees. Our legal expenses incurred in defending the lawsuits and responding to any government inquiries could be significant. In addition, an unfavorable outcome in any of these matters could exceed coverage provided under potentially applicable insurance policies, which is limited. Any such unfavorable outcomes could have a material adverse effect on our business, financial condition, results of operations and cash flows. Further, we could be required to pay damages or additional penalties, or have other remedies imposed against us, or our current or former directors or officers, which could harm our reputation, business, financial condition, results of operations or cash flows.

Our estimates of timber inventories and growth rates may be inaccurate, include risks inherent to such estimates and may impair our ability to realize expected revenues.

We rely upon estimates of merchantable timber inventories (which include judgments regarding inventories that may be lawfully and economically harvested), timber growth rates and end-product yields when acquiring and managing working forests. These estimates, which are inherently inexact and uncertain in nature, are central to forecasting our anticipated timber revenues and expected cash flows. Growth rates and end-product yield estimates are developed using statistical sampling and growth and yield modeling, in conjunction with industry research cooperatives and by in-house forest biometricians, using measurements of trees in research plots spread across our timberland holdings. The growth equations predict the rate of height and diameter growth of trees so that foresters can estimate the volume of timber that may be present in the tree stand at a given age. Tree growth varies by soil type, geographic area, and climate. Inappropriate application of growth equations in forest management planning may lead to inaccurate estimates of future volumes. If the assumptions we rely upon change or these estimates are inaccurate, our ability to manage our timberlands in a sustainable or profitable manner may be diminished, which may cause our results of operations and our stock price to be adversely affected.

## Our businesses are subject to extensive environmental laws and regulations that may restrict or adversely affect our ability to conduct our business.

Environmental laws and regulations are constantly changing and are generally becoming more restrictive. Laws, regulations and related judicial decisions and administrative interpretations affecting our business are subject to change, and new laws and regulations are frequently enacted. These changes may adversely affect our ability to harvest and sell timber, remediate contaminated properties and/or entitle real estate. These laws and regulations may relate to, among other things, the protection of timberlands and endangered species, recreation and aesthetics, protection and restoration of natural resources, wastewater discharges, receiving water quality, timber harvesting practices, and remedial standards for contaminated property and groundwater. Over time, the complexity and stringency of these laws and regulations have increased and the enforcement of these laws and regulations has intensified. For example, the U.S. Environmental Protection Agency ("EPA") has pursued a number of initiatives that, if implemented, could impose additional operational and pollution control obligations on industrial facilities like those of Rayonier's customers, especially in the area of air emissions and wastewater and stormwater control. In addition, as a result of certain judicial rulings and EPA initiatives, including some that would require timberland operators to obtain permits to conduct certain ordinary course forestry activities, silvicultural practices on our timberlands could be impacted in the future. Environmental laws and regulations will likely continue to become more restrictive and over time could adversely affect our business, financial condition and results of operations.

If regulatory and environmental permits are delayed, restricted or rejected, a variety of our operations could be adversely affected. We are required to seek permission from government agencies in the states and countries in which we operate to perform certain activities related to our properties. Any of these agencies could delay review of, or reject, any of our filings. In our Southern Timber, Pacific Northwest Timber and New Zealand Timber segments, any delay associated with a filing could result in a delay or restriction in replanting, thinning, insect control, fire control or harvesting, any of which could have an adverse effect on our operating results. For example, in Washington State, we are required to file a Forest Practice Application for each unit of timberland to be harvested. These applications may be denied, conditioned or restricted by the regulatory agency. Actions by the regulatory agencies could delay or restrict timber harvest activities pursuant to these permits. Delays or harvest restrictions on a significant number of applications could have an adverse effect on our operating results.

Environmental groups and interested individuals may seek to delay or prevent a variety of operations. We expect that environmental groups and interested individuals will intervene with increasing frequency in the regulatory processes in the states and countries where we own, lease or manage timberlands. For example, in Washington State, environmental groups and interested individuals may appeal individual forest practice applications or file petitions with the Forest Practices Board to challenge the regulations under which forest practices are approved. These and other challenges could materially delay or prevent operations on our properties. For example, interveners at times may bring legal action in Florida in opposition to entitlement and change of use of timberlands to commercial, industrial or residential use. Delays or restrictions due to the intervention of environmental groups or interested individuals could adversely affect our operating results. In addition to intervention in regulatory proceedings, interested groups and individuals may file or threaten to file lawsuits that seek to prevent us from obtaining permits, implementing capital improvements or pursuing operating plans. Any threatened or actual lawsuit could delay harvesting on our timberlands, affect how we operate or limit our ability to modify or invest in our real estate. Among the remedies that could be enforced in a lawsuit is a judgment preventing or restricting harvesting on a portion of our timberlands.

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The impact of existing regulatory restrictions on future harvesting activities may be significant. U.S. federal, state and local laws and regulations, as well as those of other countries, which are intended to protect threatened and endangered species, as well as waterways and wetlands, limit and may prevent timber harvesting, road building and other activities on our timberlands. Restrictions relating to threatened and endangered species apply to activities that would adversely impact a protected species or significantly degrade its habitat. The size of the restricted area varies depending on the protected species, the time of year and other factors, but can range from less than one acre to several thousand acres. A number of species that naturally live on or near our timberlands, including, among others, the northern spotted owl, marbled murrelet, several species of salmon and trout in the Pacific Northwest, and the red cockaded woodpecker, red hills salamander and eastern indigo snake in the Southeast, are protected under the Federal Endangered Species Act (the "ESA") or similar U.S. federal and state laws. A significant number of other species, such as the southeastern gopher tortoise and certain species of southern pine snake are currently under review for possible protection under the ESA. As we gain additional information regarding the presence of threatened or endangered species on our timberlands, or if other regulations, such as those that require buffers to protect water bodies, become more restrictive, the amount of our timberlands subject to harvest restrictions could increase.

We formerly owned or operated or may own or acquire timberlands or properties that may require environmental remediation or otherwise be subject to environmental and other liabilities. We owned or operated manufacturing facilities and discontinued operations that we do not currently own, and we may currently own or may acquire timberlands and other properties in the future that are subject to environmental liabilities, such as remediation of soil, sediment and groundwater contamination and other existing or potential liabilities. In connection with the spin-off of our Performance Fibers business, and pursuant to the related Separation and Distribution Agreement between us and Rayonier Advanced Materials, Rayonier Advanced Materials has assumed any environmental liability of ours in connection with the manufacturing facilities and discontinued operations related to the Performance Fibers business and has agreed to indemnify and hold us harmless in connection with such environmental liabilities. However, in the event we seek indemnification from Rayonier Advanced Materials, we cannot provide any assurance that a court will enforce our indemnification right if challenged by Rayonier Advanced Materials or that Rayonier Advanced Materials will be able to fund any amounts for indemnification owed to us. In addition, the cost of investigation and remediation of contaminated timberlands and properties that we currently own or acquire in the future could increase operating costs and adversely affect financial results. We could also incur substantial costs, such as civil or criminal fines, sanctions and enforcement actions (including orders limiting our operations or requiring corrective measures, installation of pollution control equipment or other remedial actions), clean-up and closure costs, and third-party claims for property damage and personal injury as a result of violations of, or liabilities under, environmental laws and regulations related to such timberlands or properties.

## The industries in which we operate are highly competitive.

The markets in which we operate are highly competitive, and we compete with companies that have substantially greater financial resources than we do in each of these businesses. The competitive pressures relating to our Timber segments are primarily driven by quantity of product supply and quality of the timber offered by competitors in the domestic and export markets, each of which may impact pricing. With respect to our Real Estate segment, we compete with other owners of entitled and unentitled properties. Each property has unique attributes, but overall quantity of supply and price for residential, commercial, industrial and rural properties in the geographic areas in which we operate are the most significant competitive drivers. The market in which our Trading segment operates remains very competitive with over 20 entities competing for export log supply at different ports across New Zealand.

## Our strategy will be adversely affected if we are unable to make future acquisitions.

We have pursued, and intend to continue to pursue, acquisitions of timberland and real estate properties that meet our investment criteria and achieve our strategic goals of growing the size and average quality of our land base. The ability to grow through acquisitions or other investments depends upon our ability to identify, negotiate, complete and integrate suitable acquisitions or joint venture partnerships. In addition, the discount rate we use in our acquisition underwriting has to meet our internal hurdle rate while also being competitive with that of other timberland REITs and TIMOs. In particular, our future success and growth depend upon our ability to make acquisitions that increase merchantable timber inventory and complement the existing age-class structure of our ownership. If we are unable to make acquisitions on acceptable terms or that do not support our strategic goals, our revenues and cash flows may stagnate or decline.

## Our inability to access the capital markets could adversely affect our business strategy and competitive position.

Due to the REIT income distribution requirements, we rely significantly on external sources of capital to finance growth and acquisitions. Both our ability to obtain financing and the related costs of borrowing are affected by a number of factors, many of which are outside of our control, including a decline in general market conditions, decreased market liquidity, a downgrade to our public debt rating, increases in interest rates, an unfavorable market perception of our growth potential, a decrease in our current or estimated future earnings or a decrease in the market price of our common stock. If capital is not available when needed, or is available only on unfavorable terms relative to other timberland REITs or TIMOs, or not at all, we may be unable to complete acquisitions or otherwise take advantage of business opportunities or respond to competitive pressures. As of December 31, 2016, our credit ratings from S&P and Moody's Investors Service (Moody's) were BBB- and Baa3, respectively. Any combination of the factors described above, including our failure to maintain our investment grade credit rating, could prevent us from obtaining the capital we require on terms that are acceptable to us, or at all, which could adversely affect our business, liquidity and competitive position.

## We are subject to risks associated with an increase in market interest rates.

One of the factors that may influence the price of our common shares is our annual dividend yield as compared to yields on other financial instruments. Thus, an increase in market interest rates could result in higher yields on other financial instruments and could adversely affect relative attractiveness of an investment in the Company and, accordingly, the trading price of our common shares. An increase in market interest rates could cause increases in discount rates and, accordingly, a decline in property values and total returns for timberland assets. An increase in market interest rates would also negatively impact financing costs on our floating rate debt as well as any additional debt we may raise.

Investment returns on pension assets may be lower than expected or interest rates may decline, requiring us to make significant additional cash contributions to our benefit plans.

We sponsor now frozen defined benefit pension plans, which covered a portion of our salaried and hourly employees. The Federal Pension Protection Act of 2006 requires that certain capitalization levels be maintained in each of these benefit plans. At December 31, 2016, our qualified plan was underfunded by approximately \$31 million. We estimate that we are subject to approximately \$0.3 million of pension contribution requirements in 2017. Because it is unknown what the investment return on pension assets will be in future years or what interest rates may be at any point in time, we cannot provide any assurance that applicable law will not require us to make future material plan contributions. Any such contributions could adversely affect our financial condition. See Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Use of Estimates for additional information about these plans, including funding status.

## The impacts of climate-related initiatives, at the international, U.S. federal and state levels, remain uncertain at this time.

There continue to be numerous international, U.S. federal and state-level initiatives and proposals to address domestic and global climate issues. Within the U.S., most of these proposals would regulate and/or tax the production of carbon dioxide and other "greenhouse gases" to facilitate the reduction of carbon compound emissions into the atmosphere, and provide tax and other incentives to produce and use "cleaner" energy.

In late 2009, the EPA issued an "endangerment finding" under the Clean Air Act with respect to certain greenhouse gases, leading to the regulation of carbon dioxide as a pollutant under the Clean Air Act and having significant ramifications for Rayonier and the industry in general. In this regard, the EPA has published various regulations, affecting the operation of existing and new industrial facilities that emit carbon dioxide. As a result of the EPA's decision to regulate greenhouse gases under the Clean Air Act, states will now have to consider them in permitting new or modified facilities.

Overall, it is reasonably likely that legislative and regulatory activity in this area will in some way affect Rayonier and the U.S. customers of our Southern Timber and Pacific Northwest Timber segments, but it is unclear at this time what the nature of the impact will be. We continue to monitor political and regulatory developments in this area, but their overall impact on Rayonier, from a cost, benefit and financial performance standpoint remains uncertain at this time. In addition, the EPA has yet to finalize the treatment of biomass under greenhouse gas regulatory schemes leaving Rayonier's biomass customers in a position of uncertainty.

## **REIT and Tax-Related Risks**

## Loss of our REIT status would adversely affect our cash flow and stock price.

We intend to continue to operate in accordance with REIT requirements pursuant to the Internal Revenue Code of 1986, as amended (the "Code"), and related U.S. Treasury regulations and administrative guidance. Qualification as a REIT involves the application of highly technical and complex provisions of the Code, which are subject to change, perhaps retroactively, and which are not within our control. We cannot assure that we will remain qualified as a REIT or that new legislation, U.S. Treasury regulations, administrative interpretations or court decisions will not significantly affect our ability to remain qualified as a REIT or the U.S. federal income tax consequences of such qualification.

We continually monitor and test our compliance with all REIT requirements. In particular, we regularly test our compliance with the REIT "asset tests," which require generally that, at the close of each calendar quarter, (1) at least 75% of the market value of our total assets must consist of REIT-qualifying interests in real property (such as timberlands), including leaseholds and options to acquire real property and leaseholds, as well as cash and cash items and certain other specified assets, (2) no more than 25% of the market value of our total assets may consist of other assets that are not qualifying assets for purposes of the 75% test in clause (1) above and (3) for calendar years prior to 2018, no more than 25% of the market value of our total assets may consist of the securities of one or more "taxable REIT subsidiaries."

If in any taxable year we fail to qualify as a REIT, we will not be allowed a deduction for dividends paid to shareholders in computing our taxable income and we will be subject to U.S. federal income tax on our REIT taxable income. In addition, we will be disqualified from qualification as a REIT for the four taxable years following the year during which the qualification was lost, unless we are entitled to relief under certain provisions of the Code. As a result, our net income and the cash available for distribution to our shareholders could be reduced for up to five years or longer, which could have a material adverse effect on our financial condition.

As of December 31, 2016, Rayonier is in compliance with the asset tests described above.

If we fail to remain qualified as a REIT, we may need to borrow funds or liquidate some investments or assets to pay any resulting additional tax liability. Accordingly, cash available for distribution to our shareholders would be reduced.

## Certain of our business activities are potentially subject to prohibited transactions tax.

As a REIT, we will be subject to a 100% tax on any net income from "prohibited transactions." In general, prohibited transactions are sales or other dispositions of property to customers in the ordinary course of business. Sales of logs, and dealer sales of timberlands or other real estate, constitute prohibited transactions.

We intend to avoid the 100% prohibited transactions tax by conducting activities that would otherwise be prohibited transactions through one or more taxable REIT subsidiaries. We may not, however, always be able to identify timberland properties that become part of our "dealer" real estate sales business. Therefore, if we sell timberlands which we incorrectly identify as property not held for sale to customers in the ordinary course of business or which subsequently become properties held for sale to customers in the ordinary course of business, we may be subject to the 100% prohibited transactions tax.

## Our cash dividends are not guaranteed and may fluctuate.

Generally, REITs are required to distribute 90% of their ordinary taxable income, but not their net capital gains income. Accordingly, we do not generally believe that we are required to distribute material amounts of cash since substantially all of our taxable income is generally treated as capital gains income. However, a REIT must pay corporate level tax on its undistributed taxable income and capital gains.

Our Board of Directors, in its sole discretion, determines the amount of quarterly dividends to be paid to our shareholders based on consideration of a number of factors. These factors include, but are not limited to, our results of operations, cash flow and capital requirements, economic conditions, tax considerations, borrowing capacity and other factors, including debt covenant restrictions that may impose limitations on cash payments, future acquisitions and divestitures, harvest levels, changes in the price and demand for our products and general market demand for timberlands, including those timberland properties that have higher and better uses. Consequently, our dividend levels may fluctuate.

## Lack of shareholder ownership and transfer restrictions in our articles of incorporation may affect our ability to qualify as a REIT.

In order to qualify as a REIT, an entity cannot have five or fewer individuals who own, directly or indirectly after applying attribution of ownership rules, 50% or more of the value of its outstanding shares during the last six months in each calendar year. Although it is not required by law or the REIT provisions of the Code, almost all REITs have adopted ownership and transfer restrictions in their articles of incorporation or organizational documents which seek to assure compliance with that rule. While we are not in violation of the ownership rules, we do not have, nor do we have any current plans to adopt, share ownership and transfer restrictions. As such, the possibility exists that five or fewer individuals could acquire 50% or more of the value of our outstanding shares, which could result in our disqualification as a REIT.

# Item 1B. UNRESOLVED STAFF COMMENTS

None.

## Item 2. PROPERTIES

The following table provides a breakdown of our timberland holdings as of September 30, 2016 and December 31, 2016:

(acres in 000s)	As of September 30, 2016			As of December 31, 2016		
	Owned	Leased	Total	Owned	Leased	Total
Alabama	300	24	324	284	24	308
Arkansas	_	15	15	_	14	14
Florida	282	92	374	281	92	373
Georgia	547	109	656	554	107	661
Louisiana	145	1	146	145	1	146
Mississippi	89	_	89	67	_	67
Oklahoma	92	_	92	92	_	92
Tennessee	1	_	1	1	_	1
Texas	188	_	188	187	_	187
	1,644	241	1,885	1,611	238	1,849
Pacific Northwest						
Oregon	62	_	62	61	_	61
Washington	316	1	317	316	1	317
	378	1	379	377	1	378
New Zealand (a)	179	257	436	179	254	433
Total	2,201	499	2,700	2,167	493	2,660

<sup>(</sup>a) Represents legal acres owned and leased by the New Zealand JV, in which Rayonier owns a 77% interest. As of December 31, 2016, legal acres in New Zealand were comprised of 299,000 plantable acres and 134,000 non-productive acres.

The following tables detail activity for owned and leased acres in our timberland holdings by state from December 31, 2015 to December 31, 2016:

( <u>acres in 000s</u> )		Acres Owned							
	December 31, 2015	Acquisitions	Sales	Other	December 31, 2016				
Southern									
Alabama	302	_	(18)	_	284				
Florida	275	7	(1)	_	281				
Georgia	571	6	(23)	_	554				
Louisiana	149	_	(4)	_	145				
Mississippi	91	_	(24)	_	67				
Oklahoma	92	_	_	_	92				
Tennessee	1	_	_	_	1				
Texas	153	37	(3)	_	187				
	1,634	50	(73)		1,611				
Pacific Northwest									
Oregon	6	55	_	_	61				
Washington	366	6	(56)		316				
	372	61	(56)	_	377				
New Zealand (a)	185		(6)		179				
Total	2,191	111	(135)	_	2,167				

(a) Represents legal acres owned by the New Zealand JV, in which Rayonier has a 77% interest.

(acres in 000s)		Acres Leased						
	December 31, 2015	New Leases	Expired Leases (a)	Other (b)	December 31, 2016			
Southern								
Alabama	24	_	_	_	24			
Arkansas	15	_	(1)	_	14			
Florida	93	_	(1)	_	92			
Georgia	109	_	(2)	_	107			
Louisiana	1	_	_	_	1			
	242	_	(4)	_	238			
Pacific Northwest								
Washington	1	_	_	_	1			
New Zealand (c)	254	2	(4)	2	254			
Total	497	2	(8)	2	493			

<sup>(</sup>a) Includes acres previously under lease that have been harvested.

<sup>(</sup>b) Includes activity for the relinquishment of leased acres and adjustments for land mapping reviews.

<sup>(</sup>c) Represents legal acres leased by the New Zealand JV, in which Rayonier has a 77% interest.

#### **Timberland Leases**

U.S. timberland leases typically have initial terms of approximately 30 to 65 years, with renewal provisions in some cases. New Zealand timberland lease terms typically range between 30 and 99 years. New Zealand lease arrangements are generally comprised of Crown Forest Licenses ("CFLs"), forestry rights and land leases. A CFL is a license arrangement with the New Zealand government to use public or government-owned land to operate a commercial forest. CFLs generally extend indefinitely and may only be terminated upon a 35-year termination notice from the government. If no termination notice is given, the CFLs renew automatically each year for a one-year term. Alternatively, some CFLs extend for a specific term. Once a CFL is terminated, the Company may be able to obtain a forestry right from the subsequent owner. A forestry right is a license arrangement with a private entity or native tribal group to use their lands to operate a commercial forest. Forestry rights terminate either upon the issuance of a termination notice, which can last 35 to 45 years, or completion of harvest.

As of December 31, 2016, the New Zealand JV has four CFLs comprising 20,000 acres under termination notice, two that are currently being relinquished as harvest activities are concluding, one each in 2034 and 2044, and two fixed-term CFLs comprising 3,000 acres expiring in 2062. Additionally, the New Zealand JV has two forestry rights comprising 33,000 acres under termination notice, terminating in 2028 and 2031.

The following table details the Company's acres under lease as of December 31, 2016 by type of lease and estimated lease expiration:

#### (acres in 000s)

<b>Location</b>	Type of Lease	Total	2017-2026	2027-2036	2037-2046	Thereafter
Southern U.S.	Fixed Term	215	156	53		6
	Fixed Term with Renewal Option	23	22	1	_	_
Pacific Northwest	Fixed Term	1	1	_	_	_
New Zealand	CFL - Perpetual (a)	87	87	_	_	_
	CFL - Fixed Term (a)	3	_	_	_	3
	CFL - Terminating (a)	20	8	3	8	1
	Forestry Right (a)	128	29	26	2	71
	Fixed Term Land Leases	16	_	_	1	15
Total Acres under Long-term Leases		493	303	83	11	96

<sup>(</sup>a) Estimated lease expiration / termination based on the earlier of: (1) the scheduled expiration / termination date, or (2) the estimated year of final harvest before such expiration / termination date.

The following table details the Company's estimated leased acres, lease expirations and lease costs over the next five years:

(acres and dollars in 000s, except per acre amounts)

<u>Location</u>		2017	2018	2019	2020	2021
Southern U.S.						
	Leased Acres Expiring	58	11	17	5	3
	Year-end Leased Acres	180	169	152	147	144
	Estimated Annual Lease Cost (a)	\$6,272	\$5,135	\$4,670	\$4,265	\$4,324
	Average Lease Cost per Acre	\$23.16	\$26.18	\$25.49	\$24.15	\$25.22
Pacific Northwest (b)						
	Leased Acres Expiring	1	_	_	_	_
	Year-End Leased Acres	_	_	_	_	_
New Zealand						
	Leased Acres Expiring	28	_	1	2	1
	Year-end Leased Acres	226	226	225	223	222
	Estimated Annual Lease Cost (a)	\$4,043	\$3,992	\$3,991	\$4,030	\$4,010
	Average Lease Cost per Acre (c)	\$25.60	\$25.61	\$25.62	\$25.63	\$22.44

<sup>(</sup>a) Represents capitalized and expensed lease payments.

## **Other Non-Timberland Leases**

In addition to our timberland holdings, we lease properties for our office locations. Our significant leased properties include our corporate headquarters in Jacksonville, Florida; our Southern Timber and Real Estate offices in Fernandina Beach, Florida and Lufkin, Texas; our Pacific Northwest Timber offices in Hoquiam, Washington and our New Zealand Timber and Trading headquarters in Auckland, New Zealand.

## Item 3. LEGAL PROCEEDINGS

The information set forth under "Contingencies" in Note 10 in the notes to the consolidated financial statements under Item 8 of Part II of this report "Financial Statements and Supplementary Data," is incorporated herein by reference.

## Item 4. MINE SAFETY DISCLOSURES

Not applicable.

<sup>(</sup>b) The 659-acre lease in the Pacific Northwest expires in 2017 and does not require a lease payment.

<sup>(</sup>c) Excludes lump sum payments.

## **PART II**

# Item 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

## Market Prices of our Common Shares; Dividends

The table below reflects, for the quarters indicated, the dividends declared per share and the highest and lowest intraday sales prices of our common shares as reported in the consolidated transaction reporting system of the NYSE, the only exchange on which our shares are listed, under the trading symbol RYN.

	High	Low	Dividends
2016			
Fourth Quarter	\$28.47	\$25.24	\$0.25
Third Quarter	\$28.16	\$25.50	\$0.25
Second Quarter	\$26.37	\$24.01	\$0.25
First Quarter	\$24.80	\$17.85	\$0.25
2015			
Fourth Quarter	\$24.83	\$21.83	\$0.25
Third Quarter	\$26.49	\$21.84	\$0.25
Second Quarter	\$27.03	\$24.70	\$0.25
First Quarter	\$29.88	\$26.19	\$0.25

The table below summarizes the tax characteristics of the dividend paid to shareholders on a percentage basis for the three years ended December 31, 2016:

	2016	2015	2014
Total cash dividend per common share	\$1.00	\$1.00	\$2.03
Tax characteristics:			
Capital gain	100.00%	90.47%	79.28%
Qualified	<u> </u>	_	_
Non-dividend distribution	<del>-</del>	9.53%	20.72%

# Holders

There were approximately 6,376 shareholders of record of our Common Shares on February 17, 2017.

## Securities Authorized for Issuance Under Equity Compensation Plans

See Note 16 — *Incentive Stock Plans* for information on securities that are authorized for issuance under The Rayonier Incentive Stock Plan ("the Stock Plan").

## **Shelf Registrations**

In May 2004, we completed a Form S-4 acquisition shelf registration to offer and issue 7.0 million common shares for the acquisition of other businesses, assets or properties. As of December 31, 2016, no common shares have been offered or issued under the Form S-4 shelf registration. In April 2015, we filed a universal shelf registration giving us the ability to issue and sell an indeterminate amount of various types of debt and equity securities. As of December 31, 2016, no securities have been offered or issued under the universal shelf registration.

## Issuer Repurchases

In February 2016, the Board of Directors approved the repurchase of up to \$100 million of Rayonier's common shares (the "share repurchase program") to be made at management's and the Board of Directors' discretion. The program has no time limit and may be suspended or discontinued at any time. There were no shares repurchased under this program in the fourth quarter of 2016. As of December 31, 2016, there was \$99.3 million, or approximately 3,733,474 shares based on the period-end closing stock price of \$26.60, remaining under the program.

In 1996, we began a Common Share repurchase program (the "anti-dilutive program") to minimize the dilutive effect of our employee incentive stock plans on earnings per share. This program limits the number of shares that may be purchased each year to the greater of 1.5% of outstanding shares at the beginning of the year or the number of incentive shares issued to employees during the year. In October 2000, July 2003 and October 2011, our Board of Directors authorized the purchase of shares under the program totaling 2.1 million shares. The anti-dilutive program does not have an expiration date. There were no shares purchased under this program in the fourth quarter of 2016 and there were 3,776,612 shares available for purchase at December 31, 2016.

The following table provides information regarding our purchases of Rayonier common stock during the quarter ended December 31, 2016:

Period	Total Number of Shares Purchased (a)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs (b)
October 1 to October 31	_	_	_	7,510,086
November 1 to November 30	_	_	_	7,510,086
December 1 to December 31	1,744	26.61	_	7,510,086
Total	1,744			7,510,086

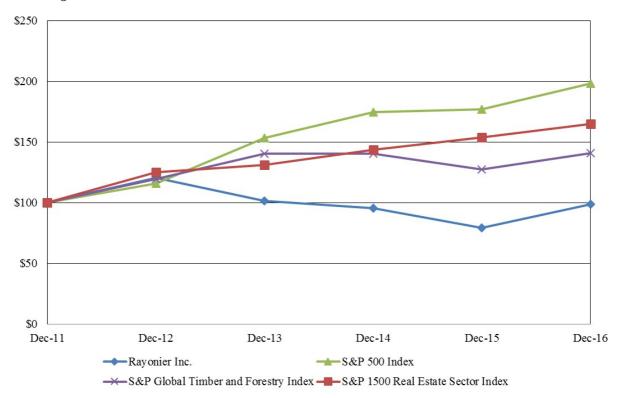
<sup>(</sup>a) Includes 1,744 shares of the Company's common stock purchased in December from former employees in non-open market transactions. The shares of stock were sold by former employees of the Company in exchange for cash that was used to pay withholding taxes associated with the vesting of restricted stock awards under the Company's stock incentive plan. The price per share surrendered is based on the closing price of the company's stock on the respective vesting dates of the awards.

<sup>(</sup>b) Maximum number of shares authorized to be purchased as of December 31, 2016 include 3,776,612 under the 1996 anti-dilutive program.

## Stock Performance Graph

The following graph compares the performance of Rayonier's Common Shares (assuming reinvestment of dividends) with a broad-based market index (Standard & Poor's ("S&P") 500), and two industry-specific indices (the S&P Global Timber and Forestry Index and the S&P 1500 Real Estate Index). This graph has been adjusted to reflect the spin-off of the Performance Fibers business in 2014.

The table and related information shall not be deemed to be "filed" with the SEC, nor shall such information be incorporated by reference into any future filing under the Securities Act of 1933 or Securities Exchange Act of 1934, each as amended, except to the extent that the Company specifically incorporates it by reference into such filing.



The data in the following table was used to create the above graph as of December 31:

	2011	2012	2013	2014	2015	2016
Rayonier Inc.	\$100	\$120	\$101	\$96	\$79	\$99
S&P 500® Index	100	116	154	175	177	198
S&P® Global Timber and Forestry Index	100	119	140	141	127	141
S&P® 1500 Real Estate Sector Index <sup>2</sup>	100	125	131	144	154	165
Indices selected in the preceding year:						
FTSE NAREIT All Equity REITs	100	120	123	158	162	176
S&P® 1500 Paper & Forest Products Index	100	132	169	183	145	165

<sup>&</sup>lt;sup>1</sup> The company selected different industry-specific indices from those used in the 2015 Annual Report on Form 10-K (Financial Times Stock Exchange ("FTSE") National Association of Real Estate Investment Trusts ("NAREIT") All Equity REITs Index and the S&P 1500 Paper and Forest Products Index). The company believes the S&P Global Timber and Forestry Index and the S&P 1500 Real Estate Index are more widely tracked than the S&P 1500 Paper & Forest Products and FTSE NAREIT indices. See table above for comparison of returns.

<sup>&</sup>lt;sup>2</sup> Based on constituents as of December 31, 2016 and excludes entities that were not publicly traded for the entire comparative period.

# Item 6. SELECTED FINANCIAL DATA

The following financial data should be read in conjunction with our Consolidated Financial Statements.

		At or For the	Years Ended D	ecember 31,	
	2016	2015	2014	2013	2012
	(do	llar amounts in	millions, excep	t per share dat	a)
Profitability:					
Sales (a)	\$788.3	\$544.9	\$603.5	\$659.7	\$378.6
Operating income (a)(b)	255.8	77.8	98.3	108.7	32.1
Income from continuing operations attributable to Rayonier Inc. (a)(b)	212.0	46.2	55.9	103.9	16.8
Diluted earnings per common share from continuing operations	1.73	0.37	0.43	0.80	0.13
Financial Condition:					
Total assets (a)	\$2,685.8	\$2,315.9	\$2,449.9	\$3,680.1	\$3,115.9
Total debt (a)(c)	1,061.9	830.6	748.3	1,568.8	1,263.0
Shareholders' equity	1,496.9	1,361.7	1,575.2	1,755.2	1,438.0
Shareholders' equity — per share	12.18	11.09	12.51	13.90	11.66
Cash Flows:					
Cash provided by operating activities	\$203.8	\$177.2	\$320.4	\$546.8	\$447.7
Cash used for investing activities	283.2	166.3	196.7	470.5	474.7
Cash (provided by) used for financing activities	(114.4)	116.5	161.4	157.1	(229.0)
Depreciation, depletion and amortization	115.1	113.7	120.0	116.9	84.6
Cash dividends paid	122.8	124.9	257.5	237.0	206.6
Dividends paid — per share	\$1.00	\$1.00	\$2.03	\$1.86	\$1.68
Non-GAAP Financial Measures:					
Adjusted EBITDA (d)					
Southern Timber	\$92.9	\$101.0	\$97.9	\$87.2	\$76.1
Pacific Northwest Timber	21.2	21.7	50.8	54.1	42.8
New Zealand Timber	58.3	33.0	46.0	38.3	2.2
Real Estate	84.7	70.8	48.4	57.8	44.8
Trading	2.0	1.2	1.7	1.8	(0.1)
Corporate and other	(19.4)	(19.7)	(31.3)	(45.3)	(44.4)
Total Adjusted EBITDA (d)	\$239.7	\$208.0	\$213.5	\$193.9	\$121.4
Other:					
Timberland and real estate acres — owned, leased, or managed, in millions of acres	2.7	2.7	2.7	2.7	2.7

For the Years Ended December 31										
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	2016	2015	2014	2013	2012
Selected Operating Data:					
Timber					
Sales volume (thousands of tons)					
Southern	5,317	5,492	5,296	5,292	5,322
Pacific Northwest (e)	1,195	1,243	1,664	1,979	1,947
New Zealand Domestic (f)	1,204	1,346	1,462	1,271	_
New Zealand Export (f)	1,017	1,065	898	651	_
Total Sales Volume	8,733	9,146	9,320	9,193	7,269
Real Estate — acres sold					
Development (Improved)	47	74	_	45	_
Development (Unimproved)	206	699	852	281	261
Rural	6,684	8,754	18,077	13,833	13,307
Non-Strategic / Timberlands	28,743	23,602	6,363	13,360	17,355
Large Dispositions (g)(h)	92,434	_	19,556	149,428	_
Total Acres Sold	128,114	33,129	44,848	176,947	30,923

- (a) In April 2013, the Company increased its interest in the New Zealand JV to 65% and began consolidating the New Zealand JV's results of operations and balance sheet.
- (b) The 2016 results included \$143.9 million related to Large Dispositions. The 2014 results included \$21.4 million related to Large Dispositions. The 2013 results included a \$16.2 million gain related to the consolidation of the New Zealand JV and \$25.7 million related to Large Dispositions.
- (c) Previously reported Total assets and Total debt for 2015, 2014, 2013, and 2012 have been restated for capitalized debt costs related to non-revolving debt. See Note 2 Summary of Significant Accounting Policies.
- (d) Adjusted EBITDA is a non-GAAP financial measure and is defined as earnings before interest, taxes, depreciation, depletion, amortization, the non-cash cost of land and real estate sold, costs related to shareholder litigation, gain on foreign currency derivatives, costs related to the spin-off of the Performance Fibers business, internal review and restatement costs, Large Dispositions, discontinued operations, and the gain related to the consolidation of the New Zealand joint venture. A reconciliation of Adjusted EBITDA to Operating Income (Loss) and Net Income, respectively, is included in the following pages and Item 7 *Performance and Liquidity Indicators*.
- (e) 2013 and prior results include sales volumes from New York timberlands.
- (f) New Zealand sales volume for 2013 includes volumes sold subsequent to the April 2013 consolidation.
- (g) Large Dispositions are defined as transactions involving the sale of timberland that exceed \$20 million in size and do not have any identified HBU premium relative to timberland value. Sales designated as Large Dispositions are excluded from our calculation of Adjusted EBITDA and Cash Available for Distribution ("CAD").
- (h) The 2013 results included a fourth quarter sale of approximately 128,000 acres of New York timberlands.

# Reconciliation of Operating Income (Loss) by Segment to Adjusted EBITDA by Segment (dollars in millions)

		Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and other	Total
2016								
Operat	ing income (loss)	\$43.1	(\$4.0)	\$33.1	\$202.4	\$2.0	(\$20.8)	\$255.8
Add:	Depreciation, depletion and amortization	49.8	25.2	23.4	16.3	_	0.4	115.1
Add:	Non-cash cost of land and improved development	_	_	1.8	9.9	_	_	11.7
Add:	Costs related to shareholder litigation (a)	_	_	_	_	_	2.2	2.2
Add:	Gain on foreign currency derivatives (b)	_	_	_	_	_	(1.2)	(1.2)
Less:	Large Dispositions	_	_	_	(143.9)	_	_	(143.9)
Adjust	ed EBITDA	\$92.9	\$21.2	\$58.3	\$84.7	\$2.0	(\$19.4)	\$239.7
2015								
Operat	ing income (loss)	\$46.7	\$6.9	\$2.8	\$44.3	\$1.2	(\$24.1)	\$77.8
Less:	Non-operating expense	_	_	_	_	_	(0.1)	(0.1)
Add:	Depreciation, depletion and amortization	54.3	14.8	29.7	14.5	_	0.4	113.7
Add:	Non-cash cost of land and improved development	_	_	0.5	12.0	_	_	12.5
Add:	Costs related to shareholder litigation (a)	_	_	_	_	_	4.1	4.1
Adjust	ed EBITDA	\$101.0	\$21.7	\$33.0	\$70.8	\$1.2	(\$19.7)	\$208.0
2014								
Operat	ing income (loss)	\$45.7	\$29.5	\$9.5	\$47.5	\$1.7	(\$35.6)	\$98.3
Add:	Depreciation, depletion and amortization	52.2	21.3	32.2	13.4	_	0.9	120.0
Add:	Non-cash cost of land and improved development	_	_	4.3	8.9	_	_	13.2
Less:	Large Dispositions	_	_	_	(21.4)	_	_	(21.4)
Less:	Internal review and restatement costs	_	_	_	_	_	3.4	3.4
Adjust	ed EBITDA	\$97.9	\$50.8	\$46.0	\$48.4	\$1.7	(\$31.3)	\$213.5
2013								
Operat	ing income (loss)	\$37.8	\$32.7	\$10.6	\$55.9	\$1.8	(\$30.1)	\$108.7
Add:	Depreciation, depletion and amortization	49.4	21.4	27.7	17.4	_	1.0	116.9
Add:	Non-cash cost of land and improved development	_	_	_	10.2	_	_	10.2
Less:	Large Dispositions	_	_	_	(25.7)	_	_	(25.7)
Less:	Gain related to consolidation of New Zealand JV	_	_	_	_	_	(16.2)	(16.2)
Adjust	ed EBITDA	\$87.2	\$54.1	\$38.3	\$57.8	\$1.8	(\$45.3)	\$193.9
2012								
Operat	ing income (loss)	\$23.4	\$20.6	\$2.0	\$32.0	(\$0.1)	(\$45.8)	\$32.1
Add:	Depreciation, depletion and amortization	52.7	22.2	0.2	8.1	_	1.4	84.6
Add:	Non-cash cost of land and improved development	_	_	_	4.7	_	_	4.7
Adjust	ed EBITDA	\$76.1	\$42.8	\$2.2	\$44.8	(\$0.1)	(\$44.4)	\$121.4

<sup>(</sup>a) Costs related to shareholder litigation include expenses incurred as a result of the securities litigation and the shareholder derivative demands. See Note 10 — *Contingencies*. In addition, these costs include the costs associated with the Company's response to a subpoena it received from the SEC in November 2014. In July 2016, the Division of Enforcement of the SEC notified the Company that it had concluded its investigation into the Company.

<sup>(</sup>b) The Company used foreign exchange derivatives to mitigate the risk of fluctuations in foreign exchange rates while awaiting the planned capital contribution to the New Zealand JV.

# Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## **Executive Summary**

#### Our Company

We are a leading timberland real estate investment trust ("REIT") with assets located in some of the most productive softwood timber growing regions in the U.S. and New Zealand. Our revenues, operating income and cash flows are primarily derived from the following core business segments: Southern Timber, Pacific Northwest Timber, New Zealand Timber, Real Estate and Trading. We own or lease under long-term agreements approximately 2.2 million acres of timberland and real estate in Alabama, Arkansas, Florida, Georgia, Louisiana, Mississippi, Oklahoma, Oregon, Tennessee, Texas and Washington. We also have a 77% ownership interest in Matariki Forestry Group, a joint venture ("New Zealand JV"), that owns or leases approximately 0.4 million gross acres (0.3 million net plantable acres) of timberlands in New Zealand.

Across our timberland management segments, we sell standing timber (primarily at auction to third parties) and delivered logs. Sales from our timber segments include all activities related to the harvesting of timber and other value-added activities such as the leasing of properties for hunting, mineral extraction and cell towers. We believe we are the second largest publicly-traded timberland REIT and the sixth largest private landowner in the United States. Our Real Estate business manages all property sales and seeks to maximize the value of our properties that are more valuable for development, recreational or residential uses than for growing timber, and opportunistically sells non-strategic timberlands. Our Trading segment, also part of the New Zealand JV, markets and sells timber owned or acquired from third parties in New Zealand and Australia.

## Current Year Developments

In March 2016, we completed the recapitalization of our New Zealand joint venture, increasing our stake from 65% to 77%. As part of the recapitalization, we refinanced NZ \$235 million of New Zealand dollar denominated debt from an effective rate, including interest rate swaps, of 6.5% to an effective rate of 3.3%. For additional information, see Note 5 — *Debt* and Note 7 — *Joint Venture Investment*.

In May 2016, we completed two separate transactions to reposition our Pacific Northwest timberland portfolio. These transactions included the acquisition of approximately 61,000 acres of well-stocked, highly-productive timberlands in Oregon and Washington, and the disposition of approximately 55,000 acres comprised of predominantly pre-merchantable timber in Washington. On a combined basis, these transactions smoothed the age-class distribution and materially improved the sustainable yield, near-term harvest potential, species mix and market diversification of our Pacific Northwest timberland portfolio.

In November, we announced a disposition of 62,000 acres of timberland in Alabama and Mississippi for \$120 million in three transactions. Two of the three transactions totaling \$78 million closed in October, and the remaining transaction of \$42 million is scheduled to close in January 2017. This transaction was designed to generate capital for redeployment into assets that we feel offer a better long-term value proposition for the company.

Also in November, we announced changes to our legacy pension plan as well as an organizational restructuring designed to right-size our finance and IT organizations. We expect these two initiatives will generate annual cost savings of \$5 million annually and will serve to further flatten our organizational structure and improve efficiencies.

In summary, during 2016, we acquired in total approximately 111,000 acres of timberlands for \$366.5 million. For additional information, see Note 3 — *Timberland Acquisitions*.

## Industry and Market Conditions

In 2016, pricing in the U.S. South was negatively impacted by excess supply from extended dry weather and further hampered by hurricane salvage along the east coast in the second half of the year. The U.S. South continues to face obstacles to near-term price growth however, longer-term trends remain positive and we expect a resolution of the North American softwood lumber trade dispute will ultimately drive increased lumber production and sawtimber demand in the U.S. South. Improving export and domestic markets drove increases in delivered sawtimber pricing in the Pacific Northwest, while export and domestic sawtimber pricing in New Zealand improved primarily due to strong demand from China as well as strong local demand.

In Real Estate, we expect steady demand for rural properties and a strengthening interest in selected development properties, particularly as we begin to sell parcels within Wildlight, our East Nassau mixed-use development project.

## **Critical Accounting Policies and Use of Estimates**

The preparation of financial statements requires us to establish accounting policies and make estimates, assumptions and judgments that affect our assets, liabilities, revenues and expenses, and to disclose contingent assets and liabilities in our Annual Report on Form 10-K. We base these estimates and assumptions on historical data and trends, current fact patterns, expectations and other sources of information we believe are reasonable. Actual results may differ from these estimates.

Capitalized costs included in timber basis

Timber is stated at the lower of cost or market value. Costs relating to acquiring, planting and growing timber including real estate taxes, site preparation and direct support costs relating to facilities, vehicles and supplies are capitalized. Annual lease payments are allocated between capital and expense based on the proportion of acres that the Company will be able to harvest prior to lease expiration. Lease payments made within one year of expiration is expensed as incurred. Payroll costs are capitalized for time spent on timber growing activities, while interest or any other intangible costs are not capitalized.

Merchantable inventory and depletion costs as determined by forestry timber harvest models

An annual depletion rate is established for each particular region by dividing the cost of merchantable inventory (including costs described above) by standing merchantable inventory volume. Pre-merchantable records are maintained for each planted year age class, recording acres planted, stems per acre and costs of planting and tending.

Significant assumptions and estimates are used in the recording of timber inventory and depletion costs. Factors that can impact timber volume include weather changes, losses due to natural causes, differences in actual versus estimated growth rates and changes in the age when timber is considered merchantable. A 3% company-wide change in estimated standing merchantable inventory would cause an estimated change of approximately \$2.4 million to 2017 depletion expense.

Merchantable standing timber inventory is estimated by our land information services group annually, using industry-standard computer software. The inventory calculation takes into account growth, in-growth (annual transfer of oldest pre-merchantable age class into merchantable inventory), timberland sales and the annual harvest specific to each business unit. The age at which timber is considered merchantable is reviewed periodically and updated for changing harvest practices, future harvest age profiles and biological growth factors.

Acquisitions of timberland can also affect the depletion rate. Upon the acquisition of timberland, we make a determination whether to combine the newly-acquired merchantable timber with an existing depletion pool or to create a new pool. The determination is based on the geographic location of the new timber, the customers/markets that will be served and species mix. During 2016, we acquired 111,000 acres of timberlands in Florida, Georgia, Oregon, Texas and Washington. These acquisitions increased 2016 depletion expense by \$7.5 million and are expected to increase 2017 depletion expense by approximately \$20 million.

Revenue recognition for timber sales

Revenue from the sale of timber is recognized when title passes to the buyer. We utilize two primary methods or sales channels for the sale of timber: a stumpage model and a delivered log model. The sales method the Company employs depends upon local market conditions and which method management believes will provide the best overall margins. Under the stumpage model, standing timber is sold generally under pay-as-cut contracts, with specified duration (typically one year or less) and fixed prices, whereby revenue is recognized as timber is severed and the sales volume is determined. We also sell stumpage under lump-sum contracts where the Company receives cash for the full agreed value of the timber prior to harvest and title and risk of loss pass to the buyer upon signing the contract. Any uncut timber remaining at the end of the contract period reverts to the Company. We recognize revenue for lump-sum timber sales when cash is received, the contract is signed and title and risk of loss pass to the buyer. A third type of stumpage sale is an agreed-volume sale whereby revenue is recognized as periodic physical observations are made of the percentage of acreage harvested.

Under the delivered log model, the Company hires third-party loggers and haulers to harvest timber and deliver it to a buyer. Revenue is recognized when the logs are delivered and title and risk of loss transfer to the buyer. Sales of delivered logs generally do not require an initial payment and are made to third-party customers on open credit terms.

In the Trading business, revenue on sales of logs is recognized when title and risk of loss passes to the buyer. For domestic log sales, title and risk are considered passed to the buyer as the logs are delivered to the customer. For export log sales, title and risk are considered passed to the buyer at the time the ship leaves the port.

Non-timber income included in "Other Operating Income, Net" is primarily hunting and recreational licenses. Such income is recognized ratably over the term of the agreement.

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## Revenue recognition for real estate sales

The Company recognizes revenue on sales of real estate generally when cash has been received, the sale has closed, and title and risk of loss have passed to the buyer. Cost of sales associated with real estate sold comprises the cost of the land, the cost of any timber on the property that was conveyed to the buyer, and any closing costs including sales commissions that may be borne by the Company. Costs incurred to obtain land use entitlements or for infrastructure such as utilities, roads or other improvements are charged to cost of sales for a project as a percentage of revenue earned to total anticipated revenue and costs for each project. Sales of improved or entitled land have been limited, but the Company expects such sales to increase in future years.

Determining the adequacy of pension and other postretirement benefit assets and liabilities

We have one qualified non-contributory defined benefit pension plan covering a portion of our employees and an unfunded plan that provides benefits in excess of amounts allowable under current tax law in the qualified plan. The qualified plan is closed to new participants.

In 2016, we recognized \$3.3 million of pension and postretirement expense. Numerous estimates and assumptions are required to determine the proper amount of pension and postretirement liabilities and annual expense to record in our financial statements. The key assumptions include discount rate, return on assets, salary increases, health care cost trends, mortality rates, longevity and service lives of employees. Although there is authoritative guidance on how to select most of the assumptions, some degree of judgment is exercised in selecting these assumptions based on input from our actuary. Different assumptions, as well as actual versus expected results, would change the periodic benefit cost and funded status of the benefit plans recognized in the financial statements. Effective December 31, 2016, the Company froze benefits for all employees participating in the pension plan. See Note 15 — *Employee Benefit Plans* for additional information.

#### Realizability of both recorded and unrecorded tax assets and tax liabilities

The Timber and Real Estate operations conducted within our REIT are generally not subject to U.S. income taxation. Prior to the June 27, 2014 spin-off of Rayonier Advanced Materials, our taxable REIT subsidiary operations included the Performance Fibers business. As such, during 2014 and prior periods, our income taxes varied significantly. Therefore, our projection of estimated income tax for the year and our provision for quarterly income taxes, in accordance with generally accepted accounting principles, may have varied significantly. Post-spin, we expect any variability in our effective tax rate and the amount of cash taxes to be paid to be driven by our New Zealand Timber and Trading segments as our other business operations are conducted within our U.S. REIT subsidiaries. However, the assessment of the ability to realize certain deferred tax assets, or estimate deferred tax liabilities, remains subjective. See Note 9 — *Income Taxes* for additional information about our unrecognized tax benefits.

# Summary of our results of operations for the three years ended December 31:

Financial Information (in millions)	2016	2015	2014
Sales			
Southern Timber	\$132.9	\$139.1	\$141.8
Pacific Northwest Timber	75.2	76.5	102.2
New Zealand Timber	172.5	161.6	182.4
Real Estate			
Development (Improved)	1.7	2.6	_
Development (Unimproved)	5.5	6.4	4.8
Rural	18.8	22.7	41.0
Non-Strategic / Timberlands	66.1	54.8	9.5
Large Dispositions	207.3		22.0
Total Real Estate	299.4	86.5	77.3
Trading	108.3	81.2	103.7
Intersegment Eliminations			(3.9)
Total Sales	\$788.3	\$544.9	\$603.5
Operating Income			
Southern Timber	\$43.1	\$46.7	\$45.7
Pacific Northwest Timber	(4.0)	6.9	29.5
New Zealand Timber	33.1	2.8	9.5
Real Estate (a)	202.4	44.3	47.5
Trading	2.0	1.2	1.7
Corporate and other	(20.8)	(24.1)	(35.6)
Operating Income	255.8	77.8	98.3
Interest Expense	(32.2)	(31.7)	(44.2)
Interest/Other (Expense) Income	(0.8)	(3.0)	(9.3)
Income Tax (Expense) Benefit	(5.0)	0.8	9.6
Income from Continuing Operations (a)	217.8	43.9	54.4
Discontinued Operations, Net			43.4
Net Income (a)	217.8	43.9	97.8
Less: Net Income (Loss) Attributable to Noncontrolling Interest	5.8	(2.3)	(1.5)
Net Income Attributable to Rayonier Inc. (a)	\$212.0	\$46.2	\$99.3
Adjusted EBITDA (b)			
Southern Timber	\$92.9	\$101.0	\$97.9
Pacific Northwest Timber	21.2	21.7	50.8
New Zealand Timber	58.3	33.0	46.0
Real Estate	84.7	70.8	48.4
Trading	2.0	1.2	1.7
Corporate and other	(19.4)	(19.7)	(31.3)
Total Adjusted EBITDA (b)	\$239.7	\$208.0	\$213.5

<sup>(</sup>a) The 2016 results included \$143.9 million related to Large Dispositions.

<sup>(</sup>b) Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item 6 — *Selected Financial Data*.

Southern Timber Overview	2016	2015	2014
Sales Volume (in thousands of tons)			
Pine Pulpwood	3,376	3,614	3,284
Pine Sawtimber	1,587	1,581	1,701
Total Pine Volume	4,963	5,195	4,985
Hardwood	354	297	311
Total Volume	5,317	5,492	5,296
Percentage Delivered Sales	27%	27%	33%
Percentage Stumpage Sales	73%	73%	67%
Net Stumpage Prices (dollars per ton)			
Pine Pulpwood	\$17.76	\$18.13	\$18.48
Pine Sawtimber	26.76	27.62	26.45
Weighted Average Pine	\$20.64	\$21.01	\$21.20
Hardwood	13.91	14.65	13.01
Weighted Average Total	\$20.18	\$20.66	\$20.72
Summary Financial Data (in millions of dollars)			
Sales	\$132.9	\$139.1	\$141.8
Less: Cut and Haul	(25.6)	(25.7)	(32.1)
Net Stumpage Sales	\$107.3	\$113.4	\$109.7
Operating Income	\$43.1	\$46.7	\$45.7
(+) Depreciation, depletion and amortization	49.8	54.3	52.2
Adjusted EBITDA (a)	\$92.9	\$101.0	\$97.9
Other Data			
Non-Timber Income (in millions of dollars) (b)	\$17.6	\$18.1	\$16.7
Year-End Acres (in thousands)	1,849	1,876	1,906

<sup>(</sup>a) Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item 6 —  $Selected\ Financial\ Data$ .

<sup>(</sup>b) Non-Timber Income is presented net of direct charges and excludes allocated overhead.

Pacific Northwest Timber Overview	2016	2015	2014
Sales Volume (in thousands of tons)			
Pulpwood	319	308	262
Sawtimber	876	935	1,402
Total Volume	1,195	1,243	1,664
Sales Volume (converted to MBF)			
Pulpwood	30,200	29,208	24,761
Sawtimber	114,091	120,932	178,898
Total Volume	144,291	150,140	203,659
Percentage Delivered Sales	91%	88%	55%
Percentage Sawtimber Sales	73%	75%	84%
Delivered Log Prices (in dollars per ton)			
Pulpwood	\$41.97	\$44.61	\$39.20
Sawtimber	73.44	72.13	82.05
Weighted Average Log Price	\$64.68	\$64.83	\$74.44
Summary Financial Data (in millions of dollars)			
Sales	\$75.2	\$76.5	\$102.2
Less: Cut and Haul	(34.7)	(35.4)	(30.1)
Net Stumpage Sales	\$40.5	\$41.1	\$72.1
Operating Income	(\$4.0)	\$6.9	\$29.5
(+) Depreciation, depletion and amortization	25.2	14.8	21.3
Adjusted EBITDA (a)	\$21.2	\$21.7	\$50.8
Other Data			
Non-Timber Income (in millions of dollars) (b)	\$2.4	\$3.5	\$2.7
Year-End Acres (in thousands)	378	373	372
Sawtimber (in dollars per MBF) (c)	\$566	\$565	\$632
Estimated Percentage of Export Volume	24%	22%	25%

<sup>(</sup>a) Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item 6 — Selected Financial Data.

<sup>(</sup>b) Non-Timber Income is presented net of direct charges and excludes allocated overhead.

<sup>(</sup>c) Delivered sawtimber excluding chip-n-saw.

New Zealand Timber Overview	2016	2015	2014
Sales Volume (in thousands of tons)			
Domestic Sawtimber (Delivered)	820	684	644
Domestic Pulpwood (Delivered)	374	434	352
Export Sawtimber (Delivered)	932	982	827
Export Pulpwood (Delivered)	85	83	71
Stumpage	10	228	466
Total Volume	2,221	2,412	2,360
Delivered Log Prices (in dollars per ton)	##D 00	#G 4 0 <b>5</b>	<b>#50.45</b>
Domestic Sawtimber	\$72.68	\$64.05	\$78.15
Domestic Pulpwood	\$31.75	\$32.00	\$37.84
Export Sawtimber	\$98.32	\$88.59	\$111.75
Summary Financial Data (in millions of dollars)			
Sales	\$170.7	\$155.7	\$177.3
Less: Cut and Haul	(70.9)	(71.5)	(78.9)
Less: Port and Freight Costs	(28.0)	(32.0)	(35.8)
Net Stumpage Sales	\$71.8	\$52.2	\$62.6
Land / Other Sales	\$1.8	\$5.9	\$5.1
Total Sales	\$172.5	\$161.6	\$182.4
Operating Income	\$33.1	\$2.8	\$9.5
(+) Depreciation, depletion and amortization	23.4	29.7	32.2
(+) Non-cash cost of land sold	1.8	0.5	4.3
Adjusted EBITDA (a)	\$58.3	\$33.0	\$46.0
Other Data			
Non-timber Income / Carbon credits (\$ in MMs)	\$4.5	\$0.9	\$0.2
New Zealand Dollar to U.S. Dollar Exchange Rate (b)	0.6971	0.7031	0.8299
Net Plantable Year-End Acres (in thousands)	299	299	309
Domestic Sawtimber (in \$NZD per tonne)	\$114.54	\$100.47	\$103.59
Export Sawtimber (in dollars per JAS m <sup>3</sup> )	\$114.27	\$103.49	\$129.66

<sup>(</sup>a) Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item 6 —  $Selected\ Financial\ Data$ .

<sup>(</sup>b) Represents the average of the month-end exchange rates for each year.

Real Estate Overview	2016	2015	2014
Sales (in millions of dollars)			
Improved Development (a)	1.7	2.6	_
Unimproved Development	5.5	6.4	4.8
Rural	18.8	22.7	41.0
Non-Strategic / Timberlands	66.1	54.8	9.5
Large Dispositions (b)	207.3	_	22.0
Total Sales	\$299.4	\$86.5	\$77.3
Acres Sold			
Improved Development (a)	47	74	_
Unimproved Development	206	699	852
Rural	6,684	8,754	18,077
Non-Strategic / Timberlands	28,743	23,602	6,363
Large Dispositions (b)	92,434	_	19,556
Total Acres Sold	128,114	33,130	44,848
Price per Acre (dollars per acre)			
Improved Development (a)	\$37,353	\$35,131	_
Unimproved Development	26,959	9,148	5,623
Rural	2,794	2,588	2,265
Non-Strategic / Timberlands	2,301	2,324	1,498
Large Dispositions (b)	2,242		1,125
Weighted Average (Total) (c)	\$2,581	\$2,611	\$2,186
Weighted Average (Adjusted) (d)	\$2,536	\$2,538	\$2,186
Total Sales (Excluding Large Dispositions)	\$92.1	\$86.5	\$55.3
	<b>#202</b> (	***	<b>*</b>
Operating Income	\$202.4	\$44.3	\$47.5
(+) Depreciation, depletion and amortization	16.3	14.5	13.4
(+) Non-cash cost of land and improved development	9.9	12.0	8.9
(–) Large Dispositions (b)	(143.9)	<u> </u>	(21.4)
Adjusted EBITDA (e)	\$84.7	\$70.8	\$48.4

<sup>(</sup>a) Reflects land with capital invested in infrastructure improvements.

<sup>(</sup>b) Large Dispositions are defined as transactions involving the sale of timberland that exceed \$20 million in size and do not have any identified HBU premium relative to timberland value. In April 2016, the Company completed a disposition of approximately 55,000 acres located in Washington for a sales price and gain of approximately \$129.5 million and \$101.3 million, respectively. In October 2016, the Company completed a second disposition of approximately \$77.7 million and \$42.6 million, respectively.

<sup>(</sup>c) Excludes Large Dispositions.

<sup>(</sup>d) Excludes Improved Development and Large Dispositions.

<sup>(</sup>e) Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item 6 — *Selected Financial Data*.

Capital Expenditures By Segment	2016	2015	2014
Timber Capital Expenditures (in millions of dollars)			
Southern Timber			
Reforestation, silvicultural and other capital expenditures	\$19.2	\$17.7	\$18.7
Property taxes	5.0	5.9	6.5
Lease payments	5.2	5.7	6.1
Allocated overhead	4.2	3.9	4.7
Subtotal Southern Timber	\$33.6	\$33.2	\$36.0
Pacific Northwest Timber			
Reforestation, silvicultural and other capital expenditures	5.8	6.2	7.5
Property taxes	0.7	0.5	0.5
Lease payments	_	_	_
Allocated overhead	1.5	1.8	1.8
Subtotal Pacific Northwest Timber	\$8.0	\$8.5	\$9.8
New Zealand Timber			
Reforestation, silvicultural and other capital expenditures	8.6	8.0	9.8
Property taxes	0.6	0.7	0.8
Lease payments	4.2	4.1	3.7
Allocated overhead	2.6	2.4	3.0
Subtotal New Zealand Timber	\$16.0	\$15.2	\$17.3
Total Timber Segments Capital Expenditures	\$57.6	\$56.9	\$63.1
Real Estate	0.3	0.3	0.2
Corporate	0.8	0.1	0.4
Total Capital Expenditures	\$58.7	\$57.3	\$63.7
Timberland Acquisitions			
Southern Timber	\$103.9	\$54.4	\$125.7
Pacific Northwest Timber	262.5	34.1	1.9
New Zealand Timber	_	9.9	0.9
Real Estate	_	_	2.4
Total Timberland Acquisitions	\$366.4	\$98.4	\$130.9
Real Estate Development Investments	\$8.7	\$2.7	\$3.7
Rayonier Office Building	\$6.3	\$0.9	ψ <b>υ.</b> /
Rayonici Office Dunuing	Φ0.3	ψ0.3	

### **Results of Operations, 2016 versus 2015**

(millions of dollars)

The following tables summarize sales, operating income and Adjusted EBITDA variances for 2016 versus 2015:

	Southern	Pacific Northwest	New Zealand			
Sales	Timber	Timber	Timber	Real Estate	Trading	Total
2015	\$139.1	\$76.5	\$161.6	\$86.5	\$81.2	\$544.9
Volume/Mix	(4.1)	(1.9)	(2.0)	6.7	18.3	17.0
Price	(2.1)	0.6	17.7	(1.1)	9.5	24.6
Foreign exchange (a)	_	_	(0.6)	_	_	(0.6)
Other (b)	_	_	(4.2)	207.3	(0.7)	202.4
2016	\$132.9	\$75.2	\$172.5	\$299.4	\$108.3	\$788.3

<sup>(</sup>a) Net of currency hedging impact.

<sup>(</sup>b) Real Estate included \$207.3 million of sales from two Large Dispositions.

Operating Income	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
2015	\$46.7	\$6.9	\$2.8	\$44.3	\$1.2	(\$24.1)	\$77.8
Volume/Mix	(1.7)	(0.7)	(2.3)	4.5	_	_	(0.2)
Price	(2.5)	1.0	23.6	(1.1)	_	_	21.0
Cost	(1.5)	0.9	(0.2)	(0.3)	8.0	3.4	3.1
Non-timber income	(0.5)	(1.1)	3.6	_	_	_	2.0
Foreign exchange (a)	_	_	6.6	_	_	_	6.6
Depreciation, depletion & amortization	2.6	(11.0)	0.3	(0.7)	_	(0.1)	(8.9)
Non-cash cost of land and improved development	_	_	(1.4)	3.1	_	_	1.7
Other (b)	_	_	0.1	152.6	_	_	152.7
2016	\$43.1	(\$4.0)	\$33.1	\$202.4	\$2.0	(\$20.8)	\$255.8

<sup>(</sup>a) Net of currency hedging impact.

<sup>(</sup>b) Real Estate included \$143.9 million of operating income from Large Dispositions and receipt of \$8.7 million in deferred payments with respect to prior land sales.

A.P. (A.I.EDIEDA (A.)	Southern	Pacific Northwest	New Zealand	D. I.E.	m. P	Corporate	m l
Adjusted EBITDA (a)	Timber	Timber	Timber	Real Estate	Trading	and Other	Total
2015	\$101.0	\$21.7	\$33.0	\$70.8	\$1.2	(\$19.7)	\$208.0
Volume/Mix	(3.6)	(1.3)	(4.1)	6.6	_	_	(2.4)
Price	(2.5)	1.0	23.6	(1.1)	_	_	21.0
Cost	(1.5)	0.9	(0.2)	(0.3)	0.8	0.3	_
Non-timber income	(0.5)	(1.1)	3.6	_	_	_	2.0
Foreign exchange (b)	_	_	6.5	_	_	_	6.5
Other	_	_	(4.1)	8.7	_	_	4.6
2016	\$92.9	\$21.2	\$58.3	\$84.7	\$2.0	(\$19.4)	\$239.7

<sup>(</sup>a) Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item 6 — *Selected Financial Data*.

<sup>(</sup>b) Net of currency hedging impact.

### Southern Timber

Full-year 2016 Southern Timber sales of \$132.9 million decreased \$6.2 million, or 4%, versus the prior year. Harvest volumes decreased 3% to 5.32 million tons versus 5.49 million tons in the prior year. Average sawtimber stumpage prices decreased 3% to \$26.76 per ton versus \$27.62 per ton in the prior year, while average pulpwood stumpage prices decreased 2% to \$17.76 per ton versus \$18.13 per ton in the prior year. The decrease in average sawtimber prices was driven primarily by geographic mix, specifically decreased volume in one of our higher-priced sawtimber regions. The decrease in average pulpwood prices was primarily attributable to deferred harvesting in our best pulpwood markets due to soft market conditions. Overall, weighted average stumpage prices (including hardwood) decreased 2% to \$20.18 per ton versus \$20.66 per ton in the prior year period.

Operating income of \$43.1 million decreased \$3.6 million versus the prior year due to lower prices (\$2.5 million), lower volumes (\$1.7 million), higher leased land expenses and salvage timber costs (\$1.5 million) and lower non-timber income (\$0.5 million), which were partially offset by lower depletion rates (\$2.6 million). Full-year 2016 Adjusted EBITDA of \$92.9 million was \$8.1 million below the prior year.

### Pacific Northwest Timber

Full-year 2016 Pacific Northwest Timber sales of \$75.2 million decreased \$1.3 million, or 2%, versus the prior year. Harvest volumes declined 4% to 1.19 million tons versus 1.24 million tons in the prior year. Average delivered sawtimber prices increased 2% to \$73.44 per ton versus \$72.13 per ton in the prior year, while average delivered pulpwood prices decreased 6% to \$41.97 per ton versus \$44.61 per ton in the prior year. The increase in average sawtimber prices was driven by strengthening export and domestic lumber markets. However, the improved domestic lumber market had a negative affect on pulpwood prices, as more residual chips were entering the market.

Operating loss of \$4.0 million versus operating income of \$6.9 million in the prior year was due to higher depletion rates (\$11.0 million), lower cedar salvage sales (\$1.1 million) and lower volumes (\$0.7 million), which were partially offset by higher prices (\$1.0 million) and lower severance taxes (\$0.9 million). Full-year Adjusted EBITDA of \$21.2 million was \$0.5 million below the prior year.

### New Zealand Timber

Full-year 2016 New Zealand Timber sales of \$172.5 million increased \$10.9 million, or 7%, versus the prior year. Harvest volumes declined 8% to 2.22 million tons versus 2.41 million tons in the prior year. Average delivered prices for export sawtimber increased 11% to \$98.32 per ton versus \$88.59 per ton in the prior year, while average delivered prices for domestic sawtimber increased 13% to \$72.68 per ton versus \$64.05 per ton in the prior year. The increase in export sawtimber prices was primarily due to stronger demand from China, while the increase in domestic sawtimber prices (in U.S. dollar terms) was driven primarily by strong domestic demand for construction materials. Excluding the impact of foreign exchange rates, domestic sawtimber prices increased 14% versus the prior year.

Operating income of \$33.1 million increased \$30.3 million versus the prior year due to the increase in prices (\$23.6 million), favorable changes in foreign exchange impacts (\$6.6 million), higher non-timber income (\$3.6 million) and lower depletion rates (\$0.3 million), which were partially offset by lower volume (\$2.3 million), lower land sale income (\$1.4 million) and higher overhead costs (\$0.2 million). Full-year 2016 Adjusted EBITDA of \$58.3 million was \$25.3 million above the prior year period.

### Real Estate

Full-year 2016 sales of \$299.4 million increased \$212.9 million versus the prior year, while operating income of \$202.4 million increased \$158.1 million versus the prior year. Full-year 2016 sales and operating income include \$207.3 million and \$143.9 million, respectively, of Large Dispositions. Sales and operating income increased in 2016 due to higher volumes (128,114 acres sold versus 33,130 acres sold in the prior year), partially offset by lower weighted average prices (\$2,337 per acre versus \$2,611 per acre in the prior year). Full-year 2016 operating income also increased due to the receipt of \$8.7 million of deferred payments with respect to prior land sales. Full-year 2016 Adjusted EBITDA of \$84.7 million was \$13.9 million above the prior year.

### Trading

Full-year 2016 sales of \$108.3 million increased \$27.1 million versus the prior year due to higher volumes and prices. Sales volumes increased 23% to 1.14 million tons versus 926,000 tons in the prior year. Average prices increased 10% to \$95.22 per ton versus \$86.89 per ton in the prior year. The increase in both volumes and prices were primarily due to stronger demand from China. Operating income increased \$0.8 million versus the prior year, primarily due to lower sourcing and export costs.

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### Corporate and Other Expense/Eliminations

Full-year 2016 corporate and other expense of \$20.8 million decreased \$3.3 million versus the prior year primarily due to lower selling, general and administrative expenses (\$2.5 million), lower costs related to shareholder litigation (\$1.9 million) and a gain on foreign currency derivatives (\$1.2 million), which were partially offset by timberland transaction costs (\$1.4 million) and other minor variances (\$0.8 million).

### Interest Expense

Interest expense of \$32.2 million in 2016 decreased \$0.5 million from the prior year primarily due to lower average rates, partially offset by higher outstanding debt.

Interest and Miscellaneous (Expense) Income, Net

Other non-operating expense was \$0.7 million in 2016 versus \$3.0 million in 2015. The 2015 results were comprised of unfavorable mark-to-market adjustments on New Zealand JV interest rate swaps.

### Income Tax (Expense) Benefit

Full-year 2016 tax expense was \$5.0 million versus a tax benefit of \$0.8 million in 2015. The 2016 income tax expense was principally related to the New Zealand JV. See Note 9 — *Income Taxes* for additional information regarding the provision for income taxes.

### **Outlook for 2017**

In 2017, we expect harvest volumes in our Southern Timber segment of 5.3 to 5.5 million tons. We continue to see near-term headwinds in product pricing in certain markets due to ample mill log inventories, relatively modest near-term growth in new housing construction, and high levels of Canadian lumber imports. However, we're optimistic that pricing will improve over the longer-term as we see incremental growth in housing starts and a potential return to some form of managed lumber trade.

In our Pacific Northwest Timber segment, we expect harvest volumes of 1.3 to 1.4 million tons, reflecting a full-year contribution from the Menasha acquisition as well as modest improvements in sawtimber prices due to increased regional manufacturing capacity.

In our New Zealand Timber segment, we expect harvest volumes of 2.4 to 2.5 million tons and continued strong pricing dynamics driven by solid demand in both domestic and export markets.

In our Real Estate segment, we remain highly focused on unlocking the long-term value of our HBU development and rural property portfolio. We continue to be encouraged by the market interest in our Wildlight development project north of Jacksonville, Florida, and we expect to realize our first sales from this project in 2017.

Our 2017 outlook is subject to a number of variables and uncertainties, including those discussed at Item 1A — Risk Factors.

### Results of Operations, 2015 versus 2014

(millions of dollars)

The following tables summarize the sales, operating income and Adjusted EBITDA variances for 2015 versus 2014:

<u>Sales</u>	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Intersegment Eliminations	Total
2014	\$141.8	\$102.2	\$182.4	\$77.3	\$103.7	(\$3.9)	\$603.5
Volume/Mix	(1.6)	(14.0)	18.2	17.1	6.1	_	25.8
Price	(1.1)	(11.7)	(27.9)	14.1	(26.3)	_	(52.9)
Foreign exchange (a)	_	_	(12.7)	_	_	_	(12.7)
Other (b)	_	_	1.6	(22.0)	(2.3)	3.9	(18.8)
2015	\$139.1	\$76.5	\$161.6	\$86.5	\$81.2		\$544.9

	Southern	Pacific Northwest	New Zealand			Corporate and	
Operating Income	Timber	Timber	Timber	Real Estate	Trading	Other	Total
2014	\$45.7	\$29.5	\$9.5	\$47.5	\$1.7	(\$35.6)	\$98.3
Volume/Mix	2.2	(12.6)	0.8	11.5	_	_	1.9
Price	(0.5)	(11.2)	(13.9)	14.1	_	_	(11.5)
Cost	(2.5)	(1.1)	0.2	(2.3)	0.6	10.9	5.8
Non-timber income	1.9	1.1	2.5	_	_	_	5.5
Foreign exchange (a)	_	_	2.3	_	(1.1)	_	1.2
Depreciation, depletion & amortization	(0.1)	1.2	2.4	(3.6)	_	0.6	0.5
Non-cash cost of land and real estate sold	_	_	(0.5)	(1.1)	_	_	(1.6)
Other (c)	_	_	(0.5)	(21.8)	_	_	(22.3)
2015	\$46.7	\$6.9	\$2.8	\$44.3	\$1.2	(\$24.1)	\$77.8

	Southern	Pacific Northwest	New Zealand			Corporate and	
Adjusted EBITDA (d)	Timber	Timber	Timber	Real Estate	Trading	Other	Total
2014	\$97.9	\$50.8	\$46.0	\$48.4	\$1.7	(\$31.3)	\$213.5
Volume/Mix	4.2	(17.9)	1.4	16.6	_	_	4.3
Price	(0.5)	(11.2)	(13.9)	14.1	_	_	(11.5)
Cost	(2.5)	(1.1)	0.2	(2.5)	0.6	11.6	6.3
Non-timber income	1.9	1.1	2.5	_	_	_	5.5
Foreign exchange (a)	_	_	(3.1)	_	(1.1)	_	(4.2)
Other		_	(0.1)	(5.8)			(5.9)
2015	\$101.0	\$21.7	\$33.0	\$70.8	\$1.2	(\$19.7)	\$208.0

<sup>(</sup>a) Net of currency hedging impact.

<sup>(</sup>b) 2014 Real Estate sales included \$22.0 million in Large Dispositions.

<sup>(</sup>c) 2014 Real Estate operating income included \$16.0 million in Large Dispositions and \$5.8 million in proceeds from a bankruptcy settlement with respect to a former land sale customer.

 $<sup>(</sup>d) \quad \text{Adjusted EBITDA is a non-GAAP measure defined and reconciled at Item } \\ 6 --- Selected \textit{Financial Data}.$ 

### Southern Timber

Full-year 2015 Southern Timber sales of \$139.1 million decreased \$2.7 million, or 2%, versus the prior year due to a higher mix of pulpwood (70% versus 66% in the prior year) and a lower proportion of delivered sales (27% versus 33% in the prior year), partially offset by higher harvest volumes and stronger sawlog pricing. Harvest volumes increased 4% to 5.49 million tons versus 5.30 million tons in the prior year. Average sawtimber stumpage prices increased 4% to \$27.62 per ton versus \$26.45 per ton in the prior year, while average pulpwood stumpage prices decreased 2% to \$18.13 per ton versus \$18.48 per ton in the prior year. The increase in average sawtimber prices was driven primarily by selling stumpage when demand was strongest, generating favorable prices throughout the year, partially offset by reduced harvest activity in higher-priced sawtimber regions. The decrease in average pulpwood prices was primarily attributable to geographic mix and to a price decline in the fourth quarter on the east coast due to a temporary mill shutdown. Overall, weighted average stumpage prices (including hardwood) were comparable to the prior year at \$20.66 per ton.

Operating income of \$46.7 million increased \$1.0 million versus the prior year due to higher volumes (\$2.2 million), higher non-timber income (\$1.9 million) and lower depletion (\$0.1 million), which were partially offset by higher costs (\$2.5 million) and lower pulpwood prices (\$0.5 million). Full year 2015 Adjusted EBITDA of \$101.0 million increased \$3.1 million above the prior year period.

### Pacific Northwest Timber

Full-year 2015 Pacific Northwest Timber sales of \$76.5 million decreased \$25.7 million, or 25%, versus the prior year due to the planned reduction of harvest volumes and, to a lesser extent, lower sawtimber prices. Harvest volumes declined 25% to 1.24 million tons versus 1.66 million tons in the prior year. Average delivered sawtimber prices decreased 12% to \$72.13 per ton versus \$82.05 per ton in the prior year, while average delivered pulpwood prices increased 14% to \$44.61 per ton versus \$39.20 per ton in the prior year. The decrease in average sawtimber prices was driven by weaker demand from China and the shutdown of some local mills. The increase in average pulpwood prices was driven by strong local demand for pulpwood logs.

Operating income of \$6.9 million decreased \$22.6 million versus the prior year due to lower volumes (\$12.6 million), lower prices (\$11.2 million) and higher costs (\$1.1 million), which were partially offset by higher non-timber income (\$1.1 million) and lower depletion rates (\$1.2 million). Full year Adjusted EBITDA of \$21.7 million was \$29.1 million below the prior year period.

### New Zealand Timber

Full-year 2015 New Zealand Timber sales of \$161.6 million decreased \$20.8 million, or 11%, versus the prior year due to lower domestic and export product prices, which were partially offset by higher delivered volumes. Harvest volumes increased 2% to 2.41 million tons versus 2.36 million tons in the prior year. Average delivered prices for export sawtimber declined 21% to \$88.59 per ton versus \$111.75 per ton in the prior year, while average delivered prices for domestic sawtimber declined 18% to \$64.05 per ton versus \$78.15 per ton in the prior year. The decline in export sawtimber prices was primarily due to weaker demand from China, while the decline in domestic sawtimber prices (in U.S. dollar terms) was driven primarily by the fall in the NZ\$/US\$ exchange rate (US\$0.70 per NZ\$1.00 versus US\$0.83 per NZ\$1.00). Excluding the impact of foreign exchange rates, domestic sawtimber prices declined 3% versus the prior year.

Operating income of \$2.8 million decreased \$6.7 million versus the prior year due to the decrease in prices (\$13.9 million) and higher non-cash costs of land sold and forestry right relinquishments (\$1.0 million), which were partially offset by higher volume (\$0.8 million), lower depletion rates (\$2.4 million), higher non-timber income (\$2.5 million), the impact of foreign exchange rate changes (\$2.3 million) and lower costs (\$0.2 million). Full-year Adjusted EBITDA of \$33.0 million was \$13.0 million below the prior year period.

### Real Estate

Full-year 2015 sales of \$86.5 million increased \$9.2 million versus the prior year, while operating income of \$44.3 million decreased \$3.2 million versus the prior year period. Full-year 2015 operating income decreased as the prior year included \$5.8 million in proceeds from a bankruptcy settlement with respect to a former land sale customer. Excluding the proceeds from the bankruptcy settlement and Large Dispositions, operating income increased \$18.6 million due to higher weighted average prices (\$2,611 per acre versus \$2,186 per acre in the prior year), and higher volumes (33,129 acres sold versus 25,292 acres in the prior year).

Full-year 2015 Adjusted EBITDA of \$70.8 million was \$22.4 million above the prior year.

### Trading

Full-year 2015 sales of \$81.2 million decreased \$22.5 million versus the prior year due to lower prices as a result of unfavorable China market conditions, partially offset by higher volumes. Sales volumes increased 6% to 926,000 tons versus 873,000 tons in the prior year. Average prices decreased 25% to \$86.89 per ton versus \$115.27 per ton in the prior year. Operating income decreased \$0.5 million versus the prior year, primarily due to a NZ\$/US\$ exchange gain (\$1.1 million) in the prior year, partially offset by lower sourcing and export costs (\$0.6 million).

### Corporate and Other Expense/Eliminations

Corporate and other expense was \$24.1 million in 2015 versus \$35.6 million in 2014. The 2015 results included \$4.1 million of costs related to shareholder litigation, while 2014 included \$3.4 million of internal review and restatement costs. Excluding these items, 2015 expense was favorable due to lower selling, general and administrative expenses as a result of the spin-off of the Performance Fibers business.

### Interest Expense

Interest expense of \$31.7 million in 2015 decreased \$12.5 million from the prior year primarily due to lower outstanding debt. Interest expense in 2015 included \$0.4 million related to the write-off of capitalized financing costs, while 2014 included \$1.7 million related to the write-off of capitalized financing costs.

### Interest and Miscellaneous (Expense) Income, Net

Other non-operating expense was \$3.0 million in 2015 versus \$9.2 million in 2014. The 2015 results were comprised of favorable mark-to-market adjustments on New Zealand joint venture interest rate swaps, while 2014 included \$3.8 million of costs related to the spin-off of the Performance Fibers business.

### Income Tax Benefit

The full-year 2015 tax benefit from continuing operations was \$0.8 million versus \$9.6 million in 2014. The 2015 income tax benefit was principally related to the New Zealand JV, while the 2014 benefit related to the Performance Fibers business. See Note 9 — *Income Taxes* for additional information regarding the provision for income taxes.

### **Liquidity and Capital Resources**

Our principal source of cash is cash flow from operations, primarily the harvesting of timber and sales of real estate. As a REIT, our main use of cash is dividends. We also use cash to maintain the productivity of our timberlands through replanting and silviculture. Our operations have generally produced consistent cash flow and required limited capital resources. Short-term borrowings have helped fund working capital needs while acquisitions of timberlands generally require funding from external sources or Large Dispositions.

### **Summary of Liquidity and Financing Commitments**

	As of December 31,		
(in millions of dollars)	2016	2015	2014
Cash and cash equivalents	\$85.9	\$51.8	\$161.6
Total debt	1,061.9	830.6	748.3
Shareholders' equity	1,496.9	1,361.7	1,575.2
Adjusted EBITDA (a)	239.7	208.0	213.5
Total capitalization (total debt plus equity)	2,558.8	2,192.3	2,323.5
Debt to capital ratio	41%	38%	32%
Debt to Adjusted EBITDA (a)	4.4	4.0	3.5
Net debt to Adjusted EBITDA (a)	4.1	3.7	2.7
Net debt to enterprise value (b)	23%	22%	14%

<sup>(</sup>a) For a reconciliation of Adjusted EBITDA to net income see Management's Discussion and Analysis of Financial Condition and Results of Operations—Performance and Liquidity Indicators.

<sup>(</sup>b) Enterprise value is calculated as the number of shares outstanding multiplied by the Company's share price, plus net debt, at December 31, 2016.

### Liquidity Facilities

### **Incremental Term Loan Agreement**

In April 2016, the Company entered into an incremental term loan agreement with CoBank, ACB, as administrative agent, and a syndicate of Farm Credit institutions to provide a 10-year, \$300 million incremental term loan. Proceeds from the new term loan were used to fund Rayonier's portion of the Menasha acquisition net of the proceeds received from the Washington disposition, to repay approximately \$105 million outstanding on the Company's revolving credit facility and for general corporate purposes. The periodic interest rate on the incremental term loan agreement is subject to a pricing grid based on the Company's leverage ratio, as defined in the credit agreement. As of December 31, 2016, the periodic interest rate on the incremental term loan was LIBOR plus 1.900%. Following the closing of the incremental term loan, the Company entered into several interest rate swap transactions to fix the cost of the facility over its 10-year term. The incremental term loan allows the Company to receive annual patronage payments, which are profit distributions made by a cooperative to its member-users based on the quantity or value of business done with the member-user. The Company estimates the effective interest rate on the incremental term loan in the fourth quarter of 2016 was approximately 2.8% after consideration of the interest rate swaps and estimated patronage payments.

### **Term Credit Agreement**

In August 2015, the Company entered into a credit agreement with CoBank, ACB, as administrative agent, and a syndicate of Farm Credit institutions and other commercial banks to provide \$550 million of new credit facilities, including a nine-year \$350 million term loan facility. The periodic interest rate on the term loan facility is subject to a pricing grid based on the Company's leverage ratio, as defined in the credit agreement. As of December 31, 2016, the periodic interest rate on the term loan facility was LIBOR plus 1.625%. Following the closing of the term loan, the Company entered into several interest rate swap transactions to fix the cost of the term loan facility over its nine-year term. The Company estimates the effective interest rate on the term loan facility to be approximately 3.3% after consideration of the interest rate swap and estimated patronage refunds.

### **Revolving Credit Facility**

In August 2015, the Company entered into a five-year \$200 million unsecured revolving credit facility, replacing the previous \$200 million revolving credit facility and \$100 million Farm Credit facility, which were scheduled to expire in April 2016 and December 2019, respectively. The periodic interest rate on the revolving credit facility is subject to a pricing grid based on the Company's leverage ratio, as defined in the credit agreement. As of December 31, 2016, the periodic interest rate on the revolving credit facility was LIBOR plus 1.250%, with an unused commitment fee of 0.175%.

As of December 31, 2016, the Company had net draws of \$25.0 million under the revolving credit facility and available borrowing capacity of \$169.6 million under the revolving credit facility, net of \$5.4 million to secure its outstanding letters of credit.

### **Joint Venture Debt**

In March 2016, the Company used proceeds from the term loan facility to fund a capital contribution into the New Zealand JV, which the New Zealand JV in turn used for repayment of the outstanding amount of \$155 million under its existing Tranche A credit facility. In addition, all interest rate swap contracts associated with this debt were settled for \$9.3 million at the time of the debt repayment.

In June 2016, the New Zealand JV entered into a 12-month NZ\$20.0 million working capital facility and an 18-month NZ\$20.0 million working capital facility, replacing the previous NZ\$40.0 million facility that expired in June 2016.

During the year ended December 31, 2016, the New Zealand JV made borrowings and repayments of \$147.9 million on its working capital facility. As of December 31, 2016, the New Zealand JV had zero net draws under its working capital facility and available borrowing capacity of NZ\$40.0 million.

See Note 5 — *Debt* for additional information on these agreements and other outstanding debt, as well as for information on covenants that must be met in connection with our mortgage notes, term credit agreement and the revolving credit facility.

### **Cash Flows**

The following table summarizes our cash flows from operating, investing and financing activities for each of the past three years ended December 31 (in millions of dollars):

	2016	2015	2014
Total cash provided by (used for):			
Operating activities	\$203.8	\$177.2	\$320.4
Investing activities	(283.2)	(166.3)	(196.7)
Financing activities	114.4	(116.5)	(161.4)
Effect of exchange rate changes on cash	(0.9)	(4.2)	(0.4)
Increase (decrease) in cash and cash equivalents	\$34.1	(\$109.8)	(\$38.1)

### Cash Provided by Operating Activities

Cash provided by operating activities increased \$26.6 million versus the prior year due to favorable operating results, partially offset by \$9.3 million required to settle the New Zealand JV interest rate swaps.

### Cash Used for Investing Activities

Cash used for investing activities increased \$116.8 million versus the prior year primarily due to a \$65.1 million increase in acquisitions, net of proceeds from Large Dispositions, a \$6.1 million increase in real estate investment costs, a \$5.4 million increase in the construction costs for the Rayonier office building, a \$1.4 million increase in capital expenditures and a \$31.3 million change in restricted cash.

### Cash Provided by Financing Activities

Cash provided by financing activities in 2016 reflects the cash provided by the \$300 million incremental term loan agreement with CoBank, a \$2.1 million decrease in dividend payments and the repayment of approximately \$105 million outstanding on the Company's revolving credit facility. In 2015, cash used for financing activities included repurchases of common stock of \$100 million.

### **Restricted Cash**

At December 31, 2016, the Company had approximately \$71.7 million of proceeds from real estate sales classified as restricted cash which were deposited with a like-kind exchange ("LKE") intermediary as well as cash held in escrow for a real estate sale. These funds can be used for acquiring suitable timberland replacement property, or if the LKE purchases are not completed, returned to the Company after 180 days and reclassified as available cash.

### **Credit Ratings**

Both our ability to obtain financing and the related costs of borrowing are affected by our credit ratings, which are periodically reviewed by the rating agencies. As of December 31, 2016, our credit ratings from S&P and Moody's were "BBB-" and "Baa3," respectively, with both services listing our outlook as "Stable."

### Strategy

We continuously evaluate our capital structure. Our strategy is to maintain a weighted-average cost of capital competitive with other timberland REITs and TIMOs, while maintaining an investment grade debt rating as well as retaining the flexibility to actively pursue capital allocation opportunities as they become available. Overall, we believe we have adequate liquidity and sources of capital to run our businesses efficiently and effectively and to maximize the value of our timberland and real estate assets under management.

### **Expected 2017 Expenditures**

Capital expenditures in 2017 are forecasted to be between \$62 million and \$67 million, excluding any strategic timberland acquisitions we may make. Capital expenditures are expected to be primarily comprised of seedling planting, fertilization and other silvicultural activities, property taxes, lease payments, allocated overhead and other capitalized costs. Aside from capital expenditures, we may also acquire timberland as we actively evaluate acquisition opportunities.

Real estate development investments in 2017 are expected to be between \$15 million and \$20 million. Expected real estate development investments are primarily related to Wildlight, our mixed-use community development project located north of Jacksonville at the interchange of I-95 and State Road A1A.

We are currently constructing a new headquarters building located in the Wildlight development project. This new office will allow us to consolidate three existing leased offices in Jacksonville and Fernandina Beach, Florida into one location and also serve as a catalyst for the Wildlight project. We expect the construction cost of this building will be approximately \$13 million, of which we expect to incur \$6 million in 2017.

Our 2017 dividend payments are expected to be approximately \$123 million assuming no change in the quarterly dividend rate of \$0.25 per share or material changes in the number of shares outstanding.

Future share repurchases, if any, will depend on the Company's liquidity and cash flow, as well as general market conditions and other considerations including capital allocation priorities.

We made no discretionary pension contributions in 2016 or 2015. We have approximately \$0.3 million of pension contribution requirements in 2017 and may make discretionary contributions in the future.

Cash income tax payments in 2017 are expected to be minimal.

### **Performance and Liquidity Indicators**

The discussion below is presented to enhance the reader's understanding of our operating performance, liquidity, ability to generate cash and satisfy rating agency and creditor requirements. This information includes two measures of financial results: Adjusted Earnings before Interest, Taxes, Depreciation, Depletion and Amortization ("Adjusted EBITDA"), and Cash Available for Distribution ("CAD"). These measures are not defined by Generally Accepted Accounting Principles ("GAAP") and the discussion of Adjusted EBITDA and CAD is not intended to conflict with or change any of the GAAP disclosures described above. Management considers these measures to be important to estimate the enterprise and shareholder values of the Company as a whole and of its core segments, and for allocating capital resources. In addition, analysts, investors and creditors use these measures when analyzing our operating performance, financial condition and cash generating ability. Management uses Adjusted EBITDA as a performance measure and CAD as a liquidity measure. Adjusted EBITDA and CAD as defined may not be comparable to similarly titled measures reported by other companies.

Adjusted EBITDA is defined as earnings before interest, taxes, depreciation, depletion, amortization, the non-cash cost of land and improved development, costs related to shareholder litigation, the gain on foreign currency derivatives, Large Dispositions, costs related to the spin-off of the Performance Fibers business, discontinued operations, internal review and restatement costs and the gain related to consolidation of the New Zealand joint venture. Below is a reconciliation of Net Income to Adjusted EBITDA for the five years ended December 31 (in millions of dollars):

	2016	2015	2014	2013	2012
Net Income to Adjusted EBITDA Reconciliation					
Net Income	\$217.8	\$43.9	\$97.8	\$373.8	\$278.7
Interest, net, continuing operations	33.0	34.7	49.7	38.5	42.3
Income tax expense (benefit), continuing operations	5.0	(0.9)	(9.6)	(35.7)	(27.1)
Depreciation, depletion and amortization	115.1	113.7	120.0	116.9	84.6
Non-cash cost of land and improved development	11.7	12.5	13.2	10.2	4.7
Costs related to shareholder litigation (a)	2.2	4.1	_	_	_
Gain on foreign currency derivatives (b)	(1.2)	_	_	_	_
Large Dispositions (c)	(143.9)	_	(21.4)	(25.7)	
Cost related to spin-off of Performance Fibers		_	3.8	_	_
Internal review and restatement costs	_	_	3.4	_	_
Gain related to consolidation of New Zealand JV		_	_	(16.2)	_
Net income from discontinued operations	_	_	(43.4)	(267.9)	(261.8)
Adjusted EBITDA	\$239.7	\$208.0	\$213.5	\$193.9	\$121.4

<sup>(</sup>a) Costs related to shareholder litigation include expenses incurred as a result of the securities litigation and the shareholder derivative demands. See Note 10 — *Contingencies*. In addition, these costs include the costs associated with the Company's response to a subpoena it received from the SEC in November 2014. In July 2016, the Division of Enforcement of the SEC notified the Company that it had concluded its investigation into the Company.

See Item 6 — *Selected Financial Data* for a reconciliation of Adjusted EBITDA to Operating Income by segment as well as Item 7 — *Results of Operations* for an analysis of changes in Adjusted EBITDA from the prior year.

CAD is a non-GAAP measure of cash generated during a period which is available for dividend distribution, repurchase of the Company's common shares, debt reduction and strategic acquisitions. We define CAD as Cash Provided by Operating Activities adjusted for capital spending (excluding timberland acquisitions), Large Dispositions, cash provided by discontinued operations and working capital and other balance sheet changes. In compliance with SEC requirements for non-GAAP measures, we reduce CAD by mandatory debt repayments which results in the measure entitled "Adjusted CAD." Adjusted CAD generated in any period is not necessarily indicative of the amounts that may be generated in future periods.

<sup>(</sup>b) Gain on foreign currency derivatives is the gain resulting from the foreign exchange derivatives the Company used to mitigate the risk of fluctuations in foreign exchange rates while awaiting the capital contribution to the New Zealand JV.

<sup>(</sup>c) Large Dispositions are defined as transactions involving the sale of timberland that exceed \$20 million in size and do not have any identified HBU premium relative to timberland value.

Below is a reconciliation of Cash Provided by Operating Activities to Adjusted CAD for the five years ended December 31 (in millions):

	2016	2015	2014	2013	2012
Cash provided by operating activities	\$203.8	\$177.2	\$320.4	\$546.8	\$447.7
Capital expenditures from continuing operations (a)	(58.7)	(57.3)	(63.7)	(63.2)	(50.5)
Large Dispositions (b)	_	_	(21.4)	(79.7)	_
Cash flow from discontinued operations	_	_	(102.4)	(276.3)	(314.1)
Working capital and other balance sheet changes	(0.8)	(2.5)	(39.5)	(70.0)	(71.1)
CAD	\$144.3	\$117.4	\$93.4	\$57.6	\$12.0
Mandatory debt repayments	(31.5)	(131.0)	_	(42.0)	(323.0)
Adjusted CAD	\$112.8	(\$13.6)	\$93.4	\$15.6	(\$311.0)
Cash used for investing activities	(\$283.2)	(\$166.3)	(\$196.7)	(\$470.5)	(\$474.7)
Cash provided by (used for) financing activities	\$114.4	(\$116.5)	(\$161.4)	(\$157.1)	\$229.0
Purchase of timberlands	(\$366.4)	(\$98.4)	(\$130.9)	(\$20.4)	(\$106.5)
Purchase of additional interest in New Zealand joint venture				(\$139.9)	

<sup>(</sup>a) Capital expenditures exclude timberland acquisitions and purchases of additional interest in the New Zealand JV.

### **Off-Balance Sheet Arrangements**

We utilize off-balance sheet arrangements to provide credit support for certain suppliers and vendors in case of their default on critical obligations, and collateral for certain self-insurance programs that we maintain. These arrangements consist of standby letters of credit and surety bonds. As part of our ongoing operations, we also periodically issue guarantees to third parties. Off-balance sheet arrangements are not considered a source of liquidity or capital resources and do not expose us to material risks or material unfavorable financial impacts. See Note 11 — *Guarantees* for further discussion.

<sup>(</sup>b) Previously reported CAD for 2014 and 2013 has been restated to exclude Large Dispositions. Large Dispositions are defined as transactions involving the sale of timberland that exceed \$20 million in size and do not have any identified HBU premium relative to timberland value.

### **Contractual Financial Obligations**

In addition to using cash flow from operations and proceeds from Large Dispositions, we finance our operations and acquisitions through the issuance of debt and by entering into leases. These financial obligations are recorded in accordance with accounting rules applicable to the underlying transaction, with the result that some are recorded as liabilities on the Consolidated Balance Sheets, while others are required to be disclosed in the Notes to Consolidated Financial Statements and Management's Discussion and Analysis.

The following table aggregates our contractual financial obligations as of December 31, 2016 and anticipated cash spending by period:

		Payments Due by Period			
Contractual Financial Obligations (in millions)	Total	2017	2018-2019	2020-2021	Thereafter
Long-term debt (a)	\$1,033.8			\$40.0	\$993.8
Current maturities of long-term debt (b)	31.5	31.5	_		_
Interest payments on long-term debt (c)	198.0	29.2	56.9	55.7	56.2
Operating leases — timberland	195.6	10.3	17.8	16.6	150.9
Operating leases — PP&E, offices	5.6	1.7	1.6	1.1	1.2
Commitments — derivatives (d)	68.2	8.6	16.7	16.7	26.2
Commitments — other (e)	5.7	5.2	0.3	0.2	_
Total contractual cash obligations	\$1,538.4	\$86.5	\$93.3	\$130.3	\$1,228.3

<sup>(</sup>a) The book value of long-term debt, net of deferred financing costs, is currently recorded at \$1,030.2 million on the Company's Consolidated Balance Sheet, but upon maturity the liability will be \$1,033.8 million.

<sup>(</sup>b) The book value of our current maturities of long-term debt is currently recorded at \$31.7 million on the Company's Consolidated Balance Sheet, but upon maturity the liability will be \$31.5 million.

<sup>(</sup>c) Projected interest payments for variable-rate debt were calculated based on outstanding principal amounts and interest rates as of December 31, 2016.

<sup>(</sup>d) Commitments represent payments expected to be made on derivative financial instruments (foreign exchange contracts and interest rate swaps). See Note 13 — Derivative Financial Instruments and Hedging Activities.

<sup>(</sup>e) Commitments include payments expected to be made on the construction of the Company's office building.

### Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### **Market and Other Economic Risks**

We are exposed to various market risks, including changes in interest rates, commodity prices and foreign exchange rates. Our objective is to minimize the economic impact of these market risks. We use derivatives in accordance with policies and procedures approved by the Audit Committee of the Board of Directors. Derivatives are managed by a senior executive committee whose responsibilities include initiating, managing and monitoring resulting exposures. We do not enter into financial instruments for trading or speculative purposes.

As of December 31, 2016 we had \$690 million of U.S. long-term variable rate debt. Our primary interest rate exposure on variable rate debt results from changes in LIBOR. However, we use interest rate swaps to manage our exposure to interest rate movements on our term credit agreement by swapping existing and anticipated future borrowings from floating rates to fixed rates. The notional amount of outstanding interest rate swap contracts at December 31, 2016 was \$650 million. The term credit agreement and associated interest rate swaps mature in August 2024 and the incremental term loan agreement and associated interest rate swaps mature in May 2026. At this borrowing level, a hypothetical one-percentage point increase/decrease in interest rates would result in a corresponding increase/decrease of approximately \$0.4 million in interest payments and expense over a 12-month period.

The fair market value of our long-term fixed interest rate debt is also subject to interest rate risk. The estimated fair value of our long-term fixed-rate debt at December 31, 2016 was \$322 million compared to the \$325 million principal amount. We use interest rates of debt with similar terms and maturities to estimate the fair value of our debt. Generally, the fair market value of fixed-rate debt will increase as interest rates fall and decrease as interest rates rise. A hypothetical one-percentage point increase/decrease in prevailing interest rates at December 31, 2016 would result in a corresponding decrease/increase in the fair value of our long-term fixed-rate debt of approximately \$15 million.

We estimate the periodic effective interest rate on U.S. long-term fixed and variable rate debt to be approximately 3.3% after consideration of interest rate swaps and estimated patronage refunds, excluding unused commitment fees on the revolving credit facility.

The functional currency of the Company's New Zealand-based operations and New Zealand JV is the New Zealand dollar. Through these operations and our ownership in the New Zealand JV, we are exposed to foreign currency risk on cash held in foreign currencies and on foreign export sales and ocean freight payments that are predominantly denominated in U.S. dollars. To mitigate these risks, the New Zealand JV routinely enters into foreign currency exchange contracts and foreign currency option contracts to hedge a portion of the New Zealand JV's foreign exchange exposure. At December 31, 2016, the New Zealand JV had foreign currency exchange contracts with a notional amount of \$45 million and foreign currency option contracts with a notional amount of \$91 million outstanding. The amount hedged represents 57% of forecast U.S. dollar denominated harvesting sales proceeds over the next 18 months and 61% of log trading sales proceeds over the next 3 months.

### Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

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### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

### To Our Shareholders:

The management of Rayonier Inc. and its subsidiaries is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934, as amended). Our system of internal controls over financial reporting is designed to provide reasonable assurance to the Company's management and Board of Directors regarding the preparation and fair presentation of the financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of the inherent limitations of internal control over financial reporting, misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Rayonier Inc.'s management, under the supervision of the Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of our internal control over financial reporting as of December 31, 2016. In making this assessment, we used the framework included in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Based on our evaluation under the criteria set forth in *Internal Control — Integrated Framework*, management concluded that our internal control over financial reporting was effective as of December 31, 2016.

Ernst & Young LLP, the independent registered public accounting firm that audited the Company's consolidated financial statements, has issued an attestation report on the Company's internal control over financial reporting as of December 31, 2016. The report on the Company's internal control over financial reporting as of December 31, 2016, is on page <u>53</u>.

### RAYONIER INC.

### By: /s/ DAVID L. NUNES

David L. Nunes President and Chief Executive Officer (Principal Executive Officer) February 24, 2017

### By: /s/ MARK MCHUGH

Mark McHugh Senior Vice President and Chief Financial Officer (Principal Financial Officer) February 24, 2017

### By: /s/ APRIL TICE

April Tice Director, Financial Services and Corporate Controller (Principal Accounting Officer) February 24, 2017

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Rayonier Inc.

We have audited Rayonier Inc. and Subsidiaries' internal control over financial reporting as of December 31, 2016, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission "(2013 framework)" (the COSO criteria). Rayonier Inc. and Subsidiaries' management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Rayonier Inc. and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2016, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Rayonier Inc. and Subsidiaries as of December 31, 2016 and 2015, and the related consolidated statements of income and comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2016 of Rayonier Inc. and Subsidiaries and our report dated February 24, 2017 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP Certified Public Accountants

Jacksonville, Florida February 24, 2017

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Rayonier Inc.

We have audited the accompanying consolidated balance sheets of Rayonier Inc. and Subsidiaries (the "Company") as of December 31, 2016 and 2015, and the related consolidated statements of income and comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2016. Our audit also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Rayonier Inc. and Subsidiaries at December 31, 2016 and 2015, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2016, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Rayonier Inc. and Subsidiaries' internal control over financial reporting as of December 31, 2016, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), and our report dated February 24, 2017 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP Certified Public Accountants

Jacksonville, Florida February 24, 2017

## RAYONIER INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

For the Years Ended December 31, (Thousands of dollars, except per share data)

	2016	2015	2014
SALES	\$788,278	\$544,874	\$603,521
Costs and Expenses			
Cost of sales	524,707	441,099	483,860
Selling and general expenses	42,785	45,750	47,883
Other operating income, net (Note 17)	(34,991)	(19,759)	(26,511)
	532,501	467,090	505,232
OPERATING INCOME	255,777	77,784	98,289
Interest expense	(32,245)	(31,699)	(44,248)
Interest and miscellaneous expense, net	(698)	(3,003)	(9,199)
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES	222,834	43,082	44,842
Income tax (expense) benefit (Note 9)	(5,064)	859	9,601
INCOME FROM CONTINUING OPERATIONS	217,770	43,941	54,443
DISCONTINUED OPERATIONS, NET (Note 23)			
Income from discontinued operations, net of income tax expense of \$0, \$0 and \$20,578	_	_	43,403
NET INCOME	217,770	43,941	97,846
Less: Net income (loss) attributable to noncontrolling interest	5,798	(2,224)	(1,491)
NET INCOME ATTRIBUTABLE TO RAYONIER INC.	211,972	46,165	99,337
OTHER COMPREHENSIVE INCOME (LOSS)			
Foreign currency translation adjustment, net of income tax expense (benefit) of \$0, \$1,066 and (\$78)	6,322	(32,451)	(15,847)
Cash flow hedges, net of income tax (expense) benefit of (\$545), (\$91) and \$861	22,822	(9,961)	(1,855)
Actuarial change and amortization of pension and postretirement plan liabilities, net of income tax effect of \$0, \$470 and \$35,852	5,533	2,933	54,046
	34,677	(39,479)	36,344
COMPREHENSIVE INCOME	252,447	4,462	134,190
Less: Comprehensive income (loss) attributable to noncontrolling interest	9,555	(13,027)	(6,462)
COMPREHENSIVE INCOME ATTRIBUTABLE TO RAYONIER INC.	\$242,892	\$17,489	\$140,652
EARNINGS PER COMMON SHARE	<u> </u>	<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>
BASIC EARNINGS PER SHARE ATTRIBUTABLE TO RAYONIER INC.			
Continuing Operations	\$1.73	\$0.37	\$0.44
Discontinued Operations	_	_	0.34
Net Income	\$1.73	\$0.37	\$0.78
DILUTED EARNINGS PER SHARE ATTRIBUTABLE TO RAYONIER INC.			
Continuing Operations	\$1.73	\$0.37	\$0.43
Discontinued Operations	_	_	0.33
Net Income	\$1.73	\$0.37	\$0.76

See Notes to Consolidated Financial Statements.

### RAYONIER INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS As of December 31, (Thousands of dollars)

	2016	2015
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$85,909	\$51,777
Accounts receivable, less allowance for doubtful accounts of \$33 and \$42	20,664	20,222
Inventory (Note 18)	21,379	15,351
Prepaid logging roads	10,228	10,563
Prepaid expenses	1,579	2,091
Assets held for sale (Note 21)	23,171	
Other current assets	1,874	5,681
Total current assets	164,804	105,685
TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION	2,291,015	2,066,780
HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT	=0.0=4	a= 4=a
INVESTMENTS (NOTE 6)	70,374	65,450
PROPERTY, PLANT AND EQUIPMENT	2.250	4.000
Land	2,279	1,833
Buildings	7,990	9,014
Machinery and equipment	4,658	3,686
Construction in progress	8,170	1,282
Total property, plant and equipment, gross	23,097	15,815
Less—accumulated depreciation	(9,063)	(9,073)
Total property, plant and equipment, net	14,034	6,742
RESTRICTED DEPOSITS (Note 19)	71,708	23,525
OTHER ASSETS (Note 20)	73,825	47,756
TOTAL ASSETS	\$2,685,760	\$2,315,938
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES	#aa aa=	do=0
Accounts payable	\$22,337	\$21,479
Current maturities of long-term debt	31,676	-
Accrued taxes	2,657	3,685
Accrued payroll and benefits	9,277	7,037
Accrued interest	5,340	6,153
Other current liabilities	20,679	21,103
Total current liabilities	91,966	59,457
LONG-TERM DEBT, NET OF DEFERRED FINANCING COSTS	1,030,205	830,554
PENSION AND OTHER POSTRETIREMENT BENEFITS (Note 15)	31,856	34,137
OTHER NON-CURRENT LIABILITIES	34,981	30,050
COMMITMENTS AND CONTINGENCIES (Notes 8 and 10)		
SHAREHOLDERS' EQUITY	700 067	700.027
Common Shares, 480,000,000 shares authorized, 122,904,368 and 122,770,217 shares issued and outstanding	709,867	708,827
Retained earnings	700,887	612,760
Accumulated other comprehensive income (loss)	856	(33,503)
TOTAL RAYONIER INC. SHAREHOLDERS' EQUITY	1,411,610	1,288,084
Noncontrolling interest	85,142	73,656
TOTAL SHAREHOLDERS' EQUITY	1,496,752	1,361,740
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$2,685,760	\$2,315,938

See Notes to Consolidated Financial Statements.

# RAYONIER INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (Thousands of dollars, except share data)

	Common	Shares		Accumulated Other		
	Shares	Amount	Retained Earnings	Comprehensive Income/(Loss)	Non-controlling Interest	Shareholders' Equity
Balance, December 31, 2013	126,257,870	\$692,100	\$1,015,209	(\$46,139)	\$94,073	\$1,755,243
Net income	_	_	99,337	_	(1,491)	97,846
Dividends (\$2.03 per share)	_	_	(256,861)	_	_	(256,861)
Contribution to Rayonier Advanced Materials	_	(301)	(61,318)	80,749		19,130
Adjustments to Rayonier Advanced Materials	_	_	(5,670)	(2,556)		(8,226)
Issuance of shares under incentive stock plans	561,701	5,579	_	_	_	5,579
Stock-based compensation	_	7,869	_	_	_	7,869
Tax deficiency on stock-based compensation	_	(791)	_	_	_	(791)
Repurchase of common shares	(46,474)	(1,858)	_	_	_	(1,858)
Actuarial change and amortization of pension and postretirement plan liabilities	_	_	_	(24,147)	_	(24,147)
Noncontrolling interest redemption of shares	_	_	_	_	(931)	(931)
Foreign currency translation adjustment	_	_	_	(11,526)	(4,321)	(15,847)
Joint venture cash flow hedges	_	_	_	(1,206)	(649)	(1,855)
Balance, December 31, 2014	126,773,097	\$702,598	\$790,697	(\$4,825)	\$86,681	\$1,575,151
Net income	_	_	46,165	_	(2,224)	43,941
Dividends (\$1.00 per share)	_	_	(124,943)	_	_	(124,943)
Issuance of shares under incentive stock plans	205,219	2,117	_	_	_	2,117
Stock-based compensation	_	4,484	_	_	_	4,484
Tax deficiency on stock-based compensation	_	(250)	_	_	_	(250)
Repurchase of common shares	(4,208,099)	(122)	(100,000)	_	_	(100,122)
Actuarial change and amortization of pension and postretirement plan liabilities	_	_	_	2,933	_	2,933
Adjustments to Rayonier Advanced Materials	_	_	841	_	_	841
Foreign currency translation adjustment	_	_	_	(21,567)	(10,884)	(32,451)
Cash flow hedges	_	_	_	(10,044)	83	(9,961)
Balance, December 31, 2015	122,770,217	\$708,827	\$612,760	(\$33,503)	\$73,656	\$1,361,740
Net income	_	_	211,972	_	5,798	217,770
Dividends (\$1.00 per share)	_	_	(123,155)	_	_	(123,155)
Issuance of shares under incentive stock plans	179,743	1,576	_	_	_	1,576
Stock-based compensation	_	5,136	_	_	_	5,136
Repurchase of common shares	(45,592)	(178)	(690)	_	_	(868)
Actuarial change and amortization of pension and postretirement plan liabilities	_	_	_	5,533	_	5,533
Foreign currency translation adjustment	_	_	_	2,780	3,542	6,322
Cash flow hedges	_	_	_	22,608	214	22,822
Recapitalization of New Zealand Joint Venture	_	(5,398)	_	3,438	1,960	_
Recapitalization costs		(96)	_		(28)	(124)
Balance, December 31, 2016	122,904,368	\$709,867	\$700,887	\$856	\$85,142	\$1,496,752

# RAYONIER INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS For the Years Ended December 31,

## (Thousands of dollars)

	2016	2015	2014
OPERATING ACTIVITIES			
Net income	\$217,770	\$43,941	\$97,846
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation, depletion and amortization	115,142	113,708	119,980
Non-cash cost of land and real estate sold	11,690	12,509	13,264
Stock-based incentive compensation expense	5,136	4,484	7,869
Amortization of debt discount/premium	(462)	604	1,092
Deferred income taxes  Non-cash adjustments to unrecognized tax benefit liability	5,170	(1,475)	1,828
	_	135	(6,597)
Depreciation and amortization from discontinued operations	_	_	37,985
Amortization of losses from pension and postretirement plans	2,513	3,403	7,276
Gain on sale of Large Dispositions	(143,933)	_	_
Other	336	350	3,307
Changes in operating assets and liabilities:			
Receivables	2,517	2,034	4,300
Inventories	(1,175)	(9,749)	3,926
Accounts payable	(559)	1,863	29,929
Income tax receivable/payable	(206)	(894)	838
All other operating activities	(10,138)	6,251	2,669
Expenditures for dispositions and discontinued operations			(5,096)
CASH PROVIDED BY OPERATING ACTIVITIES  DIVERSITING ACTIVITIES	203,801	177,164	320,416
INVESTING ACTIVITIES	(50.733)	(E7 202)	(62.712)
Capital expenditures	(58,723)	(57,293)	(63,713)
Capital expenditures from discontinued operations	_		(60,955)
Real estate development investments	(8,746)	(2,676)	(3,674)
Purchase of timberlands	(366,481)	(98,409)	(130,896)
Assets purchased in business acquisition	(887)	_	_
Net proceeds from Large Dispositions	203,862	_	_
Proceeds from settlement of foreign currency hedge	<u> </u>	2,804	_
Rayonier office building under construction	(6,307)	(908)	
Change in restricted cash	(48,184)	(16,836)	62,256
Other	2,311	7,009	306
CASH USED FOR INVESTING ACTIVITIES	(283,155)	(166,309)	(196,676)
FINANCING ACTIVITIES	(===,===)	(200,000)	(200,0:0)
Issuance of debt	695,916	472,558	1,426,464
Repayment of debt	(458,415)	(364,402)	(1,289,637)
Dividends paid	(122,845)	(124,936)	(257,517)
Proceeds from the issuance of common shares	1,576	2,117	5,579
Proceeds from repurchase of common shares	(690)	(100,000)	(1,858)
Debt issuance costs	(818)	(1,678)	(12,380)
Net cash disbursed upon spin-off of Performance Fibers business	_	_	(31,420)
Other	(301)	(122)	(680)
CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES	114,423	(116,463)	(161,449)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	(937)	(4,173)	(377)
CASH AND CASH EQUIVALENTS	(337)	(7,170)	(3/7)
Change in cash and cash equivalents	34,132	(109,781)	(38,086)
Balance, beginning of year	51,777	161,558	199,644
Balance, end of year		_	
	\$85,909	\$51,777	\$161,558

# RAYONIER INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) For the Years Ended December 31, (Thousands of dollars)

	2016	2015	2014
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION			
Cash paid during the year:			
Interest	\$36,289	\$33,011	\$47,640
Income taxes	501	277	8,789
Non-cash investing activity:			
Capital assets purchased on account	4,683	3,429	2,444
Purchase of timberlands	_	700	_

See Notes to Consolidated Financial Statements.

### RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Dollar amounts in thousands unless otherwise stated)

### NATURE OF BUSINESS OPERATIONS

Rayonier Inc., a North Carolina corporation, including its consolidated subsidiaries ("Rayonier" or "the Company"), is a leading timberland real estate investment trust ("REIT") with assets located in some of the most productive softwood timber growing regions in the U.S. and New Zealand and its shares have a \$0.00 par value. The Company owns or leases approximately 2.7 million acres of timberland, located in the United States and New Zealand. Included in this property is approximately 0.2 million acres of timberlands located primarily along the coastal region from Savannah, Georgia to Daytona Beach, Florida, some of which has long-term potential for real estate development. The Company also engages in the trading of logs, primarily to support the Company's New Zealand export operations.

Rayonier operates in five reportable business segments: Southern Timber, Pacific Northwest Timber, New Zealand Timber, Real Estate and Trading. See Note 4 — Segment and Geographical Information for further discussion of reportable business segments and Note 23 — Discontinued Operations for additional information on the spin-off of the Performance Fibers business.

The Company is a REIT and is generally not required to pay federal income taxes on its U.S. timber harvest earnings and other U.S. REIT operations contingent upon meeting applicable distribution, income, asset, shareholder and other tests. The U.S. timber operations are primarily conducted by the Company's wholly-owned REIT subsidiaries. Non-REIT qualifying and certain foreign operations, which are subject to corporate-level tax on earnings, are operated by taxable subsidiaries. These operations include the Real Estate segment's entitlement activities, limited development activities and sale of higher and better use ("HBU") properties. The Company's consolidated joint venture, Matariki Forestry Group ("New Zealand JV"), is subject to entity-level tax in New Zealand.

### Southern, Pacific Northwest and New Zealand Timber

The Company's Timber segments own or lease approximately 2.7 million acres of timberlands located in the U.S. and New Zealand. The Timber segments conduct timber harvesting activities, manage timberlands and sell timber and logs to third parties. On March 3, 2016, the Company acquired an additional 12% interest in the New Zealand JV, which currently owns or leases approximately 433,000 gross acres (299,000 net plantable acres) of New Zealand timberlands. The acquisition of additional interest brought the Company's ownership to 77%. The Company maintains a controlling financial interest in the New Zealand JV and, accordingly, consolidates the New Zealand JV's Balance Sheet and results of operations. Rayonier's wholly-owned subsidiary, Rayonier New Zealand Limited ("RNZ") serves as the manager of the New Zealand JV forests. See Note 7 — *Joint Venture Investment*.

During 2016, the Company acquired approximately 111,000 acres of timberlands in Florida, Georgia, Texas, Oregon and Washington for \$366.5 million. During 2015, the Company acquired approximately 35,000 acres of timberlands in the U.S. for \$88.5 million as well as acquiring forestry rights covering approximately 1,800 acres of timberland with mature timber in New Zealand for \$9.9 million. See Note 3 — Timberland Acquisitions for additional information.

### **Real Estate**

The vast majority of the Company's HBU properties are managed as timberland and generate cash flow from timber operations prior to their sale or, in the case of Improved Development properties, prior to improvement. All of the Company's U.S. land sales, including HBU and non-HBU, are reported in the Real Estate segment. Rayonier employs a detailed land classification process for all of its timberland and HBU acres.

### **Trading**

The Company's trading business comprises log trading in New Zealand conducted by the New Zealand JV in two core areas of business: managed export services on behalf of third parties and procured logs for export sale by the New Zealand JV. The Trading segment complements the New Zealand Timber segment by adding scale and achieving cost savings that directly benefit the New Zealand Timber segment.

## RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Basis of Presentation and Principles of Consolidation**

The Company's consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). These statements include the accounts of Rayonier Inc. and its subsidiaries, in which it has a majority ownership or controlling interest. As of April 2013, the Company held a controlling interest (65%) in its New Zealand JV, and, as such, consolidates its results of operations and Balance Sheet. In March 2016, the Company made a capital contribution into the New Zealand JV and as a result, the Company's ownership interest increased to 77%. The Company also records a noncontrolling interest in its consolidated financial statements representing the minority ownership interest (23%) of the New Zealand JV's results of operations and equity. All intercompany balances and transactions are eliminated.

### **Use of Estimates**

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and to disclose contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. There are risks inherent in estimating and therefore actual results could differ from those estimates.

### **Cash and Cash Equivalents**

Cash and cash equivalents include time deposits with original maturities of three months or less. The consolidated cash balance includes time deposits of \$25.6 million and \$23.4 million at December 31, 2016 and December 31, 2015, respectively.

### **Accounts Receivable**

Accounts receivable are primarily amounts due to the Company for the sale of timber and are presented net of an allowance for doubtful accounts.

### Inventory

HBU real estate properties that are expected to be sold within one year are included in inventory at lower of cost or market value. HBU properties that are expected to be sold after one year are included in a separate balance sheet line, entitled "Higher and Better Use Timberlands and Real Estate Development Investments." See below for additional information.

Inventory also includes logs available to be sold by the Trading segment. Log inventory is recorded at the lower of cost or market and expensed to cost of goods sold when sold to third-party buyers. See Note 18 — *Inventory* for additional information.

### **Prepaid Logging Roads**

Costs for roads built in the Pacific Northwest and New Zealand to access particular tracts to be harvested in the upcoming 24 months to 60 months are recorded as prepaid logging roads. The Company charges such costs to expense as timber is harvested using an amortization rate determined annually as the total cost of prepaid roads divided by the estimated tons of timber to be accessed by those roads. The prepaid balance is classified as short-term or long-term based on the upcoming harvest schedule.

### **Assets Held for Sale**

Assets that meet the held-for-sale criteria in ASC 360-10-45-9 are recorded in a separate balance sheet line, entitled "Assets Held for Sale," and measured at the lower of the carrying amount or fair value less cost to sell.

### RAYONIER INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

### **Timber and Timberlands**

Timber is stated at the lower of cost or market value. Costs relating to acquiring, planting and growing timber including real estate taxes, site preparation and direct support costs relating to facilities, vehicles and supplies are capitalized. Annual lease payments are capitalized or expensed based on the proportion of acres that the Company will be able to harvest prior to lease expiration. Lease payments made within one year of expiration is expensed as incurred. Payroll costs are capitalized for time spent on timber growing activities, while interest or any other intangible costs are not capitalized. An annual depletion rate is established for each particular region by dividing merchantable inventory cost by standing merchantable inventory volume, which is estimated annually. The Company charges accumulated costs attributed to merchantable timber to depletion expense (cost of sales), at the time the timber is harvested or when the underlying timberland is sold based on the relationship of timber sold to the estimated volume of currently merchantable timber.

Upon the acquisition of timberland, the Company makes a determination on whether to combine the newly acquired merchantable timber with an existing depletion pool or to create a new, separate pool. This determination is based on the geographic location of the new timber, the customers/markets that will be served and the species mix. If the acquisition is similar, the cost of the acquired timber is combined into an existing depletion pool and a new depletion rate is calculated for the pool. This determination and depletion rate adjustment normally occurs in the quarter following the acquisition.

### Higher and Better Use Timberlands and Real Estate Development Investments

HBU timberland is recorded at the lower of cost or market value. These properties are managed as timberlands until sold or developed with sales and depletion expense related to the harvesting of timber accounted for within the respective timber segment. At the time of sale, the cost basis of any unharvested timber is recorded as depletion expense, a component of cost of goods sold, within the Real Estate segment.

Real estate development investments include capitalized costs for targeted infrastructure improvements, such as roadways and utilities. HBU timberland and real estate development investments expected to be sold within twelve months are recorded as inventory. See Note 6 — *Higher and Better Use Timberlands and Real Estate Development Investments* for additional information.

### Property, Plant, Equipment and Depreciation

Property, plant and equipment additions are recorded at cost, including applicable freight, interest, construction and installation costs. The Company depreciates its assets, including office and transportation equipment, using the straight-line depreciation method over 3 to 25 years. Buildings and land improvements are depreciated using the straight-line method over 15 to 35 years and 5 to 30 years, respectively.

Gains and losses on the retirement of assets are included in operating income. Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets that are held and used is measured by net undiscounted cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is the amount the carrying value exceeds the fair value of the assets, which is based on a discounted cash flow model. Assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell.

### **Fair Value Measurements**

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. A three-level hierarchy that prioritizes the inputs used to measure fair value was established as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- *Level 3* Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

## RAYONIER INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

### Goodwill

Goodwill represents the excess of the acquisition cost of the New Zealand Timber segment over the fair value of the net assets acquired. Goodwill is not amortized, but is periodically reviewed for impairment. An impairment test for this reporting unit's goodwill is performed annually and whenever events or circumstances indicate that the value of goodwill may be impaired. The Company compares the fair value of the New Zealand Timber segment, using an independent valuation for the New Zealand forest assets, to its carrying value including goodwill. The independent valuation of the New Zealand forest assets is based on discounted cash flow models where the fair value is calculated using cash flows from sustainable forest management plans. The fair value of the forest assets is measured as the present value of cash flows from one growth cycle based on the productive forest land, taking into consideration environmental, operational, and market restrictions. These cash flow valuations involve a number of estimates that require broad assumptions and significant judgment regarding future performance. The annual impairment test was performed as of October 1, 2016; the estimated fair value of the New Zealand Timber segment exceeded its carrying value and no impairment was recorded.

### **Foreign Currency Translation**

The functional currency of the Company's New Zealand-based operations is the New Zealand dollar. All assets and liabilities are translated into U.S. dollars at the exchange rate in effect at the respective balance sheet dates. Translation gains and losses are recorded as a separate component of Accumulated Other Comprehensive Income/(Loss), ("AOCI"), within Shareholders' Equity.

U.S. denominated transactions of the New Zealand JV are translated into New Zealand dollars at the exchange rate in effect on the date of the transaction and recognized in earnings, net of related cash flow hedges. All income statement items of the New Zealand JV are translated into U.S. dollars for reporting purposes using monthly average exchange rates with translation gains and losses being recorded as a separate component of AOCI, within Shareholders' Equity.

### **Revenue Recognition**

The Company generally recognizes revenues when the following criteria are met: (i) persuasive evidence of an agreement exists, (ii) delivery has occurred or services rendered, (iii) the Company's price to the buyer is fixed and determinable, and (iv) collectibility is reasonably assured.

### **Timber Sales**

Revenue from the sale of timber is recognized when title passes to the buyer. The Company utilizes two primary methods or sales channels for the sale of timber, a stumpage or standing timber model and delivered logs. Under the stumpage model, standing timber is sold primarily under pay-as-cut contracts, with specified duration (typically one year or less) and fixed prices, whereby revenue is recognized as timber is severed and the sales volume is determined. The Company also sells stumpage under lump-sum contracts for specified parcels where the Company receives cash for the full agreed value of the timber prior to harvest and title and risk of loss pass to the buyer upon signing the contract. The Company retains interest in the land, slash products, and the use of the land for recreational and other purposes. Any uncut timber remaining at the end of the contract period reverts to the Company. Revenue is recognized for lump-sum timber sales when payment is received, the contract is signed and title and risk of loss pass to the buyer. A third type of stumpage sale the Company utilizes is an agreed-volume sale, whereby revenue is recognized as periodic physical observations are made of the percentage of acreage harvested.

In delivered log sales, the Company hires third-party loggers and haulers to harvest timber and deliver it to a buyer. Revenue is recognized when the logs are delivered and title and risk of loss transfer to the buyer. Sales of delivered logs generally do not require an initial payment and are made to third-party customers on open credit terms. The sales method the Company employs for a given tract of timber depends upon local market conditions and which method is expected to provide the best overall margin.

Non-timber income included in "Other Operating Income, Net" is primarily comprised of hunting and recreational licenses. Such income is recognized ratably over the term of the agreement.

### Log Trading

Domestic log trading revenue for sales within New Zealand is recorded when the goods are received by the customer and title passes. Export log trading revenue is recorded when the ship leaves the port, at which time title passes to the customer.

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Dollar amounts in thousands unless otherwise stated)

### Real Estate

The Company recognizes revenue on sales of real estate when the sale is consummated, generally when payment is received and title and risk of loss have passed to the buyer. Cost of sales associated with real estate sold comprises the cost of the land, the cost of any timber on the property that was conveyed to the buyer, and any closing costs including sales commissions that may be borne by the Company. Costs incurred to obtain land use entitlements or for infrastructure such as utilities, roads or other improvements are charged to cost of sales for a project as a percentage of revenue earned to total anticipated revenue and costs for each project.

### **Employee Benefit Plans**

The determination of expense and funding requirements for Rayonier's defined benefit pension plan, its unfunded excess pension plan and its postretirement life insurance plan are largely based on a number of actuarial assumptions. The key assumptions include discount rate, return on assets, salary increases, mortality rates and longevity of employees. See Note 15 — *Employee Benefit Plans* for assumptions used to determine benefit obligations, and the net periodic benefit cost for the year ended December 31, 2016.

Periodic pension and other postretirement expense is included in "Cost of sales," "Selling and general expenses" and "Income from discontinued operations, net" in the Consolidated Statements of Income and Comprehensive Income. At December 31, 2016 and 2015, the Company's pension plans were in a net liability position (underfunded) of \$30.6 million and \$33.0 million, respectively. The estimated amount to be paid in the next 12 months is recorded in "Accrued payroll and benefits" on the Consolidated Balance Sheets, with the remainder recorded as a long-term liability in "Pension and Other Postretirement Benefits." Changes in the funded status of the Company's plans are recorded through comprehensive income (loss) in the year in which the changes occur. The Company measures plan assets and benefit obligations as of the fiscal year-end. See Note 15 — *Employee Benefit Plans* for additional information.

### **Income Taxes**

The Company uses the asset and liability method of accounting for income taxes. Under this method, deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of assets and liabilities and their respective tax bases, operating loss carryforwards and tax credit carryforwards. Deferred tax assets and liabilities are measured pursuant to tax laws using rates expected to apply to taxable income in the years in which the temporary differences are expected to be recovered or settled. The Company recognizes the effect of a change in income tax rates on deferred tax assets and liabilities in the Consolidated Statements of Income and Comprehensive Income in the period that includes the enactment date of the rate change. The Company records a valuation allowance to reduce the carrying amounts of deferred tax assets if it is more-likely-than-not that such deferred tax assets will not be realized.

In determining the provision for income taxes, the Company computes an annual effective income tax rate based on annual income by legal entity, permanent differences between book and tax, and statutory income tax rates by jurisdiction. Inherent in the effective tax rate is an assessment of the ultimate outcome of current period uncertain tax positions. The Company adjusts its annual effective tax rate as additional information on outcomes or events becomes available. Discrete items such as taxing authority examination findings or legislative changes are recognized in the period in which they occur.

The Company's income tax returns are subject to audit by U.S. federal, state and foreign taxing authorities. In evaluating the tax benefits associated with various tax filing positions, the Company records a tax benefit for an uncertain tax position if it is more-likely-than-not to be realized upon ultimate settlement of the issue. The Company records a liability for an uncertain tax position that does not meet this criterion. The Company adjusts its liabilities for uncertain tax benefits in the period in which it is determined the issue is settled with the taxing authorities, the statute of limitations expires for the relevant taxing authority to examine the tax position or when new facts or information becomes available. Liabilities for unrecognized tax benefits are included in "Other Non-Current Liabilities" in the Company's Consolidated Balance Sheets. See Note 9 — *Income Taxes* for additional information.

### RAYONIER INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

### Reclassifications

Certain 2015 and 2014 amounts have been reclassified to conform with the current year presentation, including the Consolidated Balance Sheet and Consolidated Statement of Cash Flows to better reflect the intended use of the assets and funds. These reclassifications did not affect revenue, total costs and expenses, operating income, or net income.

The following summarizes reclassifications at December 31, 2016:

 Restricted Deposits have been reclassified on the Consolidated Balance Sheet from "Other Assets" to a separate balance sheet caption. As of December 31, 2016 and 2015, restricted deposits were \$71.7 million and \$23.5 million, respectively.

Certain 2015 and 2014 amounts have been reclassified due to the adoption of new Accounting Standards Updates. These reclassifications did not affect revenue, total costs and expense, operating income, or net income.

The following summarizes reclassifications at December 31, 2016:

• Capitalized debt costs related to non-revolving debt has been reclassified on the Consolidated Balance Sheet from "Other Assets" to "Long Term Debt" as a result of the adoption of Accounting Standards Update ("ASU") No. 2015-03, *Interest - Imputation of Interest (Subtopic 835-50) - Simplifying the Presentation of Debt Issuance Costs* and ASU No. 2015-15, *Interest - Imputation of Interest (Subtopic 835-30) - Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements*, which is required to be applied on a retrospective basis. This reclassification is reflected in the December 31, 2016 and December 31, 2015 Consolidated Balance Sheets. A corresponding change has also been made to the Consolidated Statement of Cash Flows for both periods presented. As of December 31, 2016 and 2015, capitalized debt costs related to non-revolving debt was \$3.6 million and \$3.3 million, respectively.

### **New or Recently Adopted Accounting Pronouncements**

In November 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash*, which requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. ASU No. 2016-15 is effective for annual periods beginning after December 15, 2017, and interim periods within those annual periods. Rayonier intends to adopt ASU No. 2016-18 in the Company's first quarter 2018 Form 10-Q. The Company is currently evaluating the impact of adopting this new guidance on the consolidated financial statements.

In October 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-16, *Intra-Entity Transfers of Assets Other Than Inventory*, stating entities should recognize income tax consequences of intra-entity transfers of assets other than inventory in the period in which they occur. As such, the Company will be required to apply the changes on a modified retrospective basis through a cumulative-effect adjustment directly to retained earnings as of the beginning of the period of adoption. ASU 2016-16 is effective for public business entities in annual periods beginning after December 15, 2017 with early adoption permitted at the beginning of an annual period for which financial statements have not been issued. The Company intends to adopt ASU 2016-16 in the first quarter of 2017 and does not expect adoption to have a material impact on the consolidated financial statements.

In August 2016, the FASB issued ASU No. 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments*, which addresses the diversity in practice in how certain cash receipts and cash payments are presented and classified in the statement of cash flows under Topic 230, Statement of Cash Flows, and other Topics. This Update addresses eight specific cash flow issues with the objective of reducing the existing diversity in practice. ASU No. 2016-15 is effective for annual periods beginning after December 15, 2017, and interim periods within those annual periods. ASU No. 2016-15 is required to be applied retrospectively to all periods presented beginning in the period of adoption. Early adoption is permitted. The Company is currently evaluating the impact of adopting this new guidance on the consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-09, *Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting.* This update simplifies the accounting for employee share-based payment transactions, including the accounting for income taxes, forfeitures and statutory tax withholding requirements, as well as classification in the statement of cash flows. ASU No. 2016-09 is effective for annual periods beginning after December 15, 2016, and interim periods within those annual periods. Rayonier intends to adopt ASU No. 2016-09 in the Company's first quarter 2017 Form 10-Q. Upon adoption, additional excess tax benefits and tax deficiencies will be recorded to Income tax (expense) benefit in the Consolidated Statements of Income and Comprehensive Income. The Company does not expect adoption to have any other material impact on the consolidated financial statements.

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Dollar amounts in thousands unless otherwise stated)

In March 2016, the FASB issued ASU No. 2016-05, *Derivatives and Hedging (Topic 815): Effective of Derivative Contract Novations on Existing Hedge Accounting Relationships*, which clarifies that a change in the counterparty to a derivative instrument that has been designated as the hedging instrument under Topic 815 does not, in and of itself, require de-designation of that hedging relationship provided that all other hedge accounting criteria continue to be met. ASU No. 2016-05 is effective for annual reporting periods beginning after December 15, 2016, and interim periods within those fiscal years. Early adoption is permitted, including adoption in an interim period. Rayonier intends to adopt ASU No. 2016-05 in the Company's first quarter 2017 Form 10-Q and does not expect it to have a material impact on the consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*, which requires lessees to recognize most leases on their balance sheets related to the rights and obligations created by those leases. ASU No. 2016-02 also requires additional qualitative and quantitative disclosures related to the nature, timing and uncertainty of cash flows arising from leases. ASU No. 2016-02 is effective for annual reporting periods beginning after December 15, 2018, including interim periods within that reporting period. ASU No. 2016-02 is required to be applied retrospectively to all periods presented beginning in the period of adoption. Early adoption is permitted. The Company is currently evaluating the impact of adopting this new guidance on the consolidated financial statements.

In September 2015, the FASB issued ASU No. 2015-16, *Business Combinations (Topic 805) - Simplifying the Accounting for Measurement-Period Adjustments*. ASU No. 2015-16 requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. The acquirer must record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change in the provisional amounts, calculated as if the accounting had been completed at the acquisition date. ASU No. 2015-16 is effective for annual periods beginning after December 15, 2015, including interim periods within that reporting period. ASU No. 2015-16 should be applied prospectively to adjustments to provisional amounts that occur after the effective date. Rayonier adopted ASU No. 2015-16 during the year ended December 31, 2016. See Note 3 — *Timberland Acquisitions* for additional information.

In May 2015, the FASB issued ASU No. 2015-07, *Fair Value Measurement (Topic 820)* – *Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent)*. ASU No. 2015-07 requires that investments for which the fair value is measured at NAV using the practical expedient (investments in funds measured at NAV) under "Fair Value Measurements and Disclosures" (Topic 820) be excluded from the fair value hierarchy. ASU No. 2015-07 is effective for annual reporting periods beginning after December 15, 2015, including interim periods within that reporting period. ASU No. 2015-07 is required to be applied retrospectively to all periods presented beginning in the period of adoption. Early adoption is permitted. Rayonier adopted ASU No. 2015-07 as of December 31, 2016 in this annual report on Form 10-K. See Note 15 — *Employee Benefit Plans* for additional information.

In August 2014, the FASB issued ASU No. 2014-15, *Presentation of Financial Statements – Going Concern (Subtopic 205-40) – Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern.* ASU No. 2014-15 requires management of all entities to evaluate whether there are conditions and events that raise substantial doubt about the entity's ability to continue as a going concern within one year after the financial statements are issued. Management is required to make certain disclosures if it concludes that substantial doubt exists or when its plans alleviate substantial doubt about the entity's ability to continue as a going concern. ASU No. 2014-15 is effective for annual reporting periods ending after December 15, 2016 and for annual periods and interim periods thereafter. Rayonier adopted ASU No. 2014-15 as of December 31, 2016 and the implementation of the new standard did not result in additional disclosure in this Annual Report on Form 10-K.

## RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

In May 2014, the FASB and the International Accounting Standards Board ("IASB") jointly issued ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*, a comprehensive new revenue recognition standard that will supersede current revenue recognition guidance. The guidance provides a unified model to determine when and how revenue is recognized and will require enhanced disclosures regarding the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. In August 2015, the FASB issued ASU No. 2015-14, *Revenue from Contracts with Customers – Deferral of the Effective Date*. ASU No. 2015-14 provides a one-year deferral of the effective date of the new standard, with an option for organizations to adopt early based on the original effective date. In April 2016, the FASB issued ASU No. 2016-10, *Revenue from Contracts with Customers – Identifying Performance Obligations and Licensing*. The update clarifies the guidance for identifying performance obligations. In May 2016, the FASB issued ASU No. 2016-12, *Revenue from Contracts with Customers (Topic 606): Narrow-Scope Improvements and Practical Expedients*. The update clarifies the guidance for assessing collectibility, presenting sales taxes and other similar taxes collected from customers, noncash consideration, contract modifications at transition, completed contracts at transition and disclosing the accounting change in the period of adoption. This standard will be effective for Rayonier beginning January 1, 2018 and can be applied either retrospectively to each period presented or as a cumulative-effect adjustment as of the date of adoption. The Company is currently evaluating the impact of adopting this new guidance on the consolidated financial statements and has completed a preliminary analysis of the specific impacts to our Southern Timber, Pacific Northwest Timber, New Zealand Timber and Real Estate segments.

### **Subsequent Events**

The Company has evaluated events occurring from December 31, 2016 to the date of issuance for potential recognition or disclosure in the consolidated financial statements. No events were identified that warranted recognition or disclosure.

### RAYONIER INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

### 3. TIMBERLAND ACQUISITIONS

### **Menasha Acquisition**

The Company and Forest Investment Associates ("FIA") formed Olympus Acquisition Company ("Olympus") to acquire all the outstanding common stock of Menasha Forest Products Corporation ("Menasha"), a privately held company with approximately 132,000 acres of timberland located in Oregon and Washington (the "Menasha Acquisition").

On May 10, 2016 (the "acquisition date"), essentially all of the net assets of Olympus were distributed to the Company and FIA, resulting in the Company owning an identified portfolio of 61,000 acres of the former Menasha timberland for a final purchase price of approximately \$263 million.

### **Business Combination Accounting**

The distribution of net assets from Olympus to Rayonier has been accounted for as a business combination. Accordingly, the consideration paid by the Company has been recorded to the assets acquired and liabilities assumed based upon their estimated fair values as of the date of acquisition. In determining the fair value of the timberlands, the Company utilized valuation methodologies including a discounted cash flow analysis. A sales comparison approach was utilized to determine the fair market value of property, plant and equipment. The carrying values for current assets and liabilities were deemed to approximate their fair values due to the short-term nature of these assets and liabilities. Rayonier's share of acquisition costs of \$1.3 million is included in "Other operating income, net."

In the fourth quarter of 2016, the Company completed its valuation of the assets acquired and liabilities assumed in the business combination resulting in measurement period adjustments to the provisional amounts recorded at the acquisition date. The effect of these measurement period adjustments has been reflected in the consolidated financial statements for the period ended December 31, 2016.

The following table summarizes the measurement period adjustments to the fair value of assets acquired and liabilities assumed:

	Increase/(Decrease)
Timber and timberlands	\$152
Other current and non-current liabilities	152

The following table summarizes the fair value of assets acquired and liabilities assumed at the acquisition date:

	May 10, 2016
Timber and timberlands (a)	\$263,225
Property, plant and equipment	1,554
Other current and non-current assets	280
Total identifiable assets acquired	265,059
Other current and non-current liabilities	1,655
Total liabilities assumed	1,655
Net identifiable assets (purchase price)	\$263,404

<sup>(</sup>a) Timber and timberlands include \$0.8 million of seeds and seedlings.

Operating Results and Unaudited Pro Forma Financial Information

The net income effect resulting from the Menasha acquisition for the year ended December 31, 2016 is impracticable to determine, as the Company immediately integrated Menasha into its ongoing operations. Additionally, pro forma information has not been provided, as the portion of Menasha acquired was a component of a larger legal entity and separate historical financial statements were not prepared. Since stand-alone financial information prior to the acquisition was not readily available, compilation of such data is impracticable.

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Dollar amounts in thousands unless otherwise stated)

### **Washington Disposition**

In May 2016, the Company completed a disposition of approximately 55,000 acres located in Washington to FIA (the "Washington disposition") for a sale price of approximately \$130 million. The proceeds received from the disposition were used to finance a portion of the Menasha Acquisition. The remainder of the acquisition was financed by entering into an incremental term loan agreement with CoBank, ACB, as administrative agent, and a syndicate of Farm Credit institutions to provide a 10-year, \$300 million incremental term loan. See Note 5 — *Debt* for additional information.

### **Other Acquisitions**

In five additional transactions throughout 2016, Rayonier purchased approximately 50,000 acres of timberland located in Florida, Georgia and Texas for approximately \$103.9 million. These acquisitions were funded with cash on hand, like-kind exchange proceeds from real estate and timberland sales, or through the revolving credit facility and were accounted for as asset purchases.

In eight separate transactions throughout 2015, Rayonier purchased approximately 35,000 acres of timberland located in Florida, Georgia, Louisiana, Mississippi and Oregon, for approximately \$88.5 million. These acquisitions were funded with cash on hand, like-kind exchange proceeds from real estate and timberland sales, or through the revolving credit facility and were accounted for as asset purchases. Additionally, in one transaction during 2015, the Company acquired forestry rights covering approximately 1,800 acres of timberland with mature timber in New Zealand for approximately \$9.9 million. This acquisition was funded with cash on hand.

The following table summarizes the timberland acquisitions at December 31, 2016 and 2015:

	2016		201	5
	Cost	Acres	Cost	Acres
Florida	\$14,323	6,937	\$5,031	3,428
Georgia	12,485	5,427	1,495	1,443
Louisiana	_	_	47,840	24,494
Mississippi	_	_	42	40
Oregon	239,896	55,603	34,052	5,578
Texas	77,139	37,513	_	_
Washington	22,638	5,247	_	_
New Zealand (a)	_	_	9,949	1,767
Total Acquisitions	\$366,481	110,727	\$98,409	36,750

<sup>(</sup>a) The 2015 New Zealand transaction represents the purchase of a forestry right.

### 4. SEGMENT AND GEOGRAPHICAL INFORMATION

Rayonier operates in five reportable segments: Southern Timber, Pacific Northwest Timber, New Zealand Timber, Real Estate and Trading.

The Company's timber businesses are disaggregated into Southern Timber, Pacific Northwest Timber and New Zealand Timber segments. Sales in the Timber segments include all activities related to the harvesting of timber. Other non-timber income activities such as the licensing of properties for hunting, leasing of properties for mineral extraction and cell towers are included, net of direct costs, in "Other operating income."

### RAYONIER INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

Real Estate sales include all U.S. property sales, including those lands designated as higher and better use (HBU). The Company's Real Estate sales categories include Improved Development, Unimproved Development, Rural, Non-Strategic / Timberlands and Large Dispositions. Large Dispositions include sales of timberland that exceed \$20 million in size and do not have any identified HBU premium relative to timberland value. Improved development includes sales of development property for which Rayonier, through one of its taxable REIT subsidiaries, has invested in infrastructure to enhance the value and marketability of the property. The unimproved development sales category comprises properties sold for commercial, industrial or residential development purposes and for which Rayonier has not invested in site improvements such as infrastructure.

The Trading segment comprises log trading in New Zealand, conducted by the Company's New Zealand JV in two core areas of business, managed export services on behalf of third parties and procured logs for export sale by the New Zealand JV. The Trading segment complements the New Zealand Timber segment by adding scale and achieving cost savings that directly benefit the New Zealand Timber segment.

Sales between operating segments are made based on estimated fair market value, and intercompany sales, purchases and profits (losses) are eliminated in consolidation. The Company evaluates financial performance based on segment operating income and Adjusted EBITDA. Asset information is not reported by segment, as the company does not produce asset information by segment internally.

Operating income as presented in the Consolidated Statements of Income and Comprehensive Income is equal to segment income. Certain income (loss) items in the Consolidated Statements of Income and Comprehensive Income are not allocated to segments. These items, which include interest income (expense), miscellaneous income (expense) and income tax (expense) benefit, are not considered by management to be part of segment operations and are included under "Corporate and other."

Segment information for each of the three years ended December 31, 2016 follows:

	Sales		
	2016	2015	2014
Southern Timber	\$132,855	\$139,093	\$141,833
Pacific Northwest Timber	75,187	76,488	102,232
New Zealand Timber	172,574	161,570	182,421
Real Estate (a)	299,350	86,493	77,281
Trading	108,312	81,230	103,678
Intersegment Eliminations		_	(3,924)
Total	\$788,278	\$544,874	\$603,521

(a) Includes \$207.3 million related to Large Dispositions in 2016.

	Operating Income/(Loss)		
	2016	2015	2014
Southern Timber	\$43,098	\$46,669	\$45,651
Pacific Northwest Timber	(3,992)	6,917	29,539
New Zealand Timber	33,072	2,775	9,474
Real Estate (a)	202,379	44,263	47,474
Trading	2,002	1,247	1,687
Corporate and other	(20,782)	(24,087)	(35,536)
Total Operating Income	255,777	77,784	98,289
Unallocated interest expense and other	(32,943)	(34,702)	(53,447)
Total income from continuing operations before income taxes	\$222,834	\$43,082	\$44,842

<sup>(</sup>a) Includes \$143.9 million related to Large Dispositions in 2016.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

	Gross	<b>Gross Capital Expenditures</b>		
	2016	2015	2014	
<u>ll Expenditures (a)</u>				
n Timber	\$33,487	\$33,245	\$36,033	
Northwest Timber	8,036	8,515	9,742	
Zealand Timber	16,095	15,143	17,344	
Estate	315	313	195	
ing	_	_	_	
porate and other	790	77	399	
Total capital expenditures	\$58,723	\$57,293	\$63,713	
and Acquisitions				
ern Timber	\$103,947	\$54,408	\$125,650	
fic Northwest Timber	262,534	34,052	1,878	
v Zealand Timber	_	9,949	923	
l Estate	_	_	2,445	
ling	_	_	_	
porate and other	_	_	_	
Total timberland acquisitions	\$366,481	\$98,409	\$130,896	
Gross Capital Expenditures	\$425,204	\$155,702	\$194,609	

(a) Excludes timberland acquisitions presented separately.

	Deplet	Depreciation, Depletion and Amortization		
	2016	2015	2014	
Southern Timber	\$49,747	\$54,299	\$52,307	
Pacific Northwest Timber	25,246	14,842	21,282	
New Zealand Timber	23,447	29,741	32,161	
Real Estate (a)	52,304	14,533	13,355	
Trading	_	_	_	
Corporate and other	402	293	875	
Total	\$151,146	\$113,708	\$119,980	

<sup>(</sup>a) Includes \$36.1 million related to Large Dispositions in 2016.

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Dollar amounts in thousands unless otherwise stated)

	Non-Cash Cost of Land and Improve Development		
	2016	2015	2014
Southern Timber			
Pacific Northwest Timber	_	_	_
New Zealand Timber	1,824	467	4,328
Real Estate (a)	32,038	12,042	8,936
Trading	_	_	_
Corporate and other	_	_	_
Total	\$33,862	\$12,509	\$13,264

(a) Includes \$22.2 million related to Large Dispositions in 2016.

	Sal	Sales by Product Line		
	2016	2015	2014	
Southern Timber	\$132,855	\$139,093	\$141,833	
Pacific Northwest Timber	75,187	76,488	102,232	
New Zealand Timber	172,574	161,570	182,421	
Real Estate				
Improved Development	1,740	2,610	_	
Unimproved Development	5,540	6,399	4,794	
Rural	18,672	22,653	40,954	
Non-Strategic / Timberlands	66,133	54,831	9,533	
Large Dispositions	207,265	_	22,000	
Total Real Estate	299,350	86,493	77,281	
Trading	108,312	81,230	103,678	
Intersegment eliminations			(3,924)	
Total Sales	\$788,278	\$544,874	\$603,521	

**Geographical Operating Information** 

	9 · F · · · · · · · · · · · · · · · · ·							
	Sales				Operating Incom	e	Identifiable Assets	
	2016	2015	2014	2016	2015	2014	2016	2015
United States	\$507,391	\$302,074	\$317,422	\$220,703	\$73,749	\$87,116	\$2,181,658	\$1,823,137
New Zealand	280,887	242,800	286,099	35,074	4,035	11,173	504,102	492,801
Total	\$788,278	\$544,874	\$603,521	\$255,777	\$77,784	\$98,289	\$2,685,760	\$2,315,938

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### **DEBT**

Rayonier's debt consisted of the following at December 31, 2016 and 2015:

	2016	2015
Term Credit Agreement borrowings due 2024 at a variable interest rate of 2.3% at December 31, 2016	\$350,000	\$170,000
Senior Notes due 2022 at a fixed interest rate of 3.75%	325,000	325,000
Incremental Term Loan Agreement borrowings due 2026 at a variable interest rate of 2.5% at December 31, 2016	300,000	_
Mortgage notes due 2017 at fixed interest rates of 4.35% (a)	31,676	42,638
Revolving Credit Facility borrowings due 2020 at a variable interest rate of 1.9% at December 31, 2016	25,000	97,000
Solid waste bonds due 2020 at a variable interest rate of 2.0% at December 31, 2016	15,000	15,000
New Zealand JV noncontrolling interest shareholder loan at 0% interest rate	18,796	23,242
New Zealand JV Revolving Credit Facility due 2016 at a variable interest rate of 3.54% at December 31, 2015	_	160,999
Total debt	1,065,472	833,879
Less: Current maturities of long-term debt	(31,676)	_
Less: Deferred financing costs	(3,591)	(3,325)
Long-term debt, net of deferred financing costs	\$1,030,205	\$830,554
Principal payments due during the next five years and thereafter are as follows:		

2017 (a)	\$31,500
2018	_
2019	_
2020	40,000
2021	_
Thereafter	993,796
Total debt	\$1,065,296

<sup>(</sup>a) The mortgage notes due in 2017 were recorded at a premium of \$0.2 million and \$0.6 million as of December 31, 2016 and 2015, respectively. Upon maturity the liability will be \$31.5 million.

#### **Term Credit Agreement**

In August 2015, the Company entered into a credit agreement with CoBank, ACB, as administrative agent, and a syndicate of Farm Credit institutions and other commercial banks to provide \$550 million of new credit facilities, including a nine-year \$350 million term loan facility. The periodic interest rate on the term loan facility is subject to a pricing grid based on the Company's leverage ratio, as defined in the credit agreement. As of December 31, 2016, the periodic interest rate on the term loan facility was LIBOR plus 1.625%. Following the closing of the term loan, the Company entered into several interest rate swap transactions to fix the cost of the term loan facility over its nine-year term. The term credit agreement allows the Company to receive annual patronage payments, which are profit distributions made by a cooperative to its member-users based on the quantity or value of business done with the member-user. The Company estimates the effective interest rate on the term loan facility to be approximately 3.3% after consideration of the interest rate swap and estimated patronage refunds.

## 3.75% Senior Notes issued March 2012

In March 2012, Rayonier Inc. issued \$325 million of 3.75% Senior Notes due 2022, guaranteed by certain subsidiaries. The guarantors were revised in October 2012, leaving TRS and Rayonier Operating Company LLC as the remaining guarantors.

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### **Incremental Term Loan Agreement**

In April 2016, the Company entered into an incremental term loan agreement with CoBank, ACB, as administrative agent, and a syndicate of Farm Credit institutions to provide a 10-year, \$300 million incremental term loan. Proceeds from the new term loan were used to fund Rayonier's portion of the Menasha acquisition net of the proceeds received from the Washington disposition, to repay approximately \$105 million outstanding on the Company's revolving credit facility and for general corporate purposes. The periodic interest rate on the incremental term loan agreement is subject to a pricing grid based on the Company's leverage ratio, as defined in the credit agreement. As of December 31, 2016, the periodic interest rate on the incremental term loan was LIBOR plus 1.900%. Following the closing of the incremental term loan, the Company entered into several interest rate swap transactions to fix the cost of the facility over its 10-year term. The Company estimates the effective interest rate on the incremental term loan facility to be approximately 2.8% after consideration of the interest rate swaps and estimated patronage payments.

#### \$105 Million Secured Mortgage Notes Assumed

In November 2011, in connection with the acquisition of approximately 250,000 acres of timberlands, the Company assumed notes totaling \$105 million, secured by mortgages on certain parcels of the timberlands acquired. The notes bear fixed interest rates of 4.35% with original terms of seven years maturing in August 2017. The Company prepaid \$21.0 million of principal on the mortgage notes concurrent with the acquisition and an additional \$10.5 million during each of the years 2012 through 2016, the maximum amounts allowed without penalty at the respective dates. The notes were recorded at fair value on the date of acquisition. At December 31, 2016, the carrying value of the debt outstanding was \$31.7 million; however, the liability will be \$31.5 million at maturity.

#### **Revolving Credit Facility**

In August 2015, the Company entered into a five-year \$200 million unsecured revolving credit facility, replacing the previous \$200 million revolving credit facility and \$100 million farm credit facility which were scheduled to expire in April 2016 and December 2019, respectively. The periodic interest rate on the revolving credit facility is subject to a pricing grid based on the Company's leverage ratio, as defined in the credit agreement. As of December 31, 2016, the periodic interest rate on the revolving credit facility was LIBOR plus 1.250%, with an unused commitment fee of 0.175%. At December 31, 2016, the Company had \$169.6 million of available borrowings under this facility, net of \$5.4 million to secure its outstanding letters of credit.

#### **Joint Venture Debt**

In April 2013, Rayonier acquired an additional 39% interest in its New Zealand JV, bringing its total ownership to 65% and as a result, the New Zealand JV's debt was consolidated effective on that date. On March 3, 2016, as a result of a capital contribution, the Company's ownership interest in the New Zealand JV increased to 77%. See Note 7 — *Joint Venture Investment* for further information.

#### Shareholder Loan

The shareholder loan is an interest-free loan from the noncontrolling New Zealand JV partner in the amount of \$19 million. This loan represents part of the noncontrolling party's investment in the New Zealand JV. The loan is unsecured and subordinated to the Working Capital Facilities of the New Zealand JV. Although Rayonier Inc. is not liable for this loan, the shareholder loan instrument contains features with characteristics of both debt and equity and is therefore required to be classified as debt and consolidated. As the loan is effectively at par, the carrying amount is deemed to be the fair value. The entire balance of the shareholder loan remained classified as long-term debt at December 31, 2016 due to its absence of a fixed maturity date.

#### **Working Capital Facilities**

In June 2016, the New Zealand JV entered into a 12-month NZ\$20 million working capital facility and an 18-month NZ\$20 million working capital facility, replacing the previous NZ\$40 million facility that expired in June 2016. The NZ\$40 million Working Capital Facility is available for short-term operating cash flow needs of the New Zealand JV. This facility holds a variable interest rate indexed to the 90-day New Zealand Bank bill rate ("BKBM"). The margins are set for the term of the facility. At December 31, 2016, there was no outstanding balance on the Working Capital Facility.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### Senior Secured Facilities Agreement

The New Zealand JV was party to a NZ\$275 million variable rate Senior Secured Facilities Agreement comprised of two tranches, Tranche A, a NZ\$235 million revolving cash advance facility and Tranche B, a NZ\$40 million working capital facility that expired June 2016. On March 3, 2016, the Company used proceeds from the term loan facility to fund a capital contribution into the New Zealand JV. The New Zealand JV in turn used the proceeds for full repayment of the outstanding amount of \$155 million under its Tranche A credit facility.

#### **Debt Covenants**

In connection with the Company's \$350 million term credit agreement, \$300 million incremental term loan agreement and \$200 million revolving credit facility, customary covenants must be met, the most significant of which include interest coverage and leverage ratios.

In addition to the financial covenants listed above, the mortgage notes, senior notes, term credit agreement and revolving credit facility include customary covenants that limit the incurrence of debt and the disposition of assets, among others. At December 31, 2016, the Company was in compliance with all covenants.

#### 6. HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT INVESTMENTS

Rayonier continuously assesses potential alternative uses of its timberlands, as some properties may become more valuable for development, residential, recreation or other purposes. The Company periodically transfers, via a sale or contribution from the REIT to TRS, HBU timberlands to enable land-use entitlement, development or marketing activities. The Company also acquires HBU properties in connection with timberland acquisitions. These properties are managed as timberlands until sold or developed. While the majority of HBU sales involve rural and recreational land, the Company also selectively pursues various land-use entitlements on certain properties for residential, commercial and industrial development in order to enhance the long-term value of such properties. For selected development properties, Rayonier also invests in targeted infrastructure improvements, such as roadways and utilities, to accelerate the marketability and improve the value of such properties.

An analysis of higher and better use timberlands and real estate development costs from December 31, 2015 to December 31, 2016 is shown below:

# Higher and Better Use Timberlands and Real Estate Development Investments

	Development investments			
	Land and Timber	Development Investments	Total	
Non-current portion at December 31, 2015	\$57,897	\$7,553	\$65,450	
Plus: Current portion (a)	6,019	6,233	12,252	
Total Balance at December 31, 2015	63,916	13,786	77,702	
Non-cash cost of land and improved development	(1,926)	(151)	(2,077)	
Timber depletion from harvesting activities and basis of timber sold in real estate sales	(1,656)	_	(1,656)	
Capitalized real estate development investments (b)	_	8,746	8,746	
Capital expenditures (silviculture)	246	_	246	
Intersegment transfers	4,472	_	4,472	
Total Balance at December 31, 2016	65,052	22,381	87,433	
Less: Current portion (a)	(5,096)	(11,963)	(17,059)	
Non-current portion at December 31, 2016	\$59,956	\$10,418	\$70,374	

<sup>(</sup>a) The current portion of Higher and Better Use Timberlands and Real Estate Development Investments is recorded in Inventory. See Note 18 — *Inventory* for additional information.

<sup>(</sup>b) Capitalized real estate development investments includes \$0.1 million of capitalized interest.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 7. JOINT VENTURE INVESTMENT

On March 3, 2016, the Company made a capital contribution into Matariki Forestry Group (the "New Zealand JV"), a joint venture that owns or leases approximately 0.4 million legal acres of New Zealand timberlands, for the purpose of refinancing approximately NZ\$235 million of New Zealand JV indebtedness and paying related fees and expenses, including the costs of settling out-of-the-money interest rate swaps. The capital contribution increased the Company's ownership interest in the New Zealand JV from 65% to 77%. As a result of the increase in ownership percentage, the pro-rata share of the New Zealand JV's unrealized foreign currency and cash flow hedge losses were reallocated between the Company and the noncontrolling interest. In accordance with Accounting Standards Codification ("ASC") 810-10-45-24, this reallocation resulted in a reduction to the common share balance.

The Company maintains a controlling financial interest in the New Zealand JV and, accordingly, consolidates the New Zealand JV's Balance Sheet and results of operations. The portions of the consolidated financial position and results of operations attributable to the New Zealand JV's 23% noncontrolling interest are shown separately within the Consolidated Statements of Income and Comprehensive Income and Consolidated Statements of Shareholders' Equity. Rayonier New Zealand Limited ("RNZ"), a wholly-owned subsidiary of Rayonier Inc., serves as the manager of the New Zealand JV.

#### 8. COMMITMENTS

The Company leases certain buildings, machinery and equipment under various operating leases. Total rental expense for operating leases amounted to \$2.0 million, \$2.3 million and \$1.9 million in 2016, 2015 and 2014, respectively. The Company also has long-term lease agreements on certain timberlands in the Southern U.S. and New Zealand. U.S. leases typically have initial terms of approximately 30 to 65 years, with renewal provisions in some cases. New Zealand timberland lease terms range between 30 and 99 years. Such leases are generally non-cancellable and require minimum annual rental payments. Total expenditures for long-term leases and deeds on timberlands (including Crown Forest Licenses) amounted to \$10.7 million, \$11.3 million and \$12.8 million in 2016, 2015 and 2014, respectively.

At December 31, 2016, the future minimum payments under non-cancellable operating leases, timberland leases and other commitments were as follows:

	Operating Leases	Timberland Leases (a)	Commitments (b)	Total
2017	\$1,682	\$10,315	\$13,788	\$25,785
2018	876	9,127	8,532	18,535
2019	728	8,660	8,532	17,920
2020	588	8,295	8,532	17,415
2021	552	8,334	8,361	17,247
Thereafter (c)	1,180	150,898	26,171	178,249
	\$5,606	\$195,629	\$73,916	\$275,151

- (a) The majority of timberland leases are subject to increases or decreases based on either the Consumer Price Index, Producer Price Index or market rates.
- (b) Commitments include payments expected to be made on derivative financial instruments (foreign exchange contracts and interest rate swaps), and standby letters of credit fees for industrial revenue bonds and construction of the Company's office building.
- (c) Includes 20 years of future minimum payments for perpetual Crown Forest Licenses ("CFL"). A CFL consists of a license to use public or government owned land to operate a commercial forest. The CFL's extend indefinitely and may only be terminated upon a 35-year termination notice from the government. If no termination notice is given, the CFLs renew automatically each year for a one-year term. As of December 31, 2016, the New Zealand JV has four CFL's under termination notice, two that are currently being relinquished as harvest activities are concluding, one each in 2034 and 2044, as well as two fixed term CFL's expiring in 2062. The annual license fee is determined based on current market rental value, with triennial rent reviews.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 9. INCOME TAXES

The operations conducted by the Company's REIT entities are generally not subject to U.S. federal and state income taxation. The New Zealand JV is subject to corporate level tax in New Zealand. Non-REIT qualifying operations are conducted by the Company's taxable REIT subsidiaries. Prior to the June 27, 2014 spin-off of Rayonier Advanced Materials, the Company's taxable REIT subsidiaries ("TRS") operations included the Performance Fibers manufacturing business. During 2014 and 2013, the income tax benefit from continuing operations was significantly impacted by the TRS businesses. During 2016 and 2015, the primary businesses performed in Rayonier's taxable REIT subsidiaries included log trading and certain real estate activities, such as the sale and entitlement of development HBU properties.

The Company was subject to U.S. federal corporate income tax on built-in gains (the excess of fair market value over tax basis for property held upon REIT election at January 1, 2004) on taxable sales of such property during calendar years 2004 through 2013. In 2013, the law provided a built-in gains tax holiday, which impacted the Company's 2013 tax provision.

#### Alternative Fuel Mixture Credit ("AFMC") and Cellulosic Biofuel Producer Credit ("CBPC")

The U.S. Internal Revenue Code allowed two credits for taxpayers that produced and used an alternative fuel in the operation of their business during calendar year 2009. The AFMC is a \$0.50 per gallon refundable excise tax credit (which is not taxable), while the CBPC is a \$1.01 per gallon credit that is nonrefundable, taxable and has limitations based on an entity's tax liability. Rayonier produced and used an alternative fuel ("black liquor") in its Performance Fibers business, which qualified for both credits. The Company claimed the AFMC on its original 2009 income tax return. In 2013, management approved an exchange of black liquor gallons previously claimed under the AFMC for the CBPC. The net tax benefit from this exchange of \$18.8 million was recorded in discontinued operations. As a result of the spin-off of the Performance Fibers business in 2014, the Company recorded a \$13.6 million valuation allowance in continuing operations related to CPBC remaining with the Company's taxable REIT subsidiary and the limited potential use of the CBPC prior to its expiration on December 31, 2019. In 2015, a \$1.0 million return-to-accrual adjustment was recorded related to the CBPC which resulted in a corresponding increase in the CBPC valuation allowance to \$14.6 million.

# **Provision for Income Taxes from Continuing Operations**

The (provision for)/benefit from income taxes consisted of the following:

	2016	2015	2014
Current			
U.S. federal	_	(\$624)	\$27,521
State	(254)	226	1,353
Foreign	(241)	(308)	_
	(495)	(706)	28,874
Deferred			
U.S. federal	5,403	3,702	(7,260)
State	(280)	107	(357)
Foreign	(6,079)	2,360	1,633
	(956)	6,169	(5,984)
Changes in valuation allowance	(3,613)	(4,604)	(13,289)
Total	(\$5,064)	\$859	\$9,601

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Dollar amounts in thousands unless otherwise stated)

A reconciliation of the U.S. federal statutory income tax rate to the actual income tax rate was as follows:

	2016		2015		2014	
U.S. federal statutory income tax rate	(\$77,992)	35.0 %	(\$15,079)	35.0 %	(\$15,695)	35.0 %
U.S. and foreign REIT income and U.S. TRS taxable losses	72,507	(32.5)	19,446	(45.1)	32,058	(71.5)
Foreign TRS operations	1,098	(0.5)	1,097	(2.6)	(159)	0.4
U.S. net deferred tax asset valuation allowance	(3,613)	1.6	(3,607)	8.4	_	_
CBPC valuation allowance	_	_	(997)	2.3	(13,644)	30.4
Deferred tax inventory valuations	_	_	_	_	5,151	(11.5)
Uncertain tax positions	_	_	_	_	1,830	(4.1)
Other	2,936	(1.3)	(1)	_	60	(0.1)
Income tax (expense) benefit as reported for continuing operations	(\$5,064)	2.3 %	859	(2.0)%	\$9,601	(21.4)%

The Company's effective tax rate is below the 35 percent U.S. statutory rate primarily due to tax benefits associated with being a REIT.

#### **Provision for Income Taxes from Discontinued Operations**

On June 27, 2014 Rayonier completed the spin-off of its Performance Fibers business. Income tax expense related to Performance Fibers discontinued operations was \$20.6 million for the year ended December 31, 2014.

See Note 23 — Discontinued Operations for additional information on the spin-off of the Performance Fibers business.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### **Deferred Taxes**

Deferred income taxes result from recording revenues and expenses in different periods for financial reporting versus tax reporting. The nature of the temporary differences and the resulting net deferred tax asset/liability for the two years ended December 31, were as follows:

	2016	2015
Gross deferred tax assets:		
Pension, postretirement and other employee benefits	\$1,648	\$1,040
New Zealand JV	60,452	65,078
CBPC Tax Credit Carry Forwards (a)	14,641	14,641
Capitalized real estate costs	11,489	9,378
U.S. TRS Net Operating Loss	4,730	2,327
Other	9,165	7,050
Total gross deferred tax assets	102,125	99,514
Less: Valuation allowance	(21,861)	(18,248)
Total deferred tax assets after valuation allowance	\$80,264	\$81,266
Gross deferred tax liabilities:		
Accelerated depreciation	(1,322)	(1,357)
Repatriation of foreign earnings	(7,368)	(7,251)
New Zealand JV	(70,315)	(68,551)
Timber installment sale	(7,601)	(7,511)
Other	(3,833)	(311)
Total gross deferred tax liabilities	(90,439)	(84,981)
Net deferred tax (liability)/asset reported as noncurrent	(\$10,175)	(\$3,715)

<sup>(</sup>a) In 2015, a \$1.0 million return to accrual adjustment was made in conjunction with the filing of the Company's 2014 U.S. federal income tax return.

Included above are the following foreign net operating loss ("NOL") and tax credit carryforwards as of December 31, 2016:

	Gross Amount	Valuation Allowance	Expiration
2016			
New Zealand JV NOL Carryforwards	\$215,898	_	None
U.S. Net Deferred Tax Asset	7,220	(7,220)	None
Cellulosic Biofuel Producer Credit (a)	14,641	(14,641)	2019
Total Valuation Allowance		(\$21,861)	
2015			
New Zealand JV NOL Carryforwards	\$232,846	_	None
U.S. Net Deferred Tax Asset	3,607	(3,607)	None
Cellulosic Biofuel Producer Credit (a)	14,641	(14,641)	2019
Total Valuation Allowance		(\$18,248)	

<sup>(</sup>a) In 2015, a \$1.0 million return to accrual adjustment was made in conjunction with the filing of the Company's 2014 U.S. federal income tax return.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### **Prepaid Taxes**

As of December 31, 2016 and 2015, the Company has recorded a long-term prepaid federal income tax of \$14.4 million related to recognized built-in gains on 2006, 2008 and 2010 intercompany sales of timberlands between the REIT and the TRS. Taxes for the transactions were paid at the time of sale, but the gain and income tax expense were deferred in accordance with U.S. Generally Accepted Accounting Principles. As the timberlands are sold to third parties, the appropriate gain and related income tax expense will be recognized and the prepaid income tax will be reduced.

#### Other Tax Items

In 2015 and 2014, the Company recorded tax deficiencies on stock-based compensation of \$0.3 million and \$0.8 million, respectively. These amounts were recorded directly to shareholders' equity and were not included in the consolidated tax provision.

## **Unrecognized Tax Benefits**

In accordance with Generally Accepted Accounting Principles, the Company recognizes the impact of a tax position if a position is "more-likely-than-not" to prevail.

A reconciliation of the beginning and ending unrecognized tax benefits for the three years ended December 31 is as follows:

	2016	2015	2014
Balance at January 1,	\$135		\$10,547
Decreases related to prior year tax positions	_		(10,547)
Increases related to prior year tax positions	_	135	_
Balance at December 31,	\$135	\$135	

The unrecognized tax benefit of \$135 thousand as of December 31, 2016 relates to a prior year deduction, in conjunction with the spin-off of the Performance Fibers business.

There is no amount of unrecognized tax benefits that, if recognized, would have affected the effective tax rate at December 31, 2016, 2015 and 2014.

The Company records interest (and penalties, if applicable) related to unrecognized tax benefits in non-operating expenses. The Company recorded \$0 million, \$0 million and \$0.5 million benefit to interest expense in 2016, 2015 and 2014, respectively. The Company had no recorded liabilities for the payment of interest at December 31, 2016 and 2015.

#### Tax Statutes

The following table provides detail of the tax years that remain open to examination by the IRS and other significant taxing jurisdictions:

Taxing Jurisdiction	Open Tax Years
U.S. Internal Revenue Service	2013 - 2016
New Zealand Inland Revenue	2012 - 2016

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 10. CONTINGENCIES

Following the Company's November 10, 2014 earnings release and filing of the restated interim financial statements for the quarterly periods ended March 31, 2014 and June 30, 2014 (the "November 2014 Announcement"), shareholders of the Company filed five putative class actions against the Company and Paul G. Boynton, Hans E. Vanden Noort, David L. Nunes, and H. Edwin Kiker arising from circumstances described in the November 2014 Announcement, entitled respectively:

- Sating v. Rayonier Inc. et al, Civil Action No. 3:14-cv-01395; filed November 12, 2014 in the United States District Court for the Middle District of Florida:
- *Keasler v. Rayonier Inc. et al*, Civil Action No. 3:14-cv-01398, filed November 13, 2014 in the United States District Court for the Middle District of Florida;
- Lake Worth Firefighters' Pension Trust Fund v. Rayonier Inc. et al, Civil Action No. 3:14-cv-01403, filed November 13, 2014 in the United States District Court for the Middle District of Florida;
- Christie v. Rayonier Inc. et al, Civil Action No. 3:14-cv-01429, filed November 21, 2014 in the United States District Court for the Middle District of Florida; and
- Brown v. Rayonier Inc. et al, Civil Action No. 1:14-cv-08986, initially filed in the United States District Court for the Southern District of New York and later transferred to the United States District Court for the Middle District of Florida and assigned as Civil Action No. 3:14-cv-01474.

On January 9, 2015, the five securities actions were consolidated into one putative class action entitled *In re Rayonier Inc. Securities Litigation*, Case No. 3:14-cv-01395-TJC-JBT, in the United States District Court for the Middle District of Florida. The plaintiffs alleged that the defendants made false and/or misleading statements in violation of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated thereunder. The plaintiffs sought unspecified monetary damages and attorneys' fees and costs. Two shareholders, the Pension Trust Fund for Operating Engineers and the Lake Worth Firefighters' Pension Trust Fund moved for appointment as lead plaintiff on January 12, 2015, which was granted on February 25, 2015. On April 7, 2015, the plaintiffs filed a Consolidated Class Action Complaint (the "Consolidated Complaint"). In the Consolidated Complaint, plaintiffs added allegations as to and added as a defendant N. Lynn Wilson, a former officer of Rayonier. With the filing of the Consolidated Complaint, David L. Nunes and H. Edwin Kiker were dropped from the case as defendants. Defendants timely filed Motions to Dismiss the Consolidated Complaint on May 15, 2015. After oral argument on Defendants' motions on August 25, 2015, the Court dismissed the Consolidated Complaint without prejudice, allowing plaintiffs leave to refile. Plaintiffs filed the Amended Consolidated Class Action Complaint (the "Amended Complaint") on September 25, 2015, which continued to assert claims against the Company, as well as Ms. Wilson and Messrs. Boynton and Vanden Noort. Defendants timely filed Motions to Dismiss the Amended Complaint on October 26, 2015. The court denied those motions on May 20, 2016. The case is now in the discovery phase. At this preliminary stage, the Company cannot determine whether there is a reasonable likelihood a material loss has been incurred nor can the range of any such loss be estimated.

On November 26, 2014, December 29, 2014, January 26, 2015, February 13, 2015, and May 12, 2015, the Company received separate letters from shareholders requesting that the Company investigate or pursue derivative claims against certain officers and directors related to the November 2014 Announcement. Although these demands do not identify any claims against the Company, the Company has certain obligations to advance expenses and provide indemnification to certain current and former officers and directors of the Company. The Company has also incurred expenses as a result of costs arising from the investigation of the claims alleged in the various demands. At this preliminary stage, the ultimate outcome of these matters cannot be predicted, nor can the range of potential expenses the Company may incur as a result of the obligations identified above be estimated.

The Company has also been named as a defendant in various other lawsuits and claims arising in the normal course of business. While the Company has procured reasonable and customary insurance covering risks normally occurring in connection with its businesses, it has in certain cases retained some risk through the operation of self-insurance, primarily in the areas of workers' compensation, property insurance and general liability. These pending lawsuits and claims, either individually or in the aggregate, are not expected to have a material adverse effect on the Company's financial position, results of operations, or cash flow.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 11. GUARANTEES

The Company provides financial guarantees as required by creditors, insurance programs, and various governmental agencies. As of December 31, 2016, the following financial guarantees were outstanding:

<u>Financial Commitments</u>	Maximum Potential Payment	Carrying Amount of Liability
Standby letters of credit (a)	\$20,510	\$15,000
Guarantees (b)	2,254	43
Surety bonds (c)	776	_
Total financial commitments	\$23,540	\$15,043

<sup>(</sup>a) Approximately \$15 million of the standby letters of credit serve as credit support for industrial revenue bonds. Approximately \$3.8 million of the standby letters of credit serve as credit support for infrastructure at the Company's Wildlight development project. The remaining letters of credit support various insurance related agreements, primarily workers' compensation. These letters of credit will expire at various dates during 2017 and will be renewed as required.

<sup>(</sup>b) In conjunction with a timberland sale and note monetization in 2004, the Company issued a make-whole agreement pursuant to which it guaranteed \$2.3 million of obligations of a special-purpose entity that was established to complete the monetization. At December 31, 2016, the Company has recorded a de minimis liability to reflect the fair market value of its obligation to perform under the make-whole agreement.

<sup>(</sup>c) Rayonier issues surety bonds primarily to secure timber harvesting obligations in the State of Washington and to provide collateral for the Company's workers' compensation self-insurance program in that state. Rayonier has also obtained performance bonds to secure the development activity at the Company's Wildlight development project. These surety bonds expire at various dates during 2017 and are expected to be renewed as required.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 12. EARNINGS PER COMMON SHARE

Basic earnings per share ("EPS") is calculated by dividing net income attributable to Rayonier by the weighted average number of common shares outstanding during the year. Diluted EPS is calculated by dividing net income attributable to Rayonier by the weighted average number of common shares outstanding adjusted to include the potentially dilutive effect of outstanding stock options, performance shares, restricted shares and convertible debt.

The following table provides details of the calculation of basic and diluted EPS for the three years ended December 31:

	2016	2015	2014
Income from continuing operations	\$217,770	\$43,941	\$54,443
Less: Net income (loss) from continuing operations attributable to noncontrolling interest	5,798	(2,224)	(1,491)
Income from continuing operations attributable to Rayonier Inc.	\$211,972	\$46,165	\$55,934
Income from discontinued operations attributable to Rayonier Inc.			\$43,403
Net income attributable to Rayonier Inc.	\$211,972	\$46,165	\$99,337
Shares used for determining basic earnings per common share	122,585,200	125,385,085	126,458,710
Dilutive effect of:			
Stock options	92,473	116,792	323,125
Performance and restricted shares	134,650	39,863	149,292
Assumed conversion of Senior Exchangeable Notes (a)	_	358,449	2,149,982
Assumed conversion of warrants (a)	_	_	1,957,154
Shares used for determining diluted earnings per common share	122,812,323	125,900,189	131,038,263
Basic earnings per common share attributable to Rayonier Inc.:			
Continuing operations	\$1.73	\$0.37	\$0.44
Discontinued operations	_	_	0.34
Net income	\$1.73	\$0.37	\$0.78
Diluted earnings per common share attributable to Rayonier Inc.:			
Continuing operations	\$1.73	\$0.37	\$0.43
Discontinued operations	_	_	0.33
Net income	\$1.73	\$0.37	\$0.76
	2016	2015	2014
Anti-dilutive shares excluded from the computations of diluted earnings per share:			
Stock options, performance and restricted shares	829,469	897,800	461,663
Assumed conversion of exchangeable note hedges (a)		358,449	2,149,982
Total	829,469	1,256,249	2,611,645

<sup>(</sup>a) Rayonier did not issue additional shares upon maturity of the Senior Exchangeable Notes due August 2015 (the "2015 Notes") due to offsetting hedges. ASC 260, *Earnings Per Share* required the assumed conversion of the 2015 Notes to be included in dilutive shares if the average stock price for the period exceeds the strike price, while the conversion of the hedges was excluded since they were anti-dilutive. The full dilutive effect of the 2015 Notes was included for the portion of the periods presented in which the notes were outstanding.

Rayonier did not distribute additional shares upon the February 2016 maturity of the warrants sold in conjunction with the 2015 Notes as the stock price did not exceed \$28.11 per share. The warrants were not dilutive for the year ended 2016 as the average stock price for the period the warrants were outstanding did not exceed the strike price.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

The Company is exposed to market risk related to potential fluctuations in foreign currency exchange rates and interest rates. The Company uses derivative financial instruments to mitigate the financial impact of exposure to these risks. The Company also uses derivative financial instruments to mitigate exposure to foreign currency risk due to the translation of the investment in Rayonier's New Zealand-based operations from New Zealand dollars to U.S. dollars

Accounting for derivative financial instruments is governed by Accounting Standards Codification Topic 815, *Derivatives and Hedging*, ("ASC 815"). In accordance with ASC 815, the Company records its derivative instruments at fair value as either assets or liabilities in the Consolidated Balance Sheets. Changes in the instruments' fair value are accounted for based on their intended use. Gains and losses on derivatives that are designated and qualify for cash flow hedge accounting are recorded as a component of accumulated other comprehensive income ("AOCI") and reclassified into earnings when the hedged transaction materializes. Gains and losses on derivatives that are designated and qualify for net investment hedge accounting are recorded as a component of AOCI and will not be reclassified into earnings until the Company's investment in its New Zealand operations is partially or completely liquidated. The ineffective portion of any hedge, changes in the fair value of derivatives not designated as hedging instruments and those which are no longer effective as hedging instruments, are recognized immediately in earnings. The Company's hedge ineffectiveness was de minimis for all periods presented.

#### Foreign Currency Exchange and Option Contracts

The functional currency of Rayonier's wholly-owned subsidiary, Rayonier New Zealand Limited, and the New Zealand JV is the New Zealand dollar. The New Zealand JV is exposed to foreign currency risk on export sales and ocean freight payments which are mainly denominated in U.S. dollars. The New Zealand JV typically hedges 35% to 90% of its estimated foreign currency exposure with respect to the following three months forecasted sales and purchases, 25% to 75% of its forecasted sales and purchases for the forward three to 12 months and up to 50% of the forward 12 to 18 months. Foreign currency exposure from the New Zealand JV's trading operations is typically hedged based on the following three months forecasted sales and purchases. As of December 31, 2016, foreign currency exchange contracts and foreign currency option contracts had maturity dates through June 2018 and May 2018, respectively.

Foreign currency exchange and option contracts hedging foreign currency risk on export sales and ocean freight payments qualify for cash flow hedge accounting. The fair value of foreign currency exchange contracts is determined by a mark-to-market valuation which estimates fair value by discounting the difference between the contracted forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate. The fair value of foreign currency option contracts is based on a mark-to-market calculation using the Black-Scholes option pricing model.

The Company may de-designate cash flow hedge relationships in advance or at the occurrence of the forecasted transaction. The portion of gains or losses on the derivative instrument previously accumulated in AOCI for de-designated hedges remains in AOCI until the forecasted transaction affects earnings. Changes in the value of derivative instruments after de-designation are recorded in earnings. De-designated cash flow hedges are included in "Derivatives not designated as hedging instruments" in the table below.

In August 2015, the Company entered into foreign currency option contracts (notional amount of \$332 million) to mitigate the risk of fluctuations in foreign currency exchange rates when translating the New Zealand JV's balance sheet to U.S. dollars. These contracts hedged a portion of the Company's net investment in New Zealand and qualified as a net investment hedge. The fair value of these contracts was determined by a mark-to-market valuation, which estimates fair value by discounting the difference between the contracted forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate. The hedges qualified for hedge accounting whereby fluctuations in fair market value during the life of the hedge are recorded in AOCI and remain there permanently unless a partial or full liquidation of the investment is made. At each reporting period, the Company reviews the hedges for ineffectiveness. Ineffectiveness can occur when changes to the investment or the hedged instrument are made such that the risk of foreign exchange movements are no longer mitigated by the hedging instrument. At that time, the amount related to the ineffectiveness of the hedge is recorded into earnings. The Company did not have any ineffectiveness during the life of the hedges. The foreign currency option contracts matured on February 3, 2016.

In February 2016, the Company entered into foreign currency option contracts (notional amounts of \$159.7 million and \$154.6 million) to mitigate the risk of fluctuations in foreign exchange rates when funding the capital contribution to the New Zealand JV. In February 2016, the contracts were settled for a net premium of \$0.3 million. The gain on these contracts was recorded in "Other operating income, net" as they did not qualify for hedge accounting treatment.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

Also, in February 2016, the Company purchased a foreign exchange forward contract (notional amount \$159.5 million) to mitigate the risk of fluctuations in foreign exchange rate contracts when funding the capital contribution to the New Zealand JV. The contract matured on March 3, 2016, resulting in a gain of \$0.9 million. The gain on this contract was recorded in "Other operating income, net" as it did not qualify for hedge accounting treatment.

#### Interest Rate Swaps

The Company used interest rate swaps to manage the New Zealand JV's exposure to interest rate movements on its variable rate debt attributable to changes in the New Zealand Bank bill rate. On March 3, 2016, as part of the capital contribution into the New Zealand JV, the Company settled all remaining New Zealand JV interest rate swaps for \$9.3 million. Initially, these hedges qualified for hedge accounting; however, upon consolidation of the New Zealand JV in 2013, the hedges no longer qualified, requiring all future changes in the fair market value of the hedges to be recorded in earnings.

The Company is exposed to cash flow interest rate risk on its variable-rate Term Credit Agreement (as discussed below), and uses variable-to-fixed interest rate swaps to hedge this exposure. For these derivative instruments, the Company reports the gains/losses from the fluctuations in the fair market value of the hedges in AOCI and reclassifies them to earnings as interest expense in the same period in which the hedged interest payments affect earnings.

In August 2015, the Company entered into a nine-year interest rate swap agreement for a notional amount of \$170 million. This swap agreement fixes the variable portion of the interest rate on the Term Credit Agreement borrowings due 2024 from LIBOR to an average rate of 2.20%. Together with the bank margin of 1.63%, this results in a rate of 3.83% before estimated patronage payments. This derivative instrument has been designated as an interest rate cash flow hedge and qualifies for hedge accounting.

Also, in August 2015, the Company entered into a nine-year forward interest rate swap agreement with a start date in April 2016 for a notional amount of \$180 million. This swap agreement fixes the variable portion of the interest rate on the Term Credit Agreement borrowings due 2024 from LIBOR to an average rate of 2.35%. Together with the bank margin of 1.63%, this results in a rate of 3.97% before estimated patronage payments. This derivative instrument has been designated as an interest rate cash flow hedge and qualifies for hedge accounting.

In April 2016, the Company entered into two ten-year interest rate swap agreements, each for a notional amount of \$100 million. These swap agreements fix the variable portion of the interest rate on the Incremental Term Loan borrowings due 2026 to an average rate of 1.60%. Together with the bank margin of 1.90%, this results in a rate of 3.50% before estimated patronage payments. These derivative instruments have been designated as interest rate cash flow hedges and qualify for hedge accounting.

In July 2016, the Company entered into an interest rate swap agreement for a notional amount of \$100 million through May 2026. This swap agreement fixes the variable portion of the interest rate on the Incremental Term Loan borrowings due 2026 from LIBOR to an average rate of 1.26%. Together with the bank margin of 1.90%, this results in a rate of 3.16% before estimated patronage payments. This derivative instrument has been designated as an interest rate cash flow hedge and qualifies for hedge accounting.

#### Fuel Hedge Contracts

The Company has historically used fuel hedge contracts to manage its New Zealand JV's exposure to changes in New Zealand's domestic diesel prices. Due to the low volume of diesel fuel purchases made by the New Zealand JV in 2013, the Company decided to no longer hedge its diesel fuel purchases effective November 2013. There were no contracts remaining as of December 31, 2016.

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

The following table demonstrates the impact of the Company's derivatives on the Consolidated Statements of Income and Comprehensive Income for the years ended December 31, 2016, 2015 and 2014.

	Location on Statement of Income and				
	Comprehensive Income	2016	2015	2014	
Derivatives designated as cash flow hedges:					
Foreign currency exchange contracts	Other comprehensive income (loss)	\$867	(\$205)	(\$1,069)	
Foreign currency option contracts	Other comprehensive income (loss)	1,035	370	(1,647)	
Interest rate swaps	Other comprehensive income (loss)	21,422	(10,197)	_	
Derivatives designated as a net investment hedge:					
Foreign currency exchange contract	Other comprehensive income (loss)	_	2,875	(145)	
Foreign currency option contracts	Other comprehensive income (loss)	(4,606)	4,606	_	
Derivatives not designated as hedging instruments:					
Foreign currency exchange contracts	Other operating expense (income)	895	_	25	
Foreign currency option contracts	Other operating expense (income)	258	1,394	7	
Interest rate swaps	Interest and miscellaneous (expense) income	(1,219)	(4,391)	(5,882)	
Fuel hedge contracts	Cost of sales (benefit)	_	_	160	

During the next 12 months, the amount of the December 31, 2016 AOCI balance, net of tax, expected to be reclassified into earnings as a result of the maturation of the Company's derivative instruments is a gain of approximately \$0.7 million.

The following table contains the notional amounts of the derivative financial instruments recorded in the Consolidated Balance Sheets at December 31, 2016 and 2015:

	Notional Ar	nount
	2016	2015
Derivatives designated as cash flow hedges:		
Foreign currency exchange contracts	\$44,800	\$21,250
Foreign currency option contracts	91,000	107,200
Interest rate swaps	650,000	350,000
Derivatives designated as a net investment hedge:		
Foreign currency exchange contract	_	_
Foreign currency option contracts	_	331,588
Derivatives not designated as hedging instruments:		
Interest rate swaps	_	130,169

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

The following table contains the fair values of the derivative financial instruments recorded in the Consolidated Balance Sheets at December 31, 2016 and 2015. Changes in balances of derivative financial instruments are recorded as operating activities in the Consolidated Statements of Cash Flows.

		Fair Value Assets (Liabilities) (a)			
	<b>Location on Balance Sheet</b>	2016	2015		
Derivatives designated as cash flow hedges:					
Foreign currency exchange contracts	Other current assets	\$692	\$43		
	Other assets	33	_		
	Other current liabilities	(261)	(1,449)		
	Other non-current liabilities	_	(219)		
Foreign currency option contracts	Other current assets	1,064	560		
	Other assets	327	408		
	Other current liabilities	(574)	(1,393)		
	Other non-current liabilities	(426)	(217)		
Interest rate swaps	Other assets	17,204	_		
	Other non-current liabilities	(5,979)	(10,197)		
Derivatives designated as a net investment hedge:					
Foreign currency exchange contract	Other current liabilities	_	_		
Foreign currency option contracts	Other current assets	_	4,630		
	Other current liabilities	_	(24)		
Derivatives not designated as hedging instruments:					
Interest rate swaps	Other non-current liabilities	_	(8,047)		
interest rate swaps	Outer non-current nabilities		(0,047)		
Total derivative contracts:					
Other current assets		\$1,756	\$5,233		
Other assets		17,564	408		
Total derivative assets		\$19,320	\$5,641		
Other current liabilities		(835)	(2,866)		
Other non-current liabilities		(6,405)	(18,680)		
Total derivative liabilities		(\$7,240)	(\$21,546)		

<sup>(</sup>a) See Note 14 — Fair Value Measurements for further information on the fair value of our derivatives including their classification within the fair value hierarchy.

# Offsetting Derivatives

Derivative financial instruments are presented at their gross fair values in the Consolidated Balance Sheets. The Company's derivative financial instruments are not subject to master netting arrangements which would allow the right of offset.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 14. FAIR VALUE MEASUREMENTS

Fair Value of Financial Instruments

A three-level hierarchy that prioritizes the inputs used to measure fair value was established in the Accounting Standards Codification as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Observable inputs other than quoted prices included in Level 1.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table presents the carrying amount and estimated fair values of financial instruments held by the Company at December 31, 2016 and 2015, using market information and what the Company believes to be appropriate valuation methodologies under generally accepted accounting principles:

	<b>December 31, 2016</b>			Dec				
Asset (liability) (a)	Carrying Amount	Fair Value				Carrying Amount	Fair V	/alue
		Level 1	Level 2		Level 1	Level 2		
Cash and cash equivalents	\$85,909	\$85,909		\$51,777	\$51,777	_		
Restricted cash (b)	71,708	71,708	_	23,525	23,525	_		
Current maturities of long-term debt	(31,676)	_	(31,984)	_	_	_		
Long-term debt (c)	(1,030,205)	_	(1,030,708)	(830,554)	_	(830,203)		
Interest rate swaps (d)	11,225	_	11,225	(18,244)	_	(18,244)		
Foreign currency exchange contracts (d)	464	_	464	(1,625)	_	(1,625)		
Foreign currency option contracts (d)	391	_	391	3,964	_	3,964		

- (a) The Company did not have Level 3 assets or liabilities at December 31, 2016 and 2015.
- (b) Restricted cash represents the proceeds from like-kind exchange sales deposited with a third-party intermediary and cash held in escrow for a real estate sale
- (c) The carrying amount of long-term debt is presented net of capitalized debt costs on non-revolving debt. See Note 2 Summary of Significant Accounting Policies for additional information.
- (d) See Note 13 Derivative Financial Instruments and Hedging Activities for information regarding the Balance Sheet classification of the Company's derivative financial instruments.

Rayonier uses the following methods and assumptions in estimating the fair value of its financial instruments:

Cash and cash equivalents and Restricted cash — The carrying amount is equal to fair market value.

*Debt* — The fair value of fixed rate debt is based upon quoted market prices for debt with similar terms and maturities. The variable rate debt adjusts with changes in the market rate, therefore the carrying value approximates fair value.

*Interest rate swap agreements* — The fair value of interest rate contracts is determined by discounting the expected future cash flows, for each instrument, at prevailing interest rates.

Foreign currency exchange contracts — The fair value of foreign currency exchange contracts is determined by a mark-to-market valuation which estimates fair value by discounting the difference between the contracted forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate.

*Foreign currency option contracts* — The fair value of foreign currency option contracts is based on a mark-to-market calculation using the Black-Scholes option pricing model.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 15. EMPLOYEE BENEFIT PLANS

The Company has one qualified non-contributory defined benefit pension plan covering a portion of its employees and an unfunded plan that provides benefits in excess of amounts allowable under current tax law in the qualified plans. The Company closed enrollment in its pension plans to salaried employees hired after December 31, 2005. Effective December 31, 2016, the Company froze benefits for all employees participating in the pension plan. In lieu of the pension plan, the Company will provide those employees with an enhanced 401(k) plan match similar to what is currently provided to employees hired after December 31, 2005. Employee benefit plan liabilities are calculated using actuarial estimates and management assumptions. These estimates are based on historical information, along with certain assumptions about future events. Changes in assumptions, as well as changes in actual experience, could cause the estimates to change.

The following tables set forth the change in the projected benefit obligation and plan assets and reconcile the funded status and the amounts recognized in the Consolidated Balance Sheets for the pension and postretirement benefit plans for the two years ended December 31:

	Pens	sion	Postretirement		
	2016	2015	2016	2015	
Change in Projected Benefit Obligation					
Projected benefit obligation at beginning of year	\$84,005	\$87,355	\$1,159	\$1,226	
Service cost	1,307	1,484	4	11	
Interest cost	3,474	3,319	42	52	
Curtailment gain	(5,447)	_	_		
Actuarial (gain) loss	1,296	(5,332)	99	(123)	
Benefits paid	(2,883)	(2,821)	(19)	(7)	
Projected benefit obligation at end of year	\$81,752	\$84,005	\$1,285	\$1,159	
Change in Plan Assets					
Fair value of plan assets at beginning of year	\$50,970	\$55,546	_	_	
Actual return on plan assets	3,557	(1,241)	_	_	
Employer contributions	29	29	19	7	
Benefits paid	(2,883)	(2,821)	(19)	(7)	
Other expense	(559)	(543)	_	_	
Fair value of plan assets at end of year	\$51,114	\$50,970	_	_	
Funded Status at End of Year:					
Net accrued benefit cost	(\$30,638)	(\$33,035)	(\$1,285)	(\$1,159)	
Amounts Recognized in the Consolidated					
Balance Sheets Consist of:					
Current liabilities	(\$36)	(\$32)	(\$30)	(\$24)	
Noncurrent liabilities	(30,602)	(33,003)	(1,255)	(1,135)	
Net amount recognized	(\$30,638)	(\$33,035)	(\$1,285)	(\$1,159)	

Net gains or losses recognized in other comprehensive income for the three years ended December 31 are as follows:

	Pension				Postretirement	
	2016	2015	2014	2016	2015	2014
Net gains (losses)	\$3,119	(\$477)	(\$37,559)	(\$99)	\$123	(\$2,250)

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

Net gains or losses and prior service costs or credits reclassified from other comprehensive income and recognized as a component of pension and postretirement expense for the three years ended December 31 are as follows:

	Pension			P	ostretirement	
	2016	2015	2014	2016	2015	2014
Amortization of losses (gains)	\$2,526	\$3,733	\$6,542	(\$13)	\$12	\$288
Amortization of prior service cost	_	13	576	_	_	8
Amortization of negative plan amendment	_	_	_	_	_	(137)

Net losses that have not yet been included in pension and postretirement expense for the two years ended December 31, which have been recognized as a component of AOCI are as follows:

	Pension		Postreti	rement
	2016	2015	2016	2015
Net (losses) gains	(22,065)	(27,710)	(67)	45
Deferred income tax benefit	1,927	1,927	6	6
AOCI	(\$20,138)	(\$25,783)	(\$61)	\$51

For pension and postretirement plans with accumulated benefit obligations in excess of plan assets, the following table sets forth the projected and accumulated benefit obligations and the fair value of plan assets for the two years ended December 31:

	2016	2015
Projected benefit obligation	\$81,752	\$84,005
Accumulated benefit obligation	81,752	78,779
Fair value of plan assets	51,114	50,970

The following tables set forth the components of net pension and postretirement benefit cost that have been recognized during the three years ended December 31:

	Pension			F	Postretirement	
	2016	2015	2014	2016	2015	2014
Components of Net Periodic Benefit Cost						
Service cost	\$1,307	\$1,484	\$3,923	\$4	\$11	\$402
Interest cost	3,474	3,319	10,707	42	52	537
Expected return on plan assets	(4,030)	(4,027)	(15,258)	_	_	_
Amortization of prior service cost	_	13	576	_	_	8
Amortization of losses (gains)	2,526	3,733	6,542	(13)	12	288
Amortization of negative plan amendment	_	_	_	_	_	(137)
Net periodic benefit cost (a)	\$3,277	\$4,522	\$6,490	\$33	\$75	\$1,098

<sup>(</sup>a) Net periodic benefit cost for the year ended December 31, 2014 included \$4.0 million recorded in "Income from discontinued operations, net" on the Consolidated Statements of Income and Comprehensive Income.

The estimated pre-tax amounts that will be amortized from AOCI into net periodic benefit cost in 2017 are as follows:

	Pension	Postretirement
Amortization of loss (gain)	\$416	(\$1)

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

The following table sets forth the principal assumptions inherent in the determination of benefit obligations and net periodic benefit cost of the pension and postretirement benefit plans as of December 31:

	Pension		P	ostretirement		
	2016	2015	2014	2016	2015	2014
Assumptions used to determine benefit obligations at December 31:						
Discount rate	4.01%	4.20%	3.80%	4.12%	4.34%	3.96%
Rate of compensation increase	4.16%	4.50%	4.50%	4.50%	4.50%	4.50%
Assumptions used to determine net periodic benefit cost for years ended December 31:						
Discount rate (pre spin-off)	_	_	4.60%	_	_	4.60%
Discount rate (post spin-off)	4.20%	3.80%	4.04%	4.34%	3.96%	4.00%
Expected long-term return on plan assets	7.70%	7.70%	8.50%	_	_	_
Rate of compensation increase	4.16%	4.50%	4.50%	4.50%	4.50%	4.50%

At December 31, 2016, the pension plan's discount rate was 4.0%, which closely approximates interest rates on high quality, long-term obligations. In 2016, the expected return on plan assets remained at 7.7%, which is based on historical and expected long-term rates of return on broad equity and bond indices and consideration of the actual annualized rate of return. The Company, with the assistance of external consultants, utilizes this information in developing assumptions for returns, and risks and correlation of asset classes, which are then used to establish the asset allocation ranges.

#### **Investment of Plan Assets**

The Company's pension plans' asset allocation (excluding short-term investments) at December 31, 2016 and 2015, and target allocation ranges by asset category are as follows:

	Percentage of	Target Allocation	
Asset Category	2016	2015	Range
Domestic equity securities	41%	40%	35-45%
International equity securities	25%	25%	20-30%
Domestic fixed income securities	26%	27%	25-29%
International fixed income securities	5%	5%	3-7%
Real estate fund	3%	3%	2-4%
Total	100%	100%	

The Company's Pension and Savings Plan Committee and the Audit Committee of the Board of Directors oversee the pension plans' investment program which is designed to maximize returns and provide sufficient liquidity to meet plan obligations while maintaining acceptable risk levels. The investment approach emphasizes diversification by allocating the plans' assets among asset categories and selecting investment managers whose various investment methodologies will be minimally correlative with each other. Investments within the equity categories may include large capitalization, small capitalization and emerging market securities, while the international fixed income portfolio may include emerging markets debt. Pension assets did not include a direct investment in Rayonier common stock at December 31, 2016 or 2015.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### **Fair Value Measurements**

The following table sets forth by level, within the fair value hierarchy (see Note 2 — *Summary of Significant Accounting Policies* for definition), the assets of the plans as of December 31, 2016 and 2015.

	Fair Value at December 31, 2016			Fa	air Value at De	cember 31, 201	5	
Asset Category	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Investments at Fair Value:								
Mutual Funds	\$13,962	_	_	\$13,962	\$13,774	_	_	\$13,774
Investments at Net Asset Value:								
Common Collective Trusts				37,152				37,196
Total Investments at Fair Value				\$51,114				\$50,970

The valuation methodology used for measuring the fair value of these asset categories was as follows:

Mutual funds are valued at the daily closing price as reported by the fund. Mutual funds held by the plan are open-end mutual funds that are registered with the U.S. Securities and Exchange Commission. These funds are required to publish their daily net asset value and to transact at that price. The mutual funds held by the plan are deemed to be actively traded and to be Level 1 investments.

Collective trust funds are measured using the unit value calculated based on the Net Asset Value ("NAV") of the underlying assets. The NAV is based on the fair value of the underlying investments held by each fund less liabilities divided by the units outstanding as of the valuation date. These funds are not publicly traded; however, the unit price calculation is based on observable market inputs of the funds' underlying assets.

The Company did not have Level 2 or Level 3 assets at December 31, 2016 and 2015.

#### **Cash Flows**

Expected benefit payments for the next 10 years are as follows:

	Pension Benefits	Postretirement Benefits
2017	\$3,196	\$30
2018	3,329	33
2019	3,497	35
2020	3,716	38
2021	3,819	41
2022 - 2026	21,254	249

The Company has approximately \$0.3 million of pension contribution requirements in 2017.

# **Defined Contribution Plans**

The Company provides defined contribution plans to all of its hourly and salaried employees. Company contributions charged to expense for these plans were \$0.7 million, \$0.7 million and \$1.6 million for the years ended December 31, 2016, 2015 and 2014, respectively. Rayonier Hourly and Salaried Defined Contribution Plans include Rayonier common stock with a fair market value of \$12.8 million and \$11.1 million at December 31, 2016 and 2015, respectively. As of June 1, 2016, the Rayonier Inc. Common Stock Fund was closed to new contributions. Transfers out of the fund will continue to be permitted, but no new investments or transfers into the fund are allowed.

As discussed above, the defined benefit pension plan is currently closed to new employees. Employees not eligible for the pension plan are immediately eligible to participate in the Company's 401(k) plan and receive an enhanced contribution. Company contributions related to this plan for the years ended December 31, 2016, 2015 and 2014 were \$0.5 million, \$0.4 million and \$0.5 million, respectively.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 16. INCENTIVE STOCK PLANS

The Rayonier Incentive Stock Plan ("the Stock Plan") provides up to 15.8 million shares to be granted for incentive stock options, non-qualified stock options, stock appreciation rights, performance shares, restricted stock and restricted stock units, subject to certain limitations. At December 31, 2016, a total of 5.6 million shares were available for future grants under the Stock Plan. Under the Stock Plan, shares available for issuance are reduced by 1 share for each option or right granted and by 2.27 shares for each performance share, restricted share or restricted stock unit granted. The Company issues new shares of stock upon the exercise of stock options, the granting of restricted stock, and the vesting of performance shares.

A summary of the Company's stock-based compensation cost is presented below:

	2016	2015	2014
Selling and general expenses	\$4,607	\$3,752	\$7,100
Cost of sales	487	635	678
Timber and Timberlands, net (a)	42	97	91
Total stock-based compensation	\$5,136	\$4,484	\$7,869
Tax benefit recognized related to stock-based compensation expense (b)	\$483	\$302	\$1,714

<sup>(</sup>a) Represents amounts capitalized as part of the overhead allocation of timber-related costs.

As a result of the spin-off and pursuant to the Employee Matters Agreement, the Company made certain adjustments to the exercise price and number of Rayonier stock-based compensation awards. For additional information on the spin-off of the Performance Fibers business, see *Note 23 — Discontinued Operations*.

#### Fair Value Calculations by Award

#### Restricted Stock

Restricted stock granted to employees under the Stock Plan generally vests in thirds on the third, fourth, and fifth anniversary of the grant date. Periodically, other one-time restricted stock grants are issued to employees for special purposes, such as new hire, promotion or retention, and can vest ratably over, or upon completion of, a defined period of time. Restricted stock granted to members of the board of directors generally vests immediately upon issuance and is subject to certain holding requirements. The fair value of each share granted is equal to the share price of the Company's stock on the date of grant. Rayonier has elected to value each grant in total and recognize the expense on a straight-line basis from the grant date of the award to the latest vesting date.

Restricted stock was impacted by the spin-off as follows:

- Holders of Rayonier restricted stock, including Rayonier non-employee directors, retained those awards and also received restricted stock of
  Rayonier Advanced Materials, in an amount that reflects the distribution to Rayonier stockholders, by applying the distribution ratio (one share
  of Rayonier Advanced Materials for every three shares of Rayonier stock held) to Rayonier restricted stock awards as though they were
  unrestricted Rayonier common shares.
- Performance share awards granted in 2013 (with a 2013-2015 performance period) were cancelled as of the distribution date and were replaced with time-vested restricted stock of the post-separation employer of each holder (Rayonier or Rayonier Advanced Materials, as the case may be). The restricted shares vested 24 months after the distribution date, generally subject to the holder's continued employment. The number of shares of restricted stock granted was determined in a manner intended to preserve the original value of the performance share award.

The Company compared the fair value of the reissued restricted stock held by Rayonier employees with the fair value of the restricted stock and 2013 performance share awards immediately before the modification. The replacement of the 2013 performance share awards with restricted stock resulted in \$0.7 million of incremental value. After adjusting the incremental value for cancellations, the additional expense that was recognized over the two-year vesting period that ended in the second quarter of 2016 totaled \$0.4 million.

<sup>(</sup>b) A valuation allowance is recorded against the tax benefit recognized as the Company does not expect to be able to realize the benefit in the future.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

As of December 31, 2016, there was \$4.1 million of unrecognized compensation cost related to Rayonier and Rayonier Advanced Materials restricted stock held by Rayonier employees. The Company expects to recognize this cost over a weighted average period of 3.3 years.

A summary of the Company's restricted shares is presented below:

	2016	2015	2014
Restricted shares granted	106,326	96,088	186,783
Weighted average price of restricted shares granted	\$25.08	\$26.28	\$36.42
Intrinsic value of restricted stock outstanding (a)	6,177	4,434	5,142
Grant date fair value of restricted stock vested	2,248	2,632	1,318
Cash used to purchase common shares from current and former employees to pay minimum withholding tax requirements on restricted shares vested	\$178	\$122	\$24

(a) Intrinsic value of restricted stock outstanding is based on the market price of the Company's stock at December 31, 2016.

	2016		
	Number of Shares	Weighted Average Grant Date Fair Value	
Non-vested Restricted Shares at January 1,	199,739	\$33.09	
Granted	106,326	25.08	
Vested	(66,444)	33.83	
Cancelled	(7,390)	25.58	
Non-vested Restricted Shares at December 31,	232,231 (a)	\$29.47	

<sup>(</sup>a) Represents all Rayonier restricted shares outstanding as of December 31, 2016, including restricted share awards held by Rayonier Advanced Materials employees.

#### Performance Share Units

The Company's performance share units generally vest upon completion of a three-year period. The number of shares, if any, that are ultimately awarded is contingent upon Rayonier's total shareholder return versus selected peer group companies. The performance share payout is based on a market condition and as such, the awards are valued using a Monte Carlo simulation model. The model generates the fair value of the award at the grant date, which is then recognized as expense over the vesting period.

Performance share awards outstanding as of the spin-off were treated as follows:

- Performance share awards granted in 2012 (with a 2012-2014 performance period) remained subject to the same performance criteria as applied
  immediately prior to the spin-off, except that total shareholder return at the end of the performance period was based on the combined stock
  prices of Rayonier and Rayonier Advanced Materials and any payment earned was to be in shares of Rayonier common stock and shares of
  Rayonier Advanced Materials common stock.
- Performance share awards granted in 2013 (with a 2013-2015 performance period) were cancelled as of the distribution date and were replaced with time-vested restricted stock of the post-separation employer of each holder, as discussed in the *Restricted Stock* section above.
- Performance share awards granted in 2014 (with a 2014-2016 performance period) were cancelled and replaced with performance share awards of the post-separation employer of each holder (Rayonier or Rayonier Advanced Materials, as the case may be), and were subject to the achievement of performance criteria that related to the post-separation business of the applicable employer during a performance period that ended December 31, 2016. The number of shares underlying each such performance share award were determined in a manner intended to preserve the original value of the award.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

A comparison of the fair value of modified performance share awards held by Rayonier employees with the fair value of the awards immediately before the modification did not yield any incremental value. As such, the Company did not record any incremental compensation expense related to performance shares. The replacement of the 2013 performance share awards with time-vested restricted stock did result in incremental compensation expense, as discussed above

The Stock Plan allows for the cash settlement of the minimum required withholding tax on performance share unit awards. As of December 31, 2016, there was \$3.7 million of unrecognized compensation cost related to the Company's performance share unit awards, which is solely attributable to awards granted in 2015 and 2016 to Rayonier employees. This cost is expected to be recognized over a weighted average period of 1.9 years.

A summary of the Company's performance share units is presented below:

	2016	2015	2014
Common shares of Company stock reserved for performance shares granted during year	250,584	219,844	130,164
Weighted average fair value of performance share units granted	\$28.79	\$29.62	\$40.33
Intrinsic value of outstanding performance share units (a)	7,482	3,822	5,840
Fair value of performance shares vested	_		_
Cash used to purchase common shares from current and former employees to pay minimum withholding tax			
requirements on performance shares vested	_	_	\$1,834

(a) Intrinsic value of outstanding performance share units is based on the market price of the Company's stock at December 31, 2016.

	2	016
	Number of Units	Weighted Average Grant Date Fair Value
Outstanding Performance Share units at January 1,	172,156	\$33.12
Granted	126,096	28.79
Other Cancellations/Adjustments	(16,964)	30.35
Outstanding Performance Share units at December 31,	281,288	\$31.35

Expected volatility was estimated using daily returns on the Company's common stock for the three-year period ending on the grant date. The risk-free rate was based on the 3-year U.S. treasury rate on the date of the award. The dividend yield was not used to calculate fair value as awards granted receive dividend equivalents. The following table provides an overview of the assumptions used in calculating the fair value of the awards granted for the three years ended December 31, 2016:

	2016	2015	2014 (a)
Expected volatility	25.4%	21.9%	19.7%
Risk-free rate	0.9%	0.9%	0.7%

<sup>(</sup>a) Represents assumptions used in the July 2014 valuation of re-issued 2014 performance share units with a remaining term of 2.5 years. The initial fair value of the 2014 awards assumed an expected volatility of 22.8% and a risk-free rate of 0.8%.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### **Non-Qualified Employee Stock Options**

The exercise price of each non-qualified stock option granted under the Stock Plan is equal to the closing market price of the Company's stock on the grant date. Under the Stock Plan, the maximum term is ten years from the grant date. Awards vest ratably over three years. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model. The expected volatility is based on historical volatility for each grant and is calculated using the historical change in the daily market price of the Company's common stock over the expected life of the award. The expected life is based on prior exercise behavior. The Company has elected to value each grant in total and recognize the expense for stock options on a straight-line basis over three years.

At the time of the spin-off, each Rayonier stock option was converted into an adjusted Rayonier stock option and a Rayonier Advanced Materials stock option. The exercise price and number of shares subject to each stock option were adjusted in order to preserve the aggregate value of the original Rayonier stock option as measured immediately before and immediately after the spin-off. A comparison of the fair value of modified awards held by Rayonier employees, including options in both Rayonier and Rayonier Advanced Materials shares, with the fair value of the awards immediately before the modification did not yield any incremental value. As such, the Company did not record any incremental compensation expense related to stock options.

The following table provides an overview of the weighted average assumptions and related fair value calculations of options granted for the year ended December 31, 2014 as no options were granted during the years ended December 31, 2015 and 2016:

	2014 (a)
Expected volatility	39.3%
Dividend yield	4.6%
Risk-free rate	2.2%
Expected life (in years)	6.3
Fair value per share of options granted (b)	\$10.58
Fair value of options granted (in millions)	\$3.2

<sup>(</sup>a) The majority of 2014 stock option awards were granted prior to the spin-off. As such, the weighted average assumptions and fair values reflect pre-spin information, including dividends, stock prices and grants to Rayonier Advanced Materials employees in addition to Rayonier employees.

A summary of the status of the Company's stock options as of and for the year ended December 31, 2016 is presented below. The information reflects options in Rayonier common shares, including those awards held by Rayonier Advanced Materials employees.

	2016			
	Number of Shares	Weighted Weighted Average Average Exercise Price (per common share) Remaining Contractual Term (in years)		Aggregate Intrinsic Value
Options outstanding at January 1,	1,219,734	\$27.80		
Granted	_	_		
Exercised	(81,895)	19.56		
Cancelled or expired	(58,039)	32.66		
Options outstanding at December 31,	1,079,800	28.16	4.5	\$2,640
Options exercisable at December 31,	1,001,311	\$27.90	4.3	\$2,640

<sup>(</sup>b) The fair value per share of each option grant was adjusted at the spin-off to preserve the aggregate value of the original Rayonier stock option. The adjusted weighted average fair value per share applied to Rayonier employee awards was \$8.23 for 2014 grants.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

A summary of additional information pertaining to the Company's stock options is presented below:

	2016	2015	2014
Intrinsic value of options exercised (a)	\$539	\$773	\$4,044
Fair value of options vested	1,317	1,938	3,054
Cash received from exercise of options	1,576	2,117	5,579

<sup>(</sup>a) Intrinsic value of options exercised is the amount by which the fair value of the stock on the exercise date exceeded the exercise price of the option.

As of December 31, 2016, there was a de minimis amount of unrecognized compensation cost related to Rayonier and Rayonier Advanced Materials stock options held by the Company's employees that is expected to be fully recognized in the first half of 2017.

#### 17. OTHER OPERATING INCOME, NET

The following table provides the composition of Other operating income, net for the three years ended December 31:

	2016	2015	2014
Lease and license income, primarily from hunting	\$18,201	\$19,216	\$17,569
Other non-timber income	2,198	3,597	2,621
Foreign currency income (loss)	283	(89)	3,498
Gain on sale or disposal of property plant & equipment	85	7	48
(Loss) gain on foreign currency exchange and option contracts	(645)	(5,338)	32
Legal and corporate development costs	_	_	(222)
Deferred payments related to prior land sales	8,658	_	_
Bankruptcy claim settlement	_	_	5,779
Costs related to business combination	(1,316)	_	_
Gain on foreign currency derivatives (a)	1,153	_	_
Gain (loss) on sale of carbon credits (b)	4,170	352	(307)
New Zealand J.V. log trading agency and marketing fees	2,303	1,191	_
Miscellaneous (expense) income, net	(99)	823	(2,507)
Total	\$34,991	\$19,759	\$26,511

<sup>(</sup>a) The Company used foreign exchange derivatives to mitigate the risk of fluctuations in foreign exchange rates while awaiting the capital contribution to the New Zealand JV.

#### 18. INVENTORY

As of December 31, 2016 and 2015, Rayonier's inventory was solely comprised of finished goods, as follows:

	2016	2015
Finished goods inventory	_	
Real estate inventory (a)	\$17,059	\$12,252
Log inventory	4,320	3,099
Total inventory	\$21,379	\$15,351

<sup>(</sup>a) Represents cost of HBU real estate (including capitalized development investments) expected to be sold within 12 months. See Note 6 — *Higher and Better Use Timberlands and Real Estate Development Investments* for additional information.

<sup>(</sup>b) Loss in 2014 reflects surrender of carbon credit units.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 19. RESTRICTED DEPOSITS

In order to qualify for like-kind ("LKE") treatment, the proceeds from real estate sales must be deposited with a third-party intermediary. These proceeds are accounted for as restricted cash until a suitable replacement property is acquired. In the event that the LKE purchases are not completed, the proceeds are returned to the Company after 180 days and reclassified as available cash. As of December 31, 2016 and 2015, the Company had \$71.7 million and \$23.5 million, respectively, of proceeds from real estate sales classified as restricted cash which were deposited with an LKE intermediary as well as cash held in escrow for a real estate sale.

#### 20. OTHER ASSETS

Included in Other Assets are non-current prepaid and deferred income taxes, derivatives, goodwill in the New Zealand JV, long-term prepaid roads, and other deferred expenses including debt issuance costs related to non-revolving debt and capitalized software costs.

See Note 9 — *Income Taxes* for further information on the non-current prepaid and deferred income taxes.

See Note 13 — *Derivative Financial Instruments and Hedging Activities* for further information on derivatives including their classification on the Consolidated Balance Sheets.

As of December 31, 2016, New Zealand JV goodwill was \$8.7 million and was included in the assets of the New Zealand Timber segment. Based on a Step 1 impairment analysis performed as of October 1, 2016, there is no indication of impairment of goodwill as of December 31, 2016. Except for changes in the New Zealand foreign exchange rate, there have been no adjustments to the carrying value of goodwill since the initial recognition. See Note 2 — *Summary of Significant Accounting Policies* for additional information on goodwill.

Changes in goodwill for the years ended December 31, 2016 and 2015 were:

	2016	2015
Balance, January 1 (net of \$0 of accumulated impairment)	\$8,478	\$9,694
Changes to carrying amount		
Acquisitions	_	
Impairment	_	_
Foreign currency adjustment	201	(1,216)
Balance, December 31 (net of \$0 of accumulated impairment)	\$8,679	\$8,478

Costs for roads in the Pacific Northwest and New Zealand built to access particular tracts to be harvested in the upcoming 24 months to 60 months are recorded as prepaid logging and secondary roads. At December 31, 2016 and 2015, long-term prepaid roads in the Pacific Northwest were \$3.2 million and \$5.7 million, respectively. At December 31, 2016 and 2015, long-term secondary roads in New Zealand were \$2.2 million and \$2.3 million, respectively.

Capitalized debt costs related to non-revolving debt has been reclassified on the Consolidated Balance Sheet from "Other Assets" to "Long Term Debt" as a result of the adoption of Accounting Standards Update ("ASU") No. 2015-03, *Interest - Imputation of Interest (Subtopic 835-50) - Simplifying the Presentation of Debt Issuance Costs.* See Note 2 — *Summary of Significant Accounting Policies* for additional information. Debt issuance costs related to revolving debt are capitalized and amortized to interest expense over the term of the revolving debt using a method that approximates the interest method. At December 31, 2016 and 2015, capitalized debt issuance costs on revolving debt were \$0.5 million and \$0.6 million, respectively.

Software costs are capitalized and amortized over a period not exceeding five years using the straight-line method. At December 31, 2016 and 2015, capitalized software costs were \$4.1 million and \$3.9 million, respectively.

## 21. ASSETS HELD FOR SALE

As of December 31, 2016, assets held for sale were composed of properties expected to be sold within the next 12 months and meet the other relevant held-for-sale criteria in accordance with ASC 360-10-45-9. As the basis in these properties of \$23.2 million was less than the the fair value, including costs to sell, no impairment was recognized.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

## 22. ACCUMULATED OTHER COMPREHENSIVE INCOME/(LOSS)

The following table summarizes the changes in AOCI by component for the years ended December 31, 2016 and 2015. All amounts are presented net of tax and exclude portions attributable to noncontrolling interest.

	Foreign currency translation adjustments	Net investment hedges of New Zealand JV	Cash flow hedges	Employee benefit plans	Total
Balance as of December 31, 2014	\$25,533	(\$145)	(\$1,548)	(\$28,665)	(\$4,825)
Other comprehensive income/(loss) before reclassifications	(27,983)	6,416	(14,444)	(354)	(36,365)
Amounts reclassified from accumulated other comprehensive loss	_	_	4,400	3,287 <sub>(a)</sub>	7,687
Net other comprehensive income/(loss)	(27,983)	6,416	(10,044)	2,933	(28,678)
Balance as of December 31, 2015	(\$2,450)	\$6,271	(\$11,592)	(\$25,732)	(\$33,503)
Other comprehensive income/(loss) before reclassifications	7,387	_	22,024 <sub>(b)</sub>	3,020 (c)	32,431
Amounts reclassified from accumulated other comprehensive loss	_	(4,606)	583	2,513 <sub>(a)</sub>	(1,510)
Net other comprehensive income/(loss)	7,387	(4,606)	22,607	5,533	30,921
Recapitalization of New Zealand JV	3,622	_	(184)	_	3,438
Balance as of December 31, 2016	\$8,559	\$1,665	\$10,831	(\$20,199)	\$856

<sup>(</sup>a) This component of other comprehensive income is included in the computation of net periodic pension cost. See Note 15 — *Employee Benefit Plans* for additional information.

The following table presents details of the amounts reclassified in their entirety from AOCI for the years ended December 31, 2016 and 2015:

Details about accumulated other comprehensive income components	Amount reclassified from accumulated other comprehensive income		accumulated other		Affected line item in the income statement
	2016	2015			
Realized loss on foreign currency exchange contracts	\$759	\$5,366	Other operating income, net		
Realized loss on foreign currency option contracts	436	4,035	Other operating income, net		
Noncontrolling interest	(385)	(3,290)	Comprehensive income (loss) attributable to noncontrolling interest		
Income tax benefit from foreign currency contracts	(227)	(1,711)	Income tax (expense) benefit (Note 9)		
Net loss on cash flow hedges reclassified from accumulated other comprehensive income	\$583	\$4,400			

<sup>(</sup>b) Includes \$21.4 million of other comprehensive gain related to interest rate swaps. See Note 13 — *Derivative Financial Instruments and Hedging Activities* for additional information.

<sup>(</sup>c) This accumulated other comprehensive income component is comprised of \$2.4 million from the annual computation of pension liabilities and a \$5.4 million curtailment gain. See Note 15 — *Employee Benefit Plans* for additional information.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 23. DISCONTINUED OPERATIONS

#### Spin-Off of the Performance Fibers Business

On June 27, 2014, Rayonier completed the tax-free spin-off of its Performance Fibers business and retained its timber, real estate and trading businesses. The spin-off resulted in two independent, publicly-traded companies, with the Performance Fibers business being spun off to Rayonier shareholders as a newly formed public company named Rayonier Advanced Materials. On June 27, 2014, the shareholders of record received one share of Rayonier Advanced Materials common stock for every three common shares of Rayonier held as of the close of business on the record date of June 18, 2014.

In connection with the spin-off, Rayonier Advanced Materials distributed \$906.2 million in cash to Rayonier from \$550 million in Senior Notes issued by Rayonier A.M. Products (a wholly-owned subsidiary of Rayonier Advanced Materials), \$325 million in term loans, and \$75 million from a revolving credit facility Rayonier Advanced Materials entered into prior to the spin-off. Pursuant to the terms of the Internal Revenue Service spin-off ruling, \$75 million of this cash was paid to Rayonier's shareholders as dividends. Of this \$75 million, \$63.2 million was paid to shareholders as a special dividend in the third quarter of 2014.

In order to effect the spin-off and govern the Company's relationship with Rayonier Advanced Materials after the spin-off, Rayonier and Rayonier Advanced Materials entered into a Separation and Distribution Agreement, an Intellectual Property Agreement, a Tax Sharing Agreement, an Employee Matters Agreement and a Transition Services Agreement. See Note 3 — *Discontinued Operations* in the 2014 Form 10-K for further details concerning these agreements.

As Rayonier does not have significant continuing involvement in the operations of the Performance Fibers business, the operating results of the Performance Fibers business, formerly disclosed as a separate reportable segment, are classified as discontinued operations in the Company's Consolidated Statements of Income and Comprehensive Income for the year ended December 31, 2014. Certain administrative and general costs historically allocated to the Performance Fibers segment are reported in continuing operations, as required.

The following table summarizes the operating results of the Company's discontinued operations related to the Performance Fibers spin-off for the year ended December 31, 2014, as presented in "Income from discontinued operations, net" in the Consolidated Statements of Income and Comprehensive Income:

	2014
Sales	\$456,180
Cost of sales and other	(369,210)
Transaction expenses	(22,989)
Income from discontinued operations before income taxes	63,981
Income tax expense	(20,578)
Income from discontinued operations, net	\$43,403

In accordance with ASC 205-20-S99-3, *Allocation of Interest to Discontinued Operations*, the Company elected to allocate interest expense to discontinued operations where the debt is not directly attributed to the Performance Fibers business. Interest expense was allocated based on a ratio of net assets discontinued to the sum of consolidated net assets plus consolidated debt (other than debt directly attributable to the Timber and Real Estate operations). The following table summarizes the interest expense allocated to discontinued operations for the year ended December 31, 2014:

	2014
Interest expense allocated to the Performance Fibers business	(\$4,205)

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

The following table summarizes the depreciation, amortization and capital expenditures of the Company's discontinued operations related to the Performance Fibers business:

	2014
Depreciation and amortization	\$37,985
Capital expenditures	60,443

Pursuant to a Memorandum of Understanding Agreement, Rayonier may provide Rayonier Advanced Materials with up to 120,000 tons of hardwood annually through July 30, 2017. Prior to the spin-off, hardwood intercompany purchases were transactions eliminated in consolidation as follows:

	2014
Hardwood purchases	\$3,935

# RAYONIER INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Dollar amounts in thousands unless otherwise stated)

# 24. LIABILITIES FOR DISPOSITIONS AND DISCONTINUED OPERATIONS

An analysis of activity in the liabilities for dispositions and discontinued operations for the year ended December 31, 2014 follows:

	2014
Balance, January 1	\$76,378
Expenditures charged to liabilities	(5,096)
Increase to liabilities	2,558
Contribution to Rayonier Advanced Materials	(73,840)
Balance, December 31	_

In connection with the spin-off of the Performance Fibers business, all remaining liabilities associated with prior dispositions and discontinued operations were assumed by Rayonier Advanced Materials. As part of the separation agreement, Rayonier has been indemnified, released and discharged from any liability related to these sites. For additional information on the Performance Fibers spin-off, see Note 23 — *Discontinued Operations*.

# 25. QUARTERLY RESULTS FOR 2016 and 2015 (UNAUDITED)

(thousands of dollars, except per share amounts)

		Quarter Ended			
	Mar. 31	June 30	Sept. 30	Dec. 31	<b>Total Year</b>
2016					
Sales	\$134,843	\$261,550	\$171,421	\$220,464	\$788,278
Cost of sales	107,971	138,194	116,624	161,918	524,707
Net Income	15,058	111,579	40,624	50,509	217,770
Net Income attributable to Rayonier Inc.	14,472	109,821	39,355	48,324	211,972
Basic EPS attributable to Rayonier Inc.	\$0.12	\$0.90	\$0.32	\$0.39	\$1.73
Diluted EPS attributable to Rayonier Inc.	\$0.12	\$0.89	\$0.32	\$0.39	\$1.73
2015					
Sales	\$140,305	\$115,801	\$151,657	\$137,111	\$544,874
Cost of sales	107,234	103,689	116,044	114,132	441,099
Net Income (Loss)	18,180	(2,860)	19,181	9,440	43,941
Net Income (Loss) attributable to Rayonier Inc.	17,747	(1,536)	19,669	10,285	46,165
Basic EPS attributable to Rayonier Inc.	\$0.14	(\$0.01)	\$0.16	\$0.08	\$0.37
Diluted EPS attributable to Rayonier Inc.	\$0.14	(\$0.01)	\$0.16	\$0.08	\$0.37

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

#### 26. CONSOLIDATING FINANCIAL STATEMENTS

COMPREHENSIVE INCOME ATTRIBUTABLE TO RAYONIER INC.

The condensed consolidating financial information below follows the same accounting policies as described in the consolidated financial statements, except for the use of the equity method of accounting to reflect ownership interests in wholly-owned subsidiaries, which are eliminated upon consolidation, and the allocation of certain expenses of Rayonier Inc. incurred for the benefit of its subsidiaries.

In March 2012, Rayonier Inc. issued \$325 million of 3.75% Senior Notes due 2022. In connection with these notes, the Company provides the following condensed consolidating financial information in accordance with SEC Regulation S-X Rule 3-10, *Financial Statements of Guarantors and Issuers of Guaranteed Securities Registered or Being Registered*.

The subsidiary guarantors, Rayonier Operating Company LLC ("ROC") and Rayonier TRS Holdings Inc., are wholly-owned by the parent company, Rayonier Inc. The notes are fully and unconditionally guaranteed on a joint and several basis by the guarantor subsidiaries.

# CONDENSED CONSOLIDATING STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

For the Year Ended December 31, 2016 Rayonier Inc. Subsidiary Consolidating Non Total (Parent Issuer) Adjustments Consolidated Guarantors guarantors **SALES** \$788,278 \$788,278 Costs and Expenses Cost of sales 524,707 524,707 Selling and general expenses 15,253 27,532 42,785 Other operating income, net 448 (35,439)(34,991)15,701 516,800 532,501 **OPERATING (LOSS) INCOME** 271,478 (15,701)255,777 Interest expense (12,555)(16,775)(2,915)(32,245)Interest and miscellaneous income (expense), net 8,613 2,750 (12,061)(698)Equity in income from subsidiaries 215,914 246,193 (462,107)INCOME BEFORE INCOME TAXES 211,972 216,467 256,502 (462, 107)222,834 Income tax benefit (expense) (553)(4,511)(5,064)NET INCOME 211,972 215,914 251,991 (462,107)217,770 Less: Net income attributable to noncontrolling interest 5,798 5,798 NET INCOME ATTRIBUTABLE TO RAYONIER INC. 211,972 215,914 (462,107)246,193 211,972 OTHER COMPREHENSIVE INCOME Foreign currency translation adjustment 2,780 (4,606)10,930 (2,782)6,322 New Zealand joint venture cash flow hedges 22,607 21,422 1,401 (22,608)22,822 Actuarial change and amortization of pension and postretirement plan liabilities 5,533 5,533 (5,533)5,533 Total other comprehensive income 30,920 22,349 12,331 34,677 (30,923)252,447 COMPREHENSIVE INCOME 242,892 238,263 264,322 (493,030)Less: Comprehensive income attributable to noncontrolling interest 9.555 9.555

\$242,892

\$238,263

\$254,767

(\$493,030)

\$242,892

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

For the Year Ended December 31, 2015

	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
SALES			\$544,874		\$544,874
Costs and Expenses					
Cost of sales	_	_	441,099	_	441,099
Selling and general expenses	_	20,468	25,282	_	45,750
Other operating expense (income), net	_	(404)	(19,355)	_	(19,759)
		20,064	447,026		467,090
OPERATING (LOSS) INCOME		(20,064)	97,848		77,784
Interest expense	(12,703)	(9,135)	(9,861)	_	(31,699)
Interest and miscellaneous income (expense), net	7,789	2,612	(13,404)	_	(3,003)
Equity in income from subsidiaries	51,079	75,532	_	(126,611)	_
INCOME BEFORE INCOME TAXES	46,165	48,945	74,583	(126,611)	43,082
Income tax benefit (expense)	_	2,134	(1,275)	_	859
NET INCOME	46,165	51,079	73,308	(126,611)	43,941
Less: Net loss attributable to noncontrolling interest	_	_	(2,224)	_	(2,224)
NET INCOME ATTRIBUTABLE TO RAYONIER INC.	46,165	51,079	75,532	(126,611)	46,165
OTHER COMPREHENSIVE (LOSS) INCOME					
Foreign currency translation adjustment	(21,567)	7,922	(40,373)	21,567	(32,451)
New Zealand joint venture cash flow hedges	(10,042)	(10,195)	234	10,042	(9,961)
Actuarial change and amortization of pension and postretirement plan liabilities	2,933	2,933	_	(2,933)	2,933
Total other comprehensive (loss) income	(28,676)	660	(40,139)	28,676	(39,479)
COMPREHENSIVE INCOME	17,489	51,739	33,169	(97,935)	4,462
Less: Comprehensive loss attributable to noncontrolling interest	_	_	(13,027)	_	(13,027)
COMPREHENSIVE INCOME ATTRIBUTABLE TO RAYONIER INC.	\$17,489	\$51,739	\$46,196	(\$97,935)	\$17,489

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

For the Year Ended December 31, 2014

	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
SALES	_		\$603,521		\$603,521
Costs and Expenses					
Cost of sales	_	_	483,860	_	483,860
Selling and general expenses	_	14,578	33,305	_	47,883
Other operating (income) expense, net	_	3,275	(29,786)	_	(26,511)
	_	17,853	487,379	_	505,232
OPERATING INCOME (LOSS)		(17,853)	116,142		98,289
Interest expense	(13,247)	(23,571)	(7,430)	_	(44,248)
Interest and miscellaneous income (expense), net	9,186	(3,100)	(15,285)	_	(9,199)
Equity in income from subsidiaries	103,398	138,719		(242,117)	_
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES	99,337	94,195	93,427	(242,117)	44,842
Income tax benefit	_	9,203	398	_	9,601
INCOME FROM CONTINUING OPERATIONS	99,337	103,398	93,825	(242,117)	54,443
DISCONTINUED OPERATIONS, NET					
Income from discontinued operations, net of income tax	_	_	43,403	_	43,403
NET INCOME	99,337	103,398	137,228	(242,117)	97,846
Less: Net loss attributable to noncontrolling interest	_	_	(1,491)	_	(1,491)
NET INCOME ATTRIBUTABLE TO RAYONIER INC.	99,337	103,398	138,719	(242,117)	99,337
OTHER COMPREHENSIVE INCOME					
Foreign currency translation adjustment	(11,525)	(11,527)	(15,847)	23,052	(15,847)
New Zealand joint venture cash flow hedges	(1,206)	(1,206)	(1,855)	2,412	(1,855)
Actuarial change and amortization of pension and postretirement plan liabilities	54,046	54,046	88,174	(142,220)	54,046
Total other comprehensive income	41,315	41,313	70,472	(116,756)	36,344
COMPREHENSIVE INCOME	140,652	144,711	207,700	(358,873)	134,190
Less: Comprehensive loss attributable to noncontrolling interest		_	(6,462)		(6,462)
COMPREHENSIVE INCOME ATTRIBUTABLE TO RAYONIER INC.	\$140,652	\$144,711	\$214,162	(\$358,873)	\$140,652

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING BALANCE SHEETS As of December 31, 2016

		AS U	i December 31, 20	110	
	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	\$21,453	\$9,461	\$54,995	_	\$85,909
Accounts receivable, less allowance for doubtful accounts	_	2,991	17,673	_	20,664
Inventory	_	_	21,379	_	21,379
Prepaid logging roads	_	_	10,228	_	10,228
Prepaid expenses	_	427	1,152	_	1,579
Assets held for sale	_	_	23,171	_	23,171
Other current assets	_	236	1,638	_	1,874
Total current assets	21,453	13,115	130,236		164,804
TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION			2,291,015		2,291,015
HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE			2,231,013		2,231,013
DEVELOPMENT COSTS	_	_	70,374	_	70,374
NET PROPERTY, PLANT AND EQUIPMENT	_	177	13,857	_	14,034
RESTRICTED DEPOSITS	_	_	71,708	_	71,708
INVESTMENT IN SUBSIDIARIES	1,422,081	2,671,428	_	(4,093,509)	_
INTERCOMPANY RECEIVABLE	26,472	(611,571)	585,099	_	_
OTHER ASSETS	2	46,846	26,977	_	73,825
TOTAL ASSETS	\$1,470,008	\$2,119,995	\$3,189,266	(\$4,093,509)	\$2,685,760
LIABILITIES AND SHAREHOLDERS' EQUITY					
CURRENT LIABILITIES					
Accounts payable	_	\$1,194	\$21,143	_	\$22,337
Current maturities of long-term debt	31,676	_	_	_	31,676
Accrued taxes	_	(111)	2,768	_	2,657
Accrued payroll and benefits	_	5,013	4,264	_	9,277
Accrued interest	3,047	2,040	253	_	5,340
Other current liabilities	_	165	20,514	_	20,679
Total current liabilities	34,723	8,301	48,942		91,966
LONG-TERM DEBT	291,390	663,343	75,472		1,030,205
PENSION AND OTHER POSTRETIREMENT BENEFITS	_	32,541	(685)	_	31,856
OTHER NON-CURRENT LIABILITIES	_	12,690	22,291	_	34,981
INTERCOMPANY PAYABLE	(267,715)	(18,961)	286,676		
TOTAL RAYONIER INC. SHAREHOLDERS' EQUITY	1,411,610	1,422,081	2,671,428	(4,093,509)	1,411,610
Noncontrolling interest			85,142		85,142
TOTAL SHAREHOLDERS' EQUITY	1,411,610	1,422,081	2,756,570	(4,093,509)	1,496,752
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$1,470,008	\$2,119,995	\$3,189,266	(\$4,093,509)	\$2,685,760

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING BALANCE SHEETS As of December 31, 2015

		As o	f December 31, 20	15	
	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	\$2,472	\$13,217	\$36,088	_	\$51,777
Accounts receivable, less allowance for doubtful accounts	_	1,870	18,352	_	20,222
Inventory	_	_	15,351	_	15,351
Prepaid logging roads	_	_	10,563	_	10,563
Prepaid expenses	_	443	1,648	_	2,091
Other current assets	_	4,876	805	_	5,681
Total current assets	2,472	20,406	82,807	_	105,685
TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION			2,066,780		2,066,780
HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT COSTS	_	_	65,450	_	65,450
NET PROPERTY, PLANT AND EQUIPMENT	_	330	6,412	_	6,742
RESTRICTED DEPOSITS	_	_	23,525	_	23,525
INVESTMENT IN SUBSIDIARIES	1,321,681	2,212,405	_	(3,534,086)	_
INTERCOMPANY RECEIVABLES	34,567	(610,450)	575,883	_	_
OTHER ASSETS	3	18,718	29,036	(1)	47,756
TOTAL ASSETS	\$1,358,723	\$1,641,409	\$2,849,892	(\$3,534,086)	\$2,315,938
LIABILITIES AND SHAREHOLDERS' EQUITY					
CURRENT LIABILITIES					
Accounts payable	609	\$1,463	\$19,407	_	\$21,479
Current maturities of long-term debt	_	_	_	_	_
Accrued taxes	_	(10)	3,695	_	3,685
Accrued payroll and benefits	_	3,594	3,443	_	7,037
Accrued interest	3,047	666	2,440	_	6,153
Other current liabilities	_	262	20,841	_	21,103
Total current liabilities	3,656	5,975	49,826		59,457
LONG-TERM DEBT	322,697	280,977	226,879	1	830,554
PENSION AND OTHER POSTRETIREMENT BENEFITS	_	34,822	(685)	_	34,137
OTHER NON-CURRENT LIABILITIES	_	16,914	13,136	_	30,050
INTERCOMPANY PAYABLE	(255,715)	(18,960)	274,675	_	_
TOTAL RAYONIER INC. SHAREHOLDERS' EQUITY	1,288,084	1,321,681	2,212,405	(3,534,086)	1,288,084
Noncontrolling interest	_	_	73,656	_	73,656
TOTAL SHAREHOLDERS' EQUITY	1,288,084	1,321,681	2,286,061	(3,534,086)	1,361,740
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$1,358,723	\$1,641,409	\$2,849,892	(\$3,534,086)	\$2,315,938

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS For the Year Ended December 31, 2016

		roi die ica	Lilded Decembe	1 51, 2010	
	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
CASH (USED FOR) PROVIDED BY OPERATING ACTIVITIES	(\$7,480)	\$113,775	\$97,506		\$203,801
INVESTING ACTIVITIES					
Capital expenditures	_	_	(58,723)	_	(58,723)
Real estate development investments	_	_	(8,746)	_	(8,746)
Purchase of timberlands	_	_	(366,481)	_	(366,481)
Assets purchased in business acquisition	_	_	(887)	_	(887)
Net proceeds from Large Dispositions	_	_	203,862	_	203,862
Rayonier office building under construction	_	_	(6,307)	_	(6,307)
Change in restricted cash	_	_	(48,184)	_	(48,184)
Investment in subsidiaries	_	(293,820)	_	293,820	_
Other	_	_	2,311	_	2,311
CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES	_	(293,820)	(283,155)	293,820	(283,155)
FINANCING ACTIVITIES					
Issuance of debt	_	548,000	147,916	_	695,916
Repayment of debt	_	(140,000)	(318,415)	_	(458,415)
Dividends paid	(122,845)	_	_	_	(122,845)
Proceeds from the issuance of common shares	1,576	_	_	_	1,576
Proceeds from repurchase of common shares	(690)	_	_	_	(690)
Debt issuance costs	_	(818)	_	_	(818)
Issuance of intercompany notes	(12,000)	_	12,000	_	_
Intercompany distributions	160,597	(230,893)	364,116	(293,820)	_
Other	(177)		(124)		(301)
CASH USED FOR FINANCING ACTIVITIES	26,461	176,289	205,493	(293,820)	114,423
EFFECT OF EXCHANGE RATE CHANGES ON CASH	_		(937)		(937)
CASH AND CASH EQUIVALENTS					
Change in cash and cash equivalents	18,981	(3,756)	18,907	_	34,132
Balance, beginning of year	2,472	13,217	36,088		51,777
Balance, end of year	\$21,453	\$9,461	\$54,995		\$85,909

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS For the Year Ended December 31, 2015

		ror the real	Ended Decembe	1 51, 2015	
	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
CASH (USED FOR) PROVIDED BY OPERATING ACTIVITIES	(\$4,890)	(\$21,421)	\$203,475		\$177,164
INVESTING ACTIVITIES					
Capital expenditures	_	(78)	(57,215)	_	(57,293)
Real estate development investments	_	_	(2,676)	_	(2,676)
Purchase of timberlands	_	_	(98,409)	_	(98,409)
Proceeds from settlement of foreign currency derivative	_	_	2,804	_	2,804
Rayonier office building under construction	_	_	(908)	_	(908)
Change in restricted cash	_	_	(16,836)	_	(16,836)
Investment in subsidiaries	_	126,242	_	(126,242)	_
Other	_	_	7,010	(1)	7,009
CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES		126,164	(166,230)	(126,243)	(166,309)
FINANCING ACTIVITIES					_
Issuance of debt	61,000	353,000	58,558	_	472,558
Repayment of debt	(61,000)	(232,973)	(70,429)	_	(364,402)
Dividends paid	(124,936)	_	_	_	(124,936)
Proceeds from the issuance of common shares	2,117	_	_	_	2,117
Proceeds from repurchase of common shares	(100,000)	_	_	_	(100,000)
Debt issuance costs	_	(1,678)	_	_	(1,678)
Issuance of intercompany notes	(35,500)	_	35,500	_	_
Intercompany distributions	163,585	(217,980)	(71,847)	126,242	_
Other	(122)				(122)
CASH USED FOR FINANCING ACTIVITIES	(94,856)	(99,631)	(48,218)	126,242	(116,463)
EFFECT OF EXCHANGE RATE CHANGES ON CASH			(4,173)		(4,173)
CASH AND CASH EQUIVALENTS					
Change in cash and cash equivalents	(99,746)	5,112	(15,147)	_	(109,781)
Balance, beginning of year	102,218	8,105	51,235		161,558
Balance, end of year	\$2,472	\$13,217	\$36,088		\$51,777

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollar amounts in thousands unless otherwise stated)

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS For the Year Ended December 31, 2014

		Tor the real	Ended Decembe	1 51, 2014	
	Rayonier Inc. (Parent Issuer)	Subsidiary Guarantors	Non- guarantors	Consolidating Adjustments	Total Consolidated
CASH PROVIDED BY OPERATING ACTIVITIES	\$269,653	\$293,193	\$47,727	(\$290,157)	\$320,416
INVESTING ACTIVITIES					
Capital expenditures	_	(400)	(63,313)	_	(63,713)
Capital expenditures from discontinued operations	_	_	(60,955)	_	(60,955)
Real estate development investments	_	_	(3,674)	_	(3,674)
Purchase of timberlands	_	_	(130,896)	_	(130,896)
Change in restricted cash	_	_	62,256	_	62,256
Investment in subsidiaries	_	798,875	_	(798,875)	_
Other	_	_	306	_	306
CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES	_	798,475	(196,276)	(798,875)	(196,676)
FINANCING ACTIVITIES					
Issuance of debt	_	201,000	1,225,464	_	1,426,464
Repayment of debt	_	(1,002,500)	(287,137)	_	(1,289,637)
Dividends paid	(257,517)	_	_	_	(257,517)
Proceeds from the issuance of common shares	5,579	_	_	_	5,579
Proceeds from repurchase of common shares	(1,858)	_	_	_	(1,858)
Debt issuance costs	_	_	(12,380)	_	(12,380)
Net cash disbursed upon spin-off of Performance Fibers business	(31,420)	_	_	_	(31,420)
Issuance of intercompany notes	(12,400)	_	12,400	_	_
Intercompany distributions	_	(293,086)	(795,946)	1,089,032	_
Other	_ <u></u> _		(680)		(680)
CASH (USED FOR) PROVIDED BY FINANCING ACTIVITIES	(297,616)	(1,094,586)	141,721	1,089,032	(161,449)
EFFECT OF EXCHANGE RATE CHANGES ON CASH			(377)		(377)
CASH AND CASH EQUIVALENTS					
Change in cash and cash equivalents	(27,963)	(2,918)	(7,205)	_	(38,086)
Balance, beginning of year	130,181	11,023	58,440		199,644
Balance, end of year	\$102,218	\$8,105	\$51,235	_	\$161,558

#### Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### Item 9A. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

Rayonier management is responsible for establishing and maintaining adequate disclosure controls and procedures. Disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")) are designed with the objective of ensuring that information required to be disclosed by the Company in reports filed under the Exchange Act, such as this annual report on Form 10-K, is (1) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Because of the inherent limitations in all control systems, no control evaluation can provide absolute assurance that all control exceptions and instances of fraud have been prevented or detected on a timely basis. Even systems determined to be effective can provide only reasonable assurance that their objectives are achieved.

Based on an evaluation of our disclosure controls and procedures as of the end of the period covered by this annual report on Form 10-K, our management, including the Chief Executive Officer and Chief Financial Officer, concluded that the design and operation of the disclosure controls and procedures were effective as of December 31, 2016.

In the year ended December 31, 2016, based upon the evaluation required by paragraph (d) of Rule 13a-15, there were no other changes in our internal control over financial reporting that would materially affect or are reasonably likely to materially affect our internal control over financial reporting.

#### Item 9B. OTHER INFORMATION

Not applicable.

#### PART III

Certain information required by Part III is incorporated by reference from the Company's Definitive Proxy Statement to be filed with the SEC in connection with the solicitation of proxies for the Company's 2017 Annual Meeting of Shareholders (the "Proxy Statement"). We will make the Proxy Statement available on our website at <a href="https://www.rayonier.com">www.rayonier.com</a> as soon as it is filed with the SEC.

#### Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

A list of our executive officers and biographical information are found in Item 1 in this Annual Report on Form 10-K. Additional information required by this Item with respect to directors and other governance matters is incorporated by reference from the sections entitled "Proposal No. 1 - Election of Directors," "Corporate Governance," "Named Executive Officers," "Section 16(a) Beneficial Ownership Reporting Compliance" and "Report of the Audit Committee" in the Proxy Statement.

Our Standard of Ethics and Code of Corporate Conduct, which is applicable to our principal executive officer and financial and accounting officers, is available on our website, *www.rayonier.com*. Any amendments to or waivers of the Standard of Ethics and Code of Corporate Conduct will also be disclosed on our website.

#### Item 11. EXECUTIVE COMPENSATION

The information called for by Item 11 is incorporated herein by reference from the section and subsections entitled "Compensation Discussion and Analysis," "Summary Compensation Table," "Grants of Plan-Based Awards," "Outstanding Equity Awards at Fiscal Year-End," "Option Exercises and Stock Vested," "Pension Benefits," "Nonqualified Deferred Compensation," "Potential Payments Upon Termination or Change in Control," "Director Compensation," "Compensation Committee Interlocks and Insider Participation; Processes and Procedures" and "Report of the Compensation and Management Development Committee" in the Proxy Statement.

# Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information called for by Item 12 is incorporated herein by reference from the section and subsections entitled "Ownership of and Trading in our Shares," "Share Ownership of Certain Beneficial Owners," "Share Ownership of Directors and Executive Officers" and "Equity Compensation Plan Information" in the Proxy Statement.

#### Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information called for by Item 13 is incorporated herein by reference from the section and subsections entitled "Proposal No. 1 - Election of Directors," "Director Independence" and "Related Person Transactions" in the Proxy Statement.

#### Item 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

The information called for by Item 14 is incorporated herein by reference from the subsection entitled "Information Regarding Independent Registered Public Accounting Firm" in the Proxy Statement.

#### PART IV

#### Item 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

- (a) Documents filed as a part of this report:
  - (1) See *Index to Financial Statements* on page 52 for a list of the financial statements filed as part of this report.
  - (2) Financial Statement Schedules:

#### SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS Years Ended December 31, 2016, 2015, and 2014 (In Thousands)

<u>Description</u>	Balance at Beginning of Year	Additions Charged to Cost and Expenses	Deductions	Balance at End of Year
Allowance for doubtful accounts:				
Year ended December 31, 2016	\$42	_	(9)	\$33
Year ended December 31, 2015	42	_	_	42
Year ended December 31, 2014	673	134	(765) (a)	42
Deferred tax asset valuation allowance:				
Year ended December 31, 2016	\$18,248	\$3,613 (b)	_	\$21,861
Year ended December 31, 2015	13,644	4,604 (c)	_	18,248
Year ended December 31, 2014	33,889	13,289 (d)	(33,534) (e)	13,644

<sup>(</sup>a) The 2014 decrease is largely related to the spin-off of the Performance Fibers business.

All other financial statement schedules have been omitted because they are not applicable, the required matter is not present or the required information has otherwise been supplied in the financial statements or the notes thereto.

(3) See *Exhibit Index* for a list of the exhibits filed or incorporated herein as part of this report. Exhibits that are incorporated by reference to documents filed previously by the Company under the Securities Exchange Act of 1934, as amended, are filed with the SEC under File No. 1-6780.

<sup>(</sup>b) The 2016 increase is comprised of valuation allowance against the TRS deferred tax assets.

<sup>(</sup>c) The 2015 increase is comprised of valuation allowance against the TRS deferred tax assets and the CBPC provision to return adjustment.

<sup>(</sup>d) The 2014 increase is primarily related to the Company's limited potential use of the CBPC prior to its expiration in 2019.

<sup>(</sup>e) The decrease is primarily related to deferred tax assets contributed to Rayonier Advanced Materials in the spin-off. The decrease also reflects the utilization and expiration of RNZ NOL carryforwards, of which \$355,000 was recorded as income tax expense.

#### Item 16. FORM 10-K SUMMARY

None.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## RAYONIER INC.

By: /s/ MARK MCHUGH

 $Mark\ McHugh$ 

Senior Vice President and Chief Financial Officer (Duly Authorized Officer, Principal Financial Officer)

February 24, 2017

Attorney-In-Fact

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ DAVID L. NUNES	President and Chief Executive Officer	February 24, 2017
David L. Nunes (Principal Executive Officer)		
/s/ MARK MCHUGH	Senior Vice President and Chief Financial Officer	February 24, 2017
Mark McHugh (Principal Financial Officer)		
/s/ APRIL TICE	Director, Financial Services and Corporate Controller	February 24, 2017
April Tice (Principal Accounting Officer)		
*	Chairman of the Board	
Richard D. Kincaid		
*	Director	
John A. Blumberg		
*	Director	
Dod A. Fraser		
*	Director	
Scott R. Jones		
*	Director	
Bernard Lanigan, Jr.		
*	Director	
Blanche L. Lincoln		
*	Director	
V. Larkin Martin		
*	Director	
Andrew G. Wiltshire		
_		
*By: /s/ MARK R. BRIDWELL	<u></u>	February 24, 2017
Mark R. Bridwell		

#### **EXHIBIT INDEX**

The following is a list of Exhibits filed as part of the Form 10-K. The documents incorporated by reference are located in the SEC's Public Reference Room in Washington D.C. in SEC File no. 1-6780.

As permitted by the rules of the SEC, the Company has not filed certain instruments defining the rights of holders of long-term debt of the Company or consolidated subsidiaries under which the total amount of securities authorized does not exceed 10 percent of the total assets of the Company and its consolidated subsidiaries. The Company agrees to furnish to the SEC, upon request, a copy of any omitted instrument.

Exhibit No.	<u>Description</u>	Location
2.1	Contribution, Conveyance and Assumption Agreement dated December 18, 2003 by and among Rayonier Inc., Rayonier Timberlands Operating Company, L.P., Rayonier Timberlands, L.P., Rayonier Timberlands Management, LLC, Rayonier Forest Resources, LLC, Rayland, LLC, Rayonier TRS Holdings Inc., Rayonier Minerals, LLC, Rayonier Forest Properties, LLC, Rayonier Wood Products, LLC, Rayonier Wood Procurement, LLC, Rayonier International Wood Products, LLC, Rayonier Forest Operations, LLC, Rayonier Properties, LLC and Rayonier Performance Fibers, LLC	Incorporated by reference to Exhibit 10.1 to the Registrant's January 15, 2004 Form 8-K
2.2	Separation and Distribution Agreement, dated May 28, 2014, by and between Rayonier Inc. and Rayonier Advanced Materials Inc.**	Incorporated by reference to Exhibit 2.1 to the Registrant's May 30, 2014 Form 8-K
3.1	Amended and Restated Articles of Incorporation	Incorporated by reference to Exhibit 3.1 to the Registrant's May 23, 2012 Form 8-K
3.2	By-Laws	Incorporated by reference to Exhibit 3.2 to the Registrant's October 21, 2009 Form 8-K
3.3	Limited Liability Company Agreement of Rayonier Operating Company LLC	Incorporated by reference to Exhibit 3.3 to the Registrant's June 30, 2010 Form 10-Q
4.1	Form S-4 Registration Statement	Incorporated by reference to the Registrant's April 26, 2004 S-4 Filing
4.2	Amendment No. 1 to Form S-4 Registration Statement	Incorporated by reference to the Registrant's May 6, 2004 S-4/A Filing
4.3	Purchase Agreement dated as of October 10, 2007 among Rayonier TRS Holdings Inc., Rayonier Inc. and Credit Suisse Securities (USA) LLC, as representative of the several purchasers named therein	Incorporated by reference to Exhibit 4.1 to the Registrant's October 17, 2007 Form 8-K
4.4	Purchase Agreement, dated as of August 6, 2009, among Rayonier TRS Holdings Inc. and Rayonier Inc. and Credit Suisse (USA) LLC, Merrill Lynch, Pierce, Fenner & Smith Incorporated and J.P. Morgan Securities Inc.	Incorporated by reference to Exhibit 10.1 to the Registrant's August 12, 2009 Form 8-K
4.5	Indenture relating to the 3.75% Senior Notes due 2022, dated March 5, 2012, between Rayonier Inc., as issuer, and The Bank of New York Mellon Trust Company, N.A., as trustee	Incorporated by reference to Exhibit 4.1 to the Registrant's March 5, 2012 Form 8-K
4.6	First Supplemental Indenture relating to the 3.75% Senior Notes due 2022, dated March 5, 2012, among Rayonier Inc., as issuer, the subsidiary guarantors named therein and The Bank of New York Mellon Trust Company, N.A., as trustee	Incorporated by reference to Exhibit 4.2 to the Registrant's March 5, 2012 Form 8-K
4.7	Second Supplemental Indenture relating to the 3.75% Senior Notes due 2022, dated March 5, 2012, among Rayonier Inc., as issuer, the subsidiary guarantors named therein and The Bank of New York Mellon Trust Company, N.A., as trustee	Incorporated by reference to Exhibit 4.1 to the Registrant's October 17, 2012 Form 8-K

Exhibit No.	<u>Description</u>	<u>Location</u>
4.8	Form of Note for 3.75% Senior Notes due 2022 (contained in Exhibit A to Exhibit 4.12)	Incorporated by reference to Exhibit 4.2 to the Registrant's March 5, 2012 Form 8-K
4.9	Registration Rights Agreement, dated October 16, 2007 among Rayonier TRS Holdings Inc., Rayonier Inc. and Credit Suisse Securities (USA) LLC, as representative of the several purchasers named herein	Incorporated by reference to Exhibit 4.3 to the Registrant's October 17, 2007 Form 8-K
4.10	Registration Rights Agreement, dated as of August 12, 2009, among Rayonier TRS Holdings Inc. and Rayonier Inc. and Credit Suisse Securities (USA) LLC, Merrill Lynch, Pierce, Fenner & Smith Incorporated and J.P. Morgan Securities Inc.	Incorporated by reference to Exhibit 4.2 to the Registrant's August 12, 2009 Form 8-K
4.11	Indenture among Rayonier A.M. Products Inc., the guarantors party thereto from time to time and Wells Fargo Bank, National Association, as Trustee, dated as of May 22, 2014	Incorporated by reference to Exhibit 4.1 to the Registrant's May 22, 2014 Form 8-K
10.1	Rayonier Inc. Executive Severance Pay Plan (f/k/a Rayonier Supplemental Senior Executive Severance Pay Plan), as amended*	Incorporated by reference to Exhibit 10.3 to the Registrant's December 31, 2007 Form 10-K
10.2	Rayonier Investment and Savings Plan for Salaried Employees effective March 1, 1994, amended and restated effective April 1, 2015 and further amended effective September 8, $2015*$	Incorporated by reference to Exhibit 10.2 to the Registrant's December 31, 2015 Form 10-K
10.3	Amended and Restated Retirement Plan for Salaried Employees effective January 1, $2014*$	Incorporated by reference to Exhibit 10.9 to the Registrant's December 31, 2015 Form 10-K
10.4	Rayonier Inc. Excess Benefit Plan, as amended*	Incorporated by reference to Exhibit 10.2 to the Registrant's June 30, 2010 Form 10-Q
10.5	Form of Rayonier Inc. Excess Savings and Deferred Compensation Plan Agreements*	Incorporated by reference to Exhibit 10.4 to the Registrant's June 30, 2010 Form 10-Q
10.6	Rayonier Inc. Excess Savings and Deferred Compensation Plan, as amended*	Incorporated by reference to Exhibit 10.3 to the Registrant's June 30, 2010 Form 10-Q
10.7	Rayonier Incentive Stock Plan, as amended*	Incorporated by reference to Exhibit 10.9 to the Registrant's June 30, 2014 Form 10-Q
10.8	Form of Rayonier 2004 Incentive Stock and Management Bonus Plan Non-Qualified Stock Option Award Agreement*	Incorporated by reference to Exhibit 10.22 to the Registrant's December 31, 2003 Form 10-K
10.9	Form of Rayonier 2004 Incentive Stock and Management Bonus Plan Restricted Share Award Agreement*	Incorporated by reference to Exhibit 10.23 to the Registrant's December 31, 2003 Form 10-K
10.10	Form of Rayonier Incentive Stock Plan Non-Qualified Stock Option Award Agreement*	Incorporated by reference to Exhibit 10.19 to the Registrant's December 31, 2008 Form 10-K
10.11	Form of Rayonier Incentive Stock Plan Restricted Share Award Agreement*	Incorporated by reference to Exhibit 10.21 to the Registrant's December 31, 2013 Form 10-K
10.12	Form of Rayonier Incentive Stock Plan Supplemental Terms Applicable to the 2014 Equity Award Grant*	Incorporated by reference to Exhibit 10.23 to the Registrant's December 31, 2013 Form 10-K
10.13	Rayonier Non-Equity Incentive Plan*	Incorporated by reference to Appendix B to the Registrant's March 31, 2008 Proxy Statement

Exhibit No.	<u>Description</u>	<u>Location</u>
10.14	Form of Rayonier Outside Directors Compensation Program/Cash Deferral Option Agreement*	Incorporated by reference to Exhibit 10.24 to the Registrant's December 31, 2006 Form 10-K
10.15	Trust Agreement for the Rayonier Inc. Legal Resources Trust*	Incorporated by reference to Exhibit 10.1 to the Registrant's September 30, 2014 Form 10-Q
10.16	Annual Corporate Bonus Program*	Incorporated by reference to Exhibit 10.24 to the Registrant's December 31, 2010 Form 10-K
10.17	Master Shareholder Agreement in Relation to Matariki Forests, dated July 15, 2005, by and among SAS Trustee Corporation, Deutshe Asset Management (Australia) Limited, Rayonier Canterbury LLC, Rayonier New Zealand Limited, Cameron and Company Limited, Matariki Forests Australia Pty Limited, Matariki Forestry Group and Matariki Forests	Incorporated by reference to Exhibit 10.38 to the Registrant's June 30, 2005 Form 10-Q
10.18	Deed of Amendment and Restatement of Shareholder Agreement, dated April 22, 2014, by and among Rayonier Canterbury LLC, Waimarie Forests Pty Limited, Matariki Forestry Group, Matariki Forests and Phaunos Timber Fund Limited	Incorporated by reference to Exhibit 10.11 to the Registrant's June 30, 2014 Form 10-Q
10.19	Description of Rayonier 2014 Performance Share Award Program*	Incorporated by reference to Exhibit 10.10 to the Registrant's June 30, 2014 Form 10-Q
10.20	Contribution, Conveyance and Assumption Agreement, dated July 29, 2010, between Rayonier Inc. and Rayonier Operating Company LLC relating to the Restructuring	Incorporated by reference to Exhibit 10.7 to the Registrant's June 30, 2010 Form 10-Q
10.21	Purchase and Sale Agreement dated September 16, 2011 between Joshua Timberlands LLC, as Seller and Rayonier Inc., as Buyer	Incorporated by reference to Exhibit 10.2 to the Registrant's September 30, 2011 Form 10-Q
10.22	Purchase and Sale Agreement dated September 16, 2011 between Oklahoma Timber, LLC, as Seller and Rayonier Inc., as Buyer	Incorporated by reference to Exhibit 10.3 to the Registrant's September 30, 2011 Form 10-Q
10.23	Form of Transaction Bonus Agreement and Schedule of Executive Officer Transaction Bonus Amounts*	Incorporated by reference to Exhibit 10.1 to the Registrant's March 31, 2014 Form 10-Q
10.24	Trust Agreement for the Rayonier Inc. Executive Severance Pay Plan*	Incorporated by reference to Exhibit 10.26 to the Registrant's December 31, 2001 Form 10-K
10.25	Amendment to Trust Agreement for the Rayonier Inc. Executive Severance $Plan*$	Incorporated by reference to Exhibit 10.2 to the Registrant's September 30, 2014 Form 10-Q
10.26	Transition Services Agreement, dated June 27, 2014, by and between Rayonier Inc. and Rayonier Advanced Materials Inc.	Incorporated by reference to Exhibit 10.1 to the Registrant's June 30, 2014 Form 8-K
10.27	Tax Matters Agreement, dated June 27, 2014, by and among Rayonier Inc., Rayonier Advanced Materials Inc., Rayonier TRS Holdings Inc. and Rayonier A.M. Products Inc.	Incorporated by reference to Exhibit 10.2 to the Registrant's June 30, 2014 Form 8-K
10.28	Employee Matters Agreement, dated June 27, 2014, by and between Rayonier Inc. and Rayonier Advanced Materials Inc.	Incorporated by reference to Exhibit 10.3 to the Registrant's June 30, 2014 Form 8-K
10.29	Intellectual Property Agreement, dated June 27, 2014, by and between Rayonier Inc. and Rayonier Advanced Materials Inc.	Incorporated by reference to Exhibit 10.4 to the Registrant's June 30, 2014 Form 8-K

Exhibit No.	Description  Form of Indomnification Agreement between Payaniar Inc. and its Officers and	Location  Incorporated by reference to Exhibit 10.9 to the
10.50	Form of Indemnification Agreement between Rayonier Inc. and its Officers and Directors*	Registrant's June 30, 2014 Form 10-Q
10.31	Rayonier Inc. Executive Severance Pay Plan, as amended*	Incorporated by reference to Exhibit 10.1 to the Registrant's March 31, 2015 Form 10-Q
10.32	Rayonier Incentive Stock Plan, as amended*	Incorporated by reference to Exhibit 10.2 to the Registrant's March 31, 2015 Form 10-Q
10.33	2015 Performance Share Award Program*	Incorporated by reference to Exhibit 10.3 to the Registrant's March 31, 2015 Form 10-Q
10.34	Rayonier Annual Bonus Program, as amended*	Incorporated by reference to Exhibit 10.4 to the Registrant's March 31, 2015 Form 10-Q
10.35	Form of Rayonier Incentive Stock Plan Restricted Stock Award Agreement*	Incorporated by reference to Exhibit 10.5 to the Registrant's March 31, 2015 Form 10-Q
10.36	Term Credit Agreement dated August 5, 2015 among Rayonier Inc., Rayonier TRS Holdings Inc. and Rayonier Operating Company LLC, as Borrowers, COBANK, ACB, as Administrative Agent, Swing Line Lender and Issuing Bank, JPMORGAN CHASE BANK, N.A. And FARM CREDIT OF FLORIDA, ACA, as Co-Syndication Agents, CREDIT SUISSE AG and SUNTRUST BANK, as Co-Documentation Agents and COBANK, ACB, as Sole Lead Arranger and Sole Bookrunner	Incorporated by reference to Exhibit 10.1 to the Registrant's August 5, 2015 Form 8-K
10.37	2016 Performance Share Award Program*	Incorporated by reference to Exhibit 10.44 to the Registrant's December 31, 2015 Form 10-K
10.38	Amendment to Rayonier Investment and Savings Plan for Salaried Employees effective June 1, 2016.*	Incorporated by reference to Exhibit 10.1 to the Registrant's March 31, 2016 Form 10-Q
10.39	Rayonier Inc. Supplemental Savings Plan effective March 1, 2016.*	Incorporated by reference to Exhibit 10.2 to the Registrant's March 31, 2016 Form 10-Q
10.40	Credit Agreement dated August 5, 2015 among Rayonier Inc., Rayonier TRS Holdings Inc. and Rayonier Issuing Bank, FPMORGAN CHASE BANK, N.A. And FARM CREDIT OF FLORIDA, ACA, as Co-Syndication Agents CREDIT SUISSE AG and SUNTRUST BANK, as Co-Documentation Agents and COBANK, ACB, as Sole Lead Arranger and Sole Bookrunner.	Incorporated by reference to Exhibit 10.3 to the Registrant's March 31, 2016 Form 10-Q
10.41	First Amendment and Incremental Term Loan Agreement dated April 28, 2016, by and among Rayonier Inc., Rayonier TRS Holdings Inc., Rayonier Operating Company LLC, as Borrowers, COBANK, ACB, as Administrative Agent and the several banks, financial institutions and other institutional lenders party thereto.	
10.42	2016 Guarantee Agreement dated as of April 28, 2016 among Rayonier Inc., Rayonier TRS Holdings Inc. and COBANK, ACB, as Administrative Agent.	Incorporated by reference to Exhibit 10.2 to the Registrant's May 2, 2016 form 8-K.
10.43	Amendment to Rayonier Investment and Savings Plan for Salaried Employees (the "Plan") effective as of January 1, 2017.	Incorporated by reference to Exhibit 10.1 to the Registrant's September 30, 2016 Form 10-Q
10.44	First Amendment to the Retirement Plan for Salaried Employees of Rayonier Inc. effective as of December 31, 2016.	Incorporated by reference to Exhibit 10.2 to the Registrant's September 30, 2016 Form 10-Q

Exhibit No.	<u>Description</u>	<u>Location</u>
10.45	Amended and Restated Executive Severance Pay Plan effective as of December 31, 2016.*	Incorporated by reference to Exhibit 10.3 to the Registrant's September 30, 2016 Form 10-Q
12	Statements re computation of ratios	Filed herewith
21	Subsidiaries of the registrant	Filed herewith
23.1	Consent of Ernst & Young LLP	Filed herewith
24	Powers of attorney	Filed herewith
31.1	Chief Executive Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Filed herewith
31.2	Chief Financial Officer's Certification Pursuant to Rule 13a-14(a)/15d-14-(a) and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Filed herewith
32	Certification of Periodic Financial Reports Under Section 906 of the Sarbanes-Oxley $\mathop{\rm Act}\nolimits$ of 2002	Furnished herewith
101	The following financial information from our Annual Report on Form10-K for the fiscal year ended December 31, 2016, formatted in Extensible Business Reporting Language ("XBRL"), includes: (i) the Consolidated Statements of Income and Comprehensive Income for the Years Ended December 31, 2016, 2015 and 2014; (ii) the Consolidated Balance Sheets as of December 31, 2016 and 2015; (iii) the Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2016, 2015 and 2014; (iv) the Consolidated Statements of Cash Flows for the Years Ended December 31, 2016, 2015 and 2014; and (v) the Notes to the Consolidated Financial Statements.	Filed herewith

<sup>\*</sup> Management contract or compensatory plan.

<sup>\*\*</sup> Certain schedules and similar attachments have been omitted from this filing pursuant to Item 601(b)(2) of Regulation S-K. Rayonier will furnish supplemental copies of any such schedules or attachments to the U.S. Securities and Exchange Commission upon request.

# RAYONIER INC. AND SUBSIDIARIES RATIO OF EARNINGS TO FIXED CHARGES (Unaudited, thousands of dollars)

East the	Voore	Ended 1	Decembe	ow 21

	2016	2015	2014	2013	2012
Earnings:		 			
Income from continuing operations	\$ 217,770	\$ 43,941	\$ 54,443	\$ 105,843	\$ 16,774
Income tax expense (benefit)	5,064	(859)	(9,601)	(35,685)	(27,060)
Pre-tax income from continuing operations	222,834	 43,082	 44,842	70,158	 (10,286)
Add:					
Interest expense	32,456	31,718	44,248	40,941	42,826
Interest factor attributable to rentals	171	236	301	540	424
Fixed charges	32,627	31,954	44,549	41,481	43,250
Subtract:					
Capitalized Interest	\$ 211	\$ 19			
Earnings as adjusted	\$ 255,250	\$ 75,017	\$ 89,391	\$ 111,639	\$ 32,964
Fixed Charges:	\$ 32,627	\$ 31,954	\$ 44,549	\$ 41,481	\$ 43,250
Ratio of earnings as adjusted to total fixed charges	7.82	2.35	2.01	2.69	0.76
Deficiency	_	_	_	_	(10,286)

# SUBSIDIARIES OF RAYONIER INC. As of 12/31/2016

Name of Subsidiary	State/Country of Incorporation/Organization
Matariki Forests	New Zealand
Matariki Forestry Group	New Zealand
Rayonier Forest Resources, L.P.	Delaware
Rayonier Gulf Timberlands, LLC	Delaware
Rayonier Louisiana Timberlands, LLC	Delaware
Rayonier Mississippi Timberlands Company	Delaware
Rayonier Operating Company LLC	Delaware
Rayonier TRS Operating Company	Delaware
Rayonier TRS Forest Operations, LLC	Delaware
Rayonier TRS Holdings Inc.	Delaware
TerraPointe LLC	Delaware
Rayonier Atlantic Timber Company	Delaware
Rayonier Washington Timber Company	Delaware

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in the following Registration Statements of Rayonier Inc.:

- 1) Registration Statement (Form S-3 No. 333–203733),
- 2) Registration Statement (Form S-4 Amendment No. 1 to No. 333–114858),
- 3) Registration Statement (Form S-8 No. 333-129175) pertaining to the Rayonier 1994 Incentive Stock Plan,
- 4) Registration Statement (Form S-8 No. 333-129176) pertaining to the 2004 Rayonier Incentive Stock and Management Bonus Plan, and
- 5) Registration Statement (Form S-8 No. 333–152505) pertaining to the Rayonier Investment and Savings Plan for Salaried Employees.

of our reports dated February 24, 2017, with respect to the consolidated financial statements and schedule of Rayonier Inc. and subsidiaries and the effectiveness of internal control over financial reporting of Rayonier Inc. and subsidiaries, included in this Annual Report (Form 10-K) of Rayonier Inc. for the year ended December 31, 2016.

/s/ Ernst & Young LLP Certified Public Accountants

Jacksonville, FL February 24, 2017

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 13, 2017 /s/ RICHARD D. KINCAID
Richard D. Kincaid

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 10, 2017 /s/ JOHN A. BLUMBERG

John A. Blumberg

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 13, 2017 /s/ DOD A. FRASER
Dod A. Fraser

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 13, 2017 /s/ SCOTT R. JONES
Scott R. Jones

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 23, 2017 /s/ BERNARD LANIGAN, JR.

Bernard Lanigan, Jr.

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 14, 2017 /s/ BLANCHE L. LINCOLN

Blanche L. Lincoln

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 13, 2017 /s/ V. LARKIN MARTIN

V. Larkin Martin

KNOW ALL MEN BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints David L. Nunes, Mark D. McHugh and Mark R. Bridwell, his or her true and lawful attorneys-in-fact, with full power in each to act without the other and with full power of substitution and resubstitution, to sign in the name of such person and in each of his offices and capacities with Rayonier Inc. (the "Company"), the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, including any amendments thereto, and to file same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission.

Dated: February 11, 2017 /s/ ANDREW G. WILTSHIRE
Andrew G. Wiltshire

#### CERTIFICATION

#### I, David L. Nunes, certify that:

- 1. I have reviewed this annual report on Form 10-K of Rayonier Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 24, 2017

/s/ DAVID L. NUNES

David L. Nunes

President and Chief Executive Officer, Rayonier Inc.

#### CERTIFICATION

#### I, Mark McHugh, certify that:

- 1. I have reviewed this annual report on Form 10-K of Rayonier Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 24, 2017

/s/ MARK MCHUGH

Mark McHugh Senior Vice President and Chief Financial Officer, Rayonier Inc.

#### **CERTIFICATION**

The undersigned hereby certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that to our knowledge:

- 1. The Annual Report on Form 10-K of Rayonier Inc. (the "Company") for the period ended December 31, 2016 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

February 24, 2017

/s/ DAVID L. NUNES	/s/ MARK MCHUGH	
David L. Nunes	Mark McHugh	
President and Chief Executive Officer,	Senior Vice President and	
Rayonier Inc.	Chief Financial Officer, Rayonier Inc.	

A signed original of this written statement required by Section 906 has been provided to Rayonier and will be retained by Rayonier and furnished to the Securities and Exchange Commission or its staff upon request.