Rayonier

## Fourth Quarter 2007 Supplemental Material

## Rayonier

## Safe Harbor

Certain statements in this document regarding anticipated financial outcomes (including earnings guidance, if any), business and market conditions, outlook and other similar statements relating to Rayonier's future financial and operational performance, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "anticipate" and other similar language. Forward-looking statements are not guarantees of future performance and undue reliance should not be placed on these statements.
The following important factors, among others, could cause actual results to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical and competitive nature of the industries in which we operate; fluctuations in demand for, or supply of, our forest products and real estate offerings; entry of new competitors into our markets; changes in global economic conditions and world events, including political changes in particular regions or countries; changes in energy and raw material prices, particularly for our performance fibers and wood products businesses; unanticipated equipment maintenance and repair requirements at our manufacturing facilities; the geographic concentration of a significant portion of our timberland; our ability to identify and complete timberland acquisitions; changes in environmental laws and regulations, including laws regarding air emissions and water discharges, remediation of contaminated sites, timber harvesting, delineation of wetlands, and endangered species, that may restrict or adversely impact our ability to conduct our business, or increase the cost of doing so; adverse weather conditions, natural disasters and other catastrophic events such as hurricanes, wind storms and wildfires, which can adversely affect our timberlands and the production, distribution and availability of our products and raw materials such as wood, energy and chemicals; interest rate and currency movements; the availability of credit generally, including its impact on the cost and terms of obtaining financing; our capacity to incur additional debt, and any decision we may make to do so; changes in tariffs, taxes or treaties relating to the import and export of our products or those of our competitors; the ability to complete like-kind-exchanges of timberlands and real estate; changes in key management and personnel; our ability to continue to qualify as a REIT and to fund distributions using cash generated through our taxable REIT subsidiaries; and changes in tax laws that could reduce the benefits associated with REIT status.
In addition, specifically with respect to our Real Estate business, the following important factors, among others, could cause actual results to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical nature of the real estate business generally, including fluctuations in demand for both entitled and unentitled property; the lengthy, uncertain and costly process associated with the ownership, entitlement and development of real estate, especially in Florida, which also may be affected by changes in law, policy and political factors beyond our control; the potential for legal challenges to entitlements and permits in connection with our properties; unexpected delays in the entry into or closing of real estate transactions; the existence of competing developers and communities in the markets in which we own property; the pace of development and the rate and timing of absorption of existing entitled property in the markets in which we own property; changes in the demographics affecting projected population growth and migration to the Southeastern U.S.; changes in environmental laws and regulations, including laws regarding water withdrawal and management and delineation of wetlands, that may restrict or adversely impact our ability to sell or develop properties; the cost of the development of property generally, including the cost of property taxes, labor and construction materials; the timing of construction and availability of public infrastructure; and the availability of financing for real estate development and mortgage loans.
Additional factors are described in the company's most recent Form 10-K on file with the Securities and Exchange Commission. Rayonier assumes no obligation to update these statements except as is required by law.
NYSE

## Fourth Quarter - Highlights

 (\$ Millions - Except EPS)|  | 4Q 2007 |  | 3Q 2007 |  | 4Q 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profitability |  |  |  |  |  |
| Sales | 290 |  | 334 |  | 329 |
| Operating income | 43 |  | 93 |  | 68 |
| Pro forma operating income * | 44 |  | 93 |  | 68 |
| Net Income | 34 |  | 71 |  | 55 |
| Earnings Per Share: |  |  |  |  |  |
| Net income | 0.44 |  | 0.90 |  | 0.71 |
| Pro forma income from continuing operations* | 0.45 |  | 0.90 |  | 0.59 |
| Average diluted shares outstanding (millions) | 79.3 |  | 79.1 |  | 78.3 |
|  |  |  | Full Year |  |  |
|  |  | 2007 |  | 2006 |  |
| Capital Resources and Liquidity |  |  |  |  |  |
| Cash Provided by Operating Activities |  | 324 |  | 307 |  |
| Cash Used for Investing Activities |  | (126) |  | (385) |  |
| Cash Used for Financing Activities |  | (58) |  | (30) |  |
| Adjusted EBITDA* |  | 419 |  | 370 |  |
| Cash Available for Distribution (CAD) * |  | 241 |  | 178 |  |
|  |  | 12/31/07 |  | 12/31/06 |  |
| Debt** |  | 750 |  | 659 |  |
| Debt / Capital |  | 43.1\% |  | 41.8\% |  |
| Cash |  | 181 |  | 40 |  |

* Non-GAAP measures (see pages 17, 18, and 19 for definitions and reconciliations).
** In October, Rayonier TRS Holdings Inc. issued \$300 million of 3.75\% Senior Exchangeable Notes due 2012.


## Rayonier

## Quarter to Quarter Variance Analysis - 3 Q 07 to 4Q 07

 (\$ Millions - Except EPS)
## 2007 3Q

$\frac{\text { Pretax }}{79}$
$\frac{\text { Net Income ** }}{71}$
$\frac{E P S}{0.90}$

Variance
Real Estate
Performance Fibers
(42)
(40)

- Price / Volume

| 4 |
| :---: |
| $(7)$ |
| $(1)$ |
| $(2)$ |
| $(48)$ |
| 3 |
| - |
| 34 |


| 3 | 0.04 |
| :---: | :---: |
| $(5)$ | $(0.06)$ |
| $(1)$ | $(0.01)$ |
| $(1)$ | $(0.01)$ |
| $\mathbf{( 4 4 )}$ | $\mathbf{( 0 . 5 4 )}$ |
| 2 | 0.02 |
| 6 | 0.07 |
| $\mathbf{3 5}$ | $\mathbf{0 . 4 5}$ |

* Non-GAAP measure (see page 18 for reconciliation).
** Taxes are provided for REIT built-in-gains and a statutory rate is provided for other operations.
Taxes include residual issues in order to balance to the total tax provision.


## Variance Analyses - 2006 to 2007 <br> (\$ Millions - Except EPS)

|  | Fourth Quarter |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Pretax | Net Income ** | EPS | Pretax | Net Income ** | EPS |
| 2006 4Q (Pro forma) * | 56 | 46 | 0.59 | 182 | 156 | 1.99 |
| Variance |  |  |  |  |  |  |
| Timber |  |  |  |  |  |  |
| - Price | (5) | (5) | (0.06) | (17) | (17) | (0.21) |
| - Costs/Mix/Other | (2) | (2) | (0.03) | (1) | (1) | (0.01) |
| Real Estate | (24) | (22) | (0.27) | 4 | 4 | 0.05 |
| Performance Fibers |  |  |  |  |  |  |
| - CS Price | 12 | 8 | 0.10 | 47 | 30 | 0.38 |
| - AM Price | 6 | 4 | 0.05 | 18 | 12 | 0.15 |
| - Volume | (3) | (2) | (0.03) | (2) | (1) | (0.01) |
| - Costs/Mix/Other | (8) | (5) | (0.06) | (2) | (1) | (0.01) |
| Wood Products | 1 | 1 | 0.01 | (6) | (4) | (0.05) |
| Corporate / Other | - | - | - | (5) | (4) | (0.05) |
| Operating Income | (23) | (23) | (0.29) | 36 | 18 | 0.24 |
| Interest Expense / Other | 1 | 1 | 0.01 | (9) | (6) | (0.09) |
| Taxes | - | 11 | 0.14 | - | 17 | 0.21 |
| 2007 4Q (Pro forma) * | 34 | 35 | 0.45 | 209 | 185 | 2.35 |

* Non-GAAP measure (see page 18 for reconciliation).
** No taxes are provided for REIT timber income. Taxes are provided for REIT built-in-gains and a statutory rate is provided for other operations. Taxes include residual issues in order to balance to the total tax provision.


## Cash Available for Distribution

## (\$ Millions - Except Per Share Data)



Rayonier

## Markets and Operations

## Rayonier

## Western Timber Sales *



* The Western region represents the Company's operations in Washington State.


## Eastern Pine Timber Sales *



* The Eastern region represents the Company's operations in Florida, Georgia, Alabama, Oklahoma, Arkansas, Texas, Louisiana, and New York.


## Rayonier

## Southeast U.S. Development Acres - Sales

Acres


* $3 Q 06$ includes 1,950 acre sale to ICI; price per acre includes initial receipt of $\$ 22.6$ million in $3 Q$, but not the $\$ 5.7$ million due within 10 years. 4 Q 06 includes 1,940 acre sale to LandMar; price per acre includes initial receipt of $\$ 10.0$ million in 4 Q , but not the potential proceeds from participation or the option to receive $\$ 17.5$ million in the future.
** Four quarter rolling weighted average.


## Rayonier

## Real Estate Activity

- Coastal corridor projects

Savannah/Richmond Hill (Georgia)

- 3,300 acre mixed use development
- Received entitlements for 10,700 residential units and 6.9 million square feet industrial and commercial.
- Exploring potential joint venture opportunities with developers.

Nassau County (Florida)

- 24,000 acres with 6 miles of scenic bluffs along St. Marys River.
- Land planning and financial modeling, exploring joint venture opportunities.

Flagler County (Florida)

- Pursuing joint venture opportunities for 6,300 acre Three Lakes property.


## Rayonier

## Southeast U.S. Rural Acres - Sales



[^0]
## Rayonier

## Performance Fibers <br> Net Selling Prices



## Rayonier

## Performance Fibers Sales Volumes



## Earnings Per Share

## (\$ / Share)

|  | 2008 |  | Pro Forma |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2007 * | 2006 ** | 2007 | 2006 |
| First Quarter | ? | Comparable | 0.45 | 0.30 | 0.45 | 0.30 |
| Second Quarter |  |  | 0.55 | 0.47 | 0.42 | 0.55 |
| Third Quarter |  |  | 0.90 | 0.63 | 0.90 | 0.70 |
| Fourth Quarter |  |  | 0.45 | 0.59 | 0.44 | 0.71 |
| Full Year | ? | Slightly below | 2.35 | 1.99 | 2.21 | 2.26 |

* Second quarter excludes $\$ 0.13$ per share and fourth quarter excludes $\$ 0.01$ per share for the impact of the wildfires in Southeast Georgia and Northeast Florida.
** Second quarter excludes the gain on the sale of a portion of our interest in a New Zealand JV of \$0.08 per share. Third quarter excludes favorable IRS audit settlements and associated interest of $\$ 0.07$ per share. Fourth quarter excludes a benefit from a deferred tax adjustment of $\$ 0.05$ per share and a benefit from discontinued operations (environmental reserves) of $\$ 0.07$ per share.

Rayonier

## Appendix

## Rayonier

## Definitions of Non-GAAP Measures

Adjusted EBITDA is defined as earnings from operations before interest, taxes, depreciation, depletion, amortization and the non-cash cost basis of real estate sold. Adjusted EBITDA is a non-GAAP measure of operating cash generating capacity of the Company.

Cash Available for Distribution (CAD) is defined as cash provided by operating activities less capital spending, adjusted for the tax benefits associated with certain strategic acquisitions, the change in committed cash and other items which include the proceeds from matured energy forward contracts and the change in capital spending purchased on account. CAD is a non-GAAP measure of cash generated during a period that is available for dividend distribution, repurchase of the Company's common shares, debt reduction and for strategic acquisitions net of associated financing. CAD is not necessarily indicative of the CAD that may be generated in future periods.

Adjusted ROE is defined as annualized pro forma earnings divided by average equity.

## Rayonier

## Reconciliation of Reported to Pro Forma Earnings and Adjusted ROE

|  | (\$ Millions - Except EPS) |  |  |  |  |  |  |  | Year Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  | September 30, 2007 |  |  | $\begin{gathered} \hline \text { December 31, } \\ 2006 \\ \hline \end{gathered}$ |  |  | $\begin{aligned} & \hline \text { December 31, } \\ & 2007 \end{aligned}$ |  | $\begin{aligned} & \hline \text { December 31, } \\ & 2006 \end{aligned}$ |  |  |
|  | \$ | $\begin{gathered} \hline \text { Per } \\ \text { Diluted } \\ \text { Share } \end{gathered}$ |  | \$ | $\begin{gathered} \hline \text { Per } \\ \text { Diluted } \\ \text { Share } \\ \hline \end{gathered}$ |  | \$ | $\begin{gathered} \text { Per } \\ \text { Diluted } \\ \text { Share } \end{gathered}$ | \$ | $\begin{gathered} \text { Per } \\ \text { Diluted } \\ \text { Share } \end{gathered}$ |  | \$ | $\begin{gathered} \hline \text { Per } \\ \text { Diluted } \\ \text { Share } \end{gathered}$ |
| Operating Income | \$ 43.1 |  |  | 92.7 |  | \$ | 67.8 |  | \$ 246.6 |  |  | 229.7 |  |
| Sale of NZ timber assets | - |  |  | - |  |  | - |  | - |  |  | (7.8) |  |
| Forest fire loss | 0.8 |  |  | - |  |  | - |  | 10.9 |  |  | - |  |
| Pro Forma Operating Income | \$ 43.9 |  | \$ | 92.7 |  | \$ | 67.8 |  | \$257.5 |  | \$ | 221.9 |  |
| Income from Continuing Operations | \$ 34.4 | \$ 0.44 | \$ | 71.5 | \$ 0.90 | \$ | 50.0 | \$ 0.64 | \$ 174.3 | \$ 2.21 | \$ | 171.2 | \$ 2.19 |
| Sale of NZ timber assets | - | - |  | - | - |  | - | - | - | - |  | (6.5) | (0.08) |
| Tax reserves and associated interest | - | - |  | - | - |  | - | - | - | - |  | (5.3) | (0.07) |
| Deferred tax adjustment | - | - |  | - | - |  | (3.7) | (0.05) | - | - |  | (3.7) | (0.05) |
| Forest fire loss | 0.8 | 0.01 |  | - | - |  | - |  | 10.9 | 0.14 |  |  |  |
| Pro Forma Income from |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Continuing Operations | \$ 35.2 | \$0.45 | \$ | 71.5 | \$0.90 | \$ | 46.3 | \$ 0.59 | \$ 185.2 | \$2.35 | \$ | 155.7 | \$ 1.99 |
| Divided by: average equity |  |  |  |  |  |  |  |  | \$ 954.3 |  |  | 905.8 |  |
| Adjusted ROE |  |  |  |  |  |  |  |  | 19.4\% |  |  | $\underline{\text { 17.2\% }}$ |  |

## Reconciliation of Non-GAAP Measures

## (\$ Millions)

## Adjusted EBITDA

| Cash provided by operating activities | \$ | 324.0 | \$ | 306.9 |
| :---: | :---: | :---: | :---: | :---: |
| Income tax expense |  | 23.7 |  | 19.1 |
| Interest, net |  | 48.6 |  | 39.1 |
| Working capital and other |  | 22.2 |  | 5.1 |
| Adjusted EBITDA | \$ | 418.5 | \$ | 370.2 |
| Cash Available for Distribution (CAD) |  |  |  |  |
| Cash provided by operating activities | \$ | 324.0 | \$ | 306.9 |
| Capital spending* |  | (97.0) |  | (105.5) |
| Decrease / (increase) in committed cash |  | 16.9 ** |  | (19.1) |
| Like-kind exchange tax benefits on third party real estate sales *** |  | (3.9) |  | (4.8) |
| Other |  | 0.8 |  | 0.3 |
| Cash Available for Distribution | \$ | 240.8 | \$ | 177.8 |

* Capital Spending excludes strategic acquisitions and dispositions.
** Primarily 2006 interest paid in 2007 and previously reflected as a reduction in 2006 CAD.
*** Represents taxes that would have been paid if the Company had not completed LKE transactions.


## Rayonier

## Reconciliation of Statutory Income Tax to Reported Income Tax (\$ Millions - Except Percentages)

|  | Three Months Ended |  |  |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2006 \end{gathered}$ |  |
|  | \$ | \% | \$ | \% | \$ | \% | \$ | \% | \$ | \% |
| Income tax provision at the U.S. statutory rate | \$ (11.6) | (35.0) | \$ (27.7) | (35.0) | \$ (19.7) | (35.0) | \$ (69.3) | (35.0) | \$ (66.5) | (35.0) |
| REIT income not subject to federal tax | 11.5 | 34.8 | 23.9 | 30.2 | 12.5 | 22.2 | 55.1 | 27.8 | 46.3 | 24.4 |
| Lost deduction on REIT interest expense and overhead expenses associated with REIT activities | (3.0) | (9.1) | (3.8) | (4.9) | (4.0) | (7.1) | (12.8) | (6.5) | (12.7) | (6.7) |
| Foreign, state and local income taxes, foreign exchange rate changes and permanent differences | 0.4 | 1.3 | (0.1) | - | (0.5) | (0.8) | 0.3 | 0.2 | 1.8 | 1.0 |
| Income tax expense before discrete items | \$ (2.7) | (8.0) | \$ (7.7) | (9.7) | \$ (11.7) | (20.7) | \$ (26.7) | (13.5) | \$ (31.1) | (16.3) |
| Return to accrual adjustment | 0.1 | 0.3 | 2.0 | 2.5 |  |  | 2.1 | 1.1 | (0.3) | (0.2) |
| Taxing authority settlements and FIN 48 adj. | 1.1 | 3.3 | (5.5) | (7.0) | - |  | (4.4) | (2.2) | 5.3 | 2.8 |
| Change in valuation allowance | - | - | 3.6 | 4.6 | - | - | 3.6 | 1.8 | - | - |
| Deferred tax adjustments / other | 2.8 | 8.4 | - | - | 5.2 | 9.3 | 1.7 | 0.8 | 7.0 | 3.7 |
| Income tax benefit / (expense) | \$ 1.3 | 4.0 | \$ (7.6) | (9.6) | \$ (6.5) | (11.4) | \$ (23.7) | (12.0) | \$ (19.1) | (10.0) |

## Wood Products

## Southeast Lumber Sales



Rayonier

## Rayonier


[^0]:    * Four quarter rolling weighted average.

