



# Investor Presentation March 2015



#### **Safe Harbor Statement**

Certain statements in this document regarding anticipated financial, legal or other outcomes, including Rayonier's earnings guidance, if any, business and market conditions, outlook, expected dividend rate, Rayonier's realigned business strategy, including expected harvest schedules, timberland acquisitions and sales of non-strategic timberlands, the anticipated benefits of Rayonier's realigned business strategy, and other similar statements relating to Rayonier's future events, developments or financial or operational performance or results, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "intend," "project," "anticipate" and other similar language. However, the absence of these or similar words or expressions does not mean that a statement is not forward-looking. While management believes that these forward-looking statements are reasonable when made, forward-looking statements are not guarantees of future performance or events and undue reliance should not be placed on these statements.

Forward-looking statements are only as of the date they are made, and the Company undertakes no duty to update its forward-looking statements except as required by law. You are advised, however, to review any further disclosures we make on related subjects in our subsequent Forms 10-Q, 10-K and 8-K, any amendments thereto, and other reports filed with the SEC.

The following important factors, among others, could cause actual results or events to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical and competitive nature of the industries in which we operate; fluctuations in demand for, or supply of, our forest products and real estate offerings; entry of new competitors into our markets; changes in global economic conditions and world events, including political changes in particular regions or countries; fluctuations in demand for our products in Asia, and especially China; the uncertainties of potential impacts of climate-related initiatives; the cost and availability of third party logging and trucking services; the geographic concentration of a significant portion of our timberland; our ability to identify, finance and complete timberland acquisitions; changes in environmental laws and regulations, timber harvesting, delineation of wetlands, and endangered species, that may restrict or adversely impact our ability to conduct our business, or increase the cost of doing so; adverse weather conditions, natural disasters and other catastrophic events such as hurricanes, wind storms and wildfires, which can adversely affect our timberlands and the production, distribution and availability of our products; interest rate and currency movements; our capacity to incur additional debt, and any decision we may make to do so; changes in tariffs, taxes or treaties relating to the import and export of our products or those of our competitors; changes in tax laws that could adversely affect tax treatment of our specific businesses or reduce the benefits associated with REIT status.

Specifically with respect to our Real Estate business, the following important factors, among others, could cause actual results to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical nature of the real estate business generally, including fluctuations in demand for both entitled and unentitled property; a delayed or weak recovery in the housing market; the lengthy, uncertain and costly process associated with the ownership, entitlement and development of real estate, especially in Florida, which also may be affected by changes in law, policy and political factors beyond our control; the potential for legal challenges to entitlements and permits in connection with our properties; unexpected delays in the entry into or closing of real estate transactions; the existence of competing developers and communities in the markets in which we own property; the pace of development and the rate and timing of absorption of existing entitled property in the markets in which we own property; changes in the demographics affecting projected population growth and migration to the Southeastern U.S.; changes in environmental laws and regulations, including laws regarding water withdrawal and management and delineation of wetlands, that may restrict or adversely impact our ability to sell or develop properties; the cost of the development of property generally, including the cost of property taxes, labor and construction materials; the timing of construction and availability of public infrastructure; and the availability of financing for real estate development and mortgage loans.

Additional factors are described in the company's most recent Form 10-K/A and 10-Q and other reports on file with the Securities and Exchange Commission. Rayonier assumes no obligation to update these statements except as is required by law.



### Rayonier: Best-in-Class, Pure-Play Timber REIT

#### Leading Pure-Play Timberland REIT

- Third-largest timber REIT with 2.7 million acres of high-quality timberland
- Advantageous REIT structure
- Geographic diversity U.S. South, Pacific Northwest, New Zealand

#### Growing Timberland Base

- Over \$800 million invested in high-quality timberlands since 2011
- Profitably grow timberland base through disciplined acquisition process
- Advanced genetics yield long-term volume growth

# Attractive Real Estate

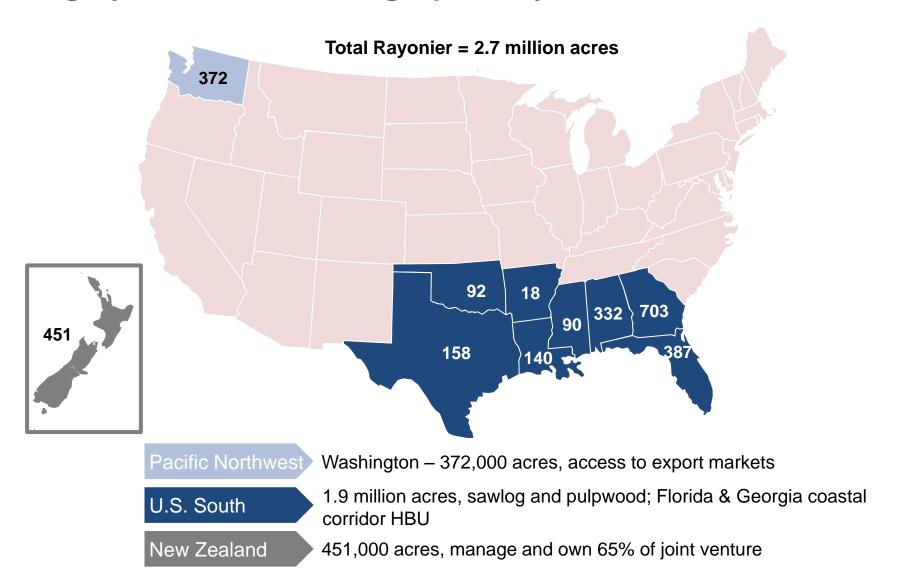
- Strong Real Estate platform across U.S. South, including Florida and Georgia coastal corridor
- Stable base of annual rural land sales
- Over 39,000 acres with land-use entitlements

#### Strong Capital Structure

- Net debt to enterprise value of 14% at year-end 2014
- Favorable financing facilities
- Flexibility to pursue timberland acquisitions



### Highly Productive, Geographically Diversified Timberlands





#### **Realignment of Strategic Priorities**

# Manage for Sustainability

- Design harvest strategy to achieve long-term, sustainable yield
- ▶ Balance biological growth, harvest cash flow and responsible stewardship

# Acquire High-Quality Timberlands

- Pursue timberland acquisitions that improve portfolio quality and sustainable yield
- ▶ Maintain disciplined approach to acquisitions, minimize HBU speculation

# Optimize Portfolio Value

- Pursue value creation activities on select properties to enhance long-term value
- ▶ Opportunistically monetize properties where premium valuations can be achieved

# Focus on Quality of Earnings

- Focus on harvest operations and rural land sales to support dividends
- ▶ De-emphasize sale of "non-strategic" timberlands to augment cash flow generation

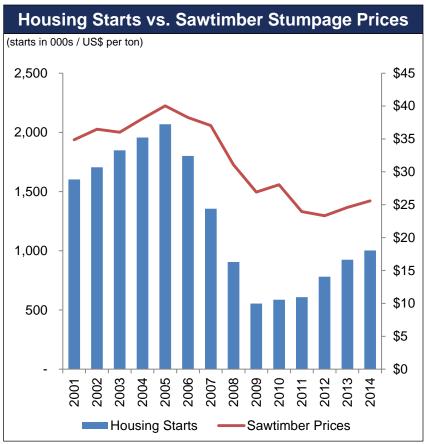
# **Enhance Disclosure**

- ► Establish Rayonier as industry leader in transparent disclosure
- Provide investors with meaningful information about timberland portfolio

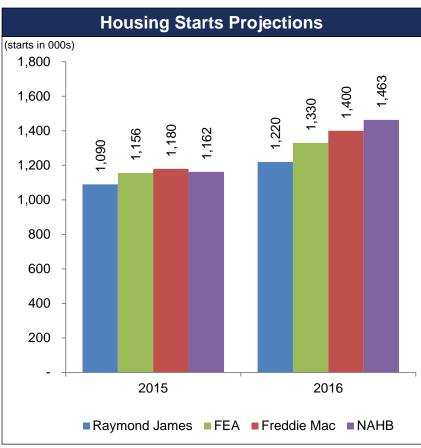
Rayonier's goal is to provide an attractive, growing dividend funded from core, recurring cash flows in a tax-efficient REIT structure.



### **Housing Starts Drive Sawtimber Prices**



Source: Timber Mart-South south-wide average sawtimber prices. U.S. Census Bureau.

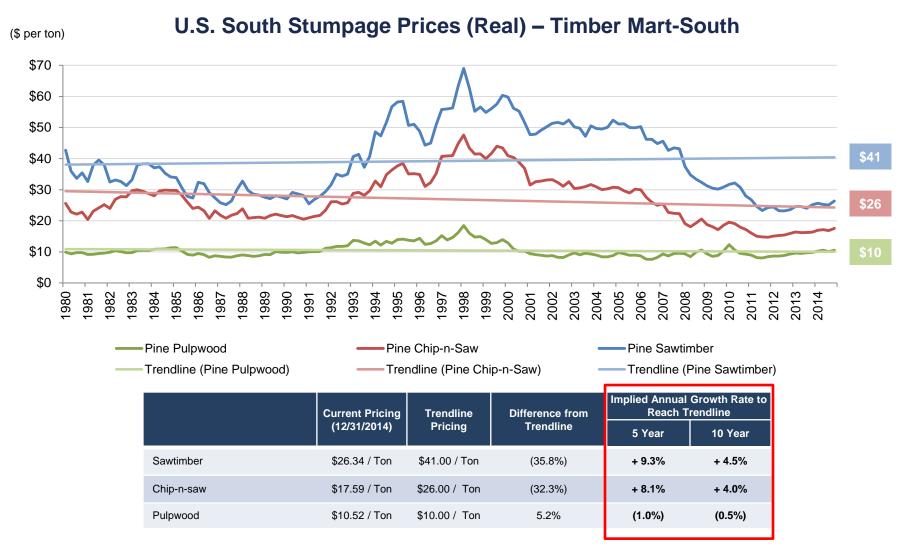


Source: Raymond James equity research, Freddie Mac, Forest Economic Advisors and National Association of Homebuilders.

A housing recovery is demonstrably underway, which should drive sawtimber prices higher.



# Return to Trendline Implies Significant Price Recovery in U.S. South

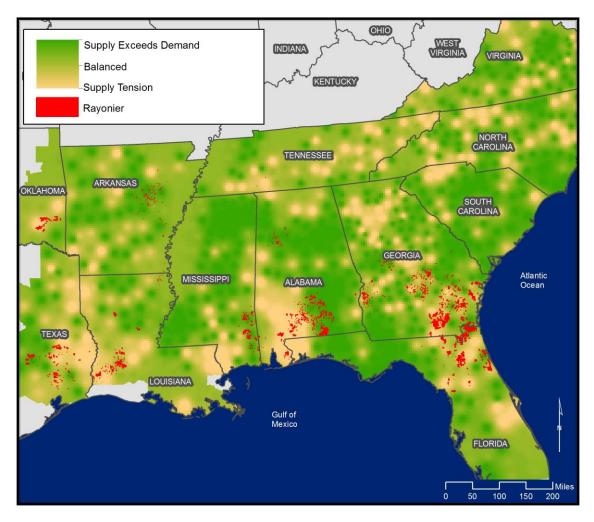


Source: Timber Mart-South south-wide average stumpage prices.

Note: Prices are adjusted for inflation and converted to 2013 dollars based on the Producer Price Index (PPI).



### Favorable Supply / Demand Dynamics in Rayonier Markets



- Local market supply / demand dynamics determine price
- Logs typically travel less than 100 miles
- Supply / demand conditions vary widely across the region
- Significant sawlog price increases anticipated as recovery in U.S. housing starts progresses

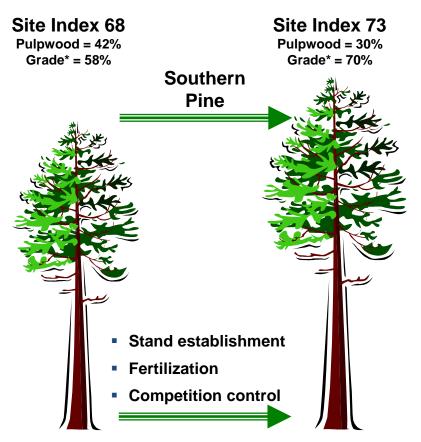
Source: USDA FIA; Rayonier research.

Note: Most current FIA cycle data by state (vintage years vary by state).



#### **Advanced Silviculture Increases Harvest Yields**

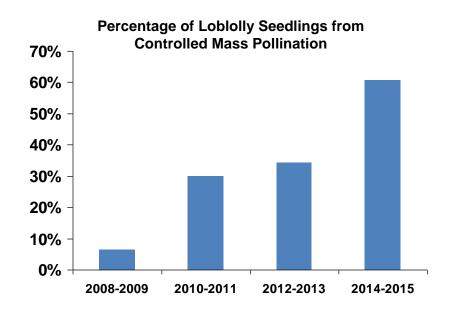
#### **Site Management**



#### \* Sawlogs and Chip-n-saw

#### **Genetics**

- Industry leader in controlled mass pollination plantings
- Future Southeast plantings will be approximately 70% Loblolly

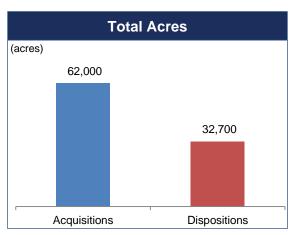


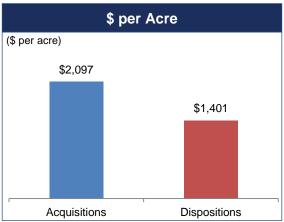
Through advanced silviculture, harvest volumes should increase by ~20% over a full rotation cycle.

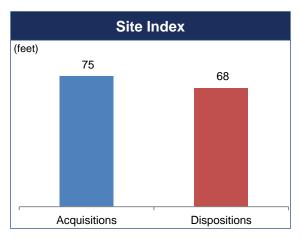


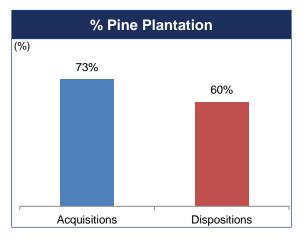
# Rayonier Continues to Upgrade Timberland Base Through Active Portfolio Management

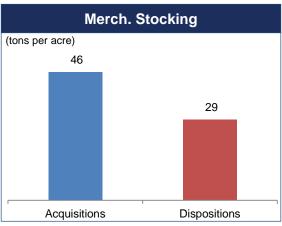
#### 2014 Acquisitions vs. Dispositions \*

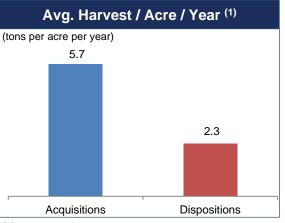










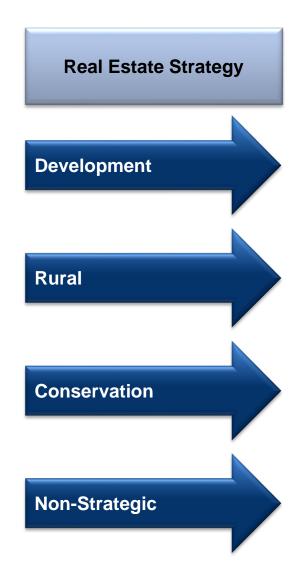


(1) 10-year estimate.



<sup>\*</sup> Excludes small retail development and rural land sales.

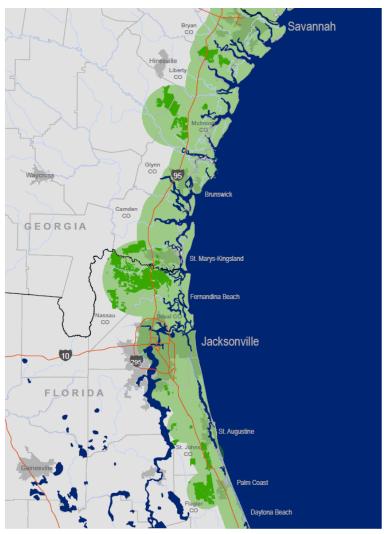
### **Overview of Real Estate Strategy**



- Optimize our portfolio with a disciplined land classification system that manages every acre toward its ultimate highest and best use (HBU)
- Lead initiatives to bring to market land with residential and commercial development potential
- Execute sales, strategic partnerships and projects when the market is ready
- Steady and durable rural residential and recreation sales
- Lead proactive land enhancement and product development strategies to market rural residential and recreation properties
- Collaborate with conservation organizations to identify lands with ecological, historical, or habitat significance
- 145,000+ acres conserved
- Monetize non-strategic timberlands at best possible value
- De-emphasize non-strategic sales to augment cash flow



### Significant HBU Potential in FL and GA Coastal Corridor



= Rayonier landholdings

- Timberland ownership base of ~200,000 acres
- Approximately 40 miles of water frontage
- Approximately 250 miles of road and highway frontage
- Land holdings at five interchanges on I-95 and two planned future interchanges
- Residential, commercial, and industrial land use entitlements in hand
- Proximity and connection to international airports and seaports, with multiple sites served by rail
- Value creation efforts focused the 6 highest potential projects across 25 planning nodes spanning coastal corridor ownership

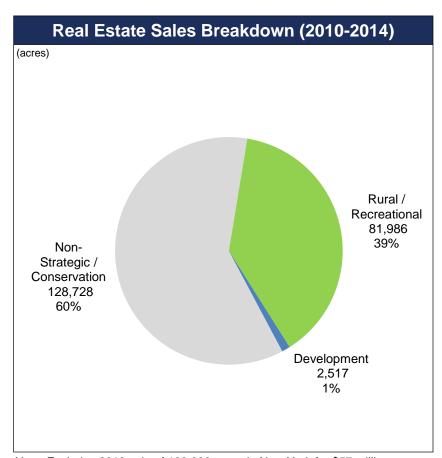


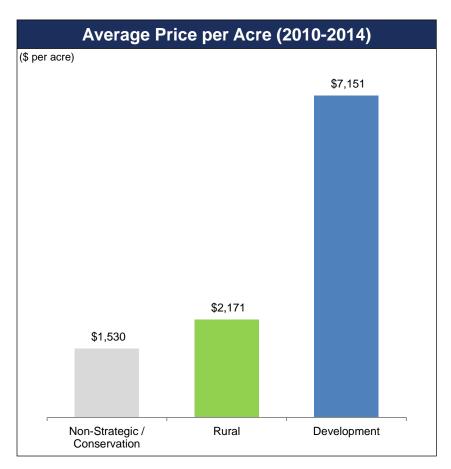
## Disciplined Approach with Focus on Risk / Reward

Project	Belfast Commerce Centre	St. Johns North	East Nassau Market Street
Location	Bryan Co, GA	St. Johns Co, FL	Nassau Co, FL
Market Characteristics	Port of Savannah's growth driving industrial sector	Strong market driving 50% of new home sales in Jacksonville MSA	Emerging market
Market Segment	Industrial	Residential	Mixed use
Approach	Horizontal development / entitled	Undeveloped / entitled	To be determined
Status	Infrastructure development and marketing underway, 45 acres sold	~2,000 acres under contract	Site planning underway



### **Historical Real Estate Sales Summary**





Note: Excludes 2013 sale of 128,000 acres in New York for \$57 million.

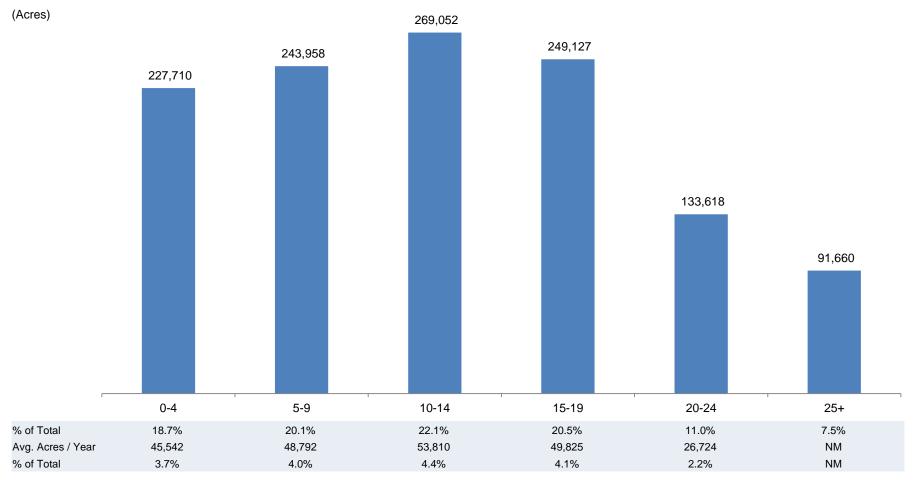
Rural land sales activity has historically been the key driver of Rayonier's HBU real estate business.



# **Appendix**



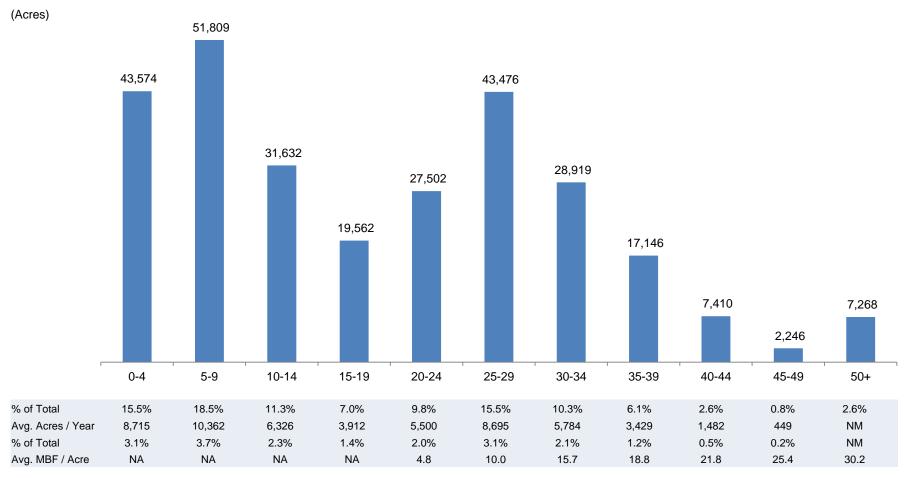
## **U.S. South – Age Class Profile**



Note: Totals in chart represent net plantation acres; excludes ~71k gross non-timbered acres (i.e., roads, rights of way, etc.) and ~615k acres of hardwoods and natural stands.



### **U.S. Pacific Northwest – Age Class Profile**



Note: Totals in chart represent productive commercial forest acres; does not include 91k acres of non-commercial forest, restricted forest and non-forested areas.



### **Financial Highlights**

(\$ in millions, except per share data)

Profitability	4Q 2014	3Q 2014	4Q 2013
Sales	\$147	\$150	\$239
Operating income	14	32	35
Pro forma operating income <sup>(1)</sup>	17	36	35
Net income attributable to Rayonier Inc.	9	33	80
Pro forma net income <sup>(1)</sup>	11	36	32
Adjusted EBITDA (1)	51	70	76
Diluted Earnings Per Share:			
Income from continuing operations	0.07	0.25	0.25
Net income	0.07	0.25	0.62
Pro forma net income <sup>(1)</sup>	0.09	0.28	0.25
Average diluted shares (millions)	128.3	129.8	128.9

	Twelve months ended December 31				
Capital Resources & Liquidity	2014	2013			
Cash provided by Operating Activities <sup>(2)</sup>	\$316	\$545			
Cash used for Investing Activities <sup>(2)</sup>	(192)	(469)			
Cash used for Financing Activities <sup>(2)</sup>	(161)	(157)			
Cash Available for Distribution (CAD) (1)	115	83			

	12/31/2014	12/31/2013
Debt	752	1,574
Cash	162	200
Net Debt	590	1,374
Net Debt / Enterprise Value (3)	14%	N/M
•		•

<sup>(1)</sup> Non-GAAP measures (see page 25 for definitions and pages 18, 26, 27 and 28 for reconciliations).



<sup>(2)</sup> Includes discontinued operations.

<sup>(3)</sup> Enterprise Value based on equity market capitalization plus net debt.

#### **Cash Available for Distribution\***

(\$ in millions, except per share data)

	Twelve Months End	ed December 31,
	2014	2013
Operating Income	\$98.3	\$108.7
Depreciation, depletion, amortization	120.0	116.8
Non-cash cost of land sold	13.2	10.2
Internal review and restatement costs	3.4	_
Gain related to consolidation of New Zealand joint venture	_	(16.1)
Adjusted EBITDA <sup>*</sup>	\$234.9	\$219.6
Cash interest paid	(47.6)	(44.1)
Cash taxes paid <sup>(1)</sup>	(8.8)	(28.8)
Capital expenditures from continuing operations <sup>(2)</sup>	(63.2)	(63.6)
Cash Available for Distribution	\$115.3	\$83.1
Working capital changes	18.8	68.2
Capital expenditures from continuing operations <sup>(2)</sup>	63.2	63.6
Cash flow from discontinued operations <sup>(3)</sup>	118.3	276.3
Non-cash cost of New York timberland sale	-	54.0
Cash Provided by Operating Activities	\$315.6	\$545.2
Shares outstanding	126,773,097	126,257,870
CAD per Share	\$0.91	\$0.66
Dividends per Share - Regular <sup>(4)</sup>	\$1.53	\$1.86
Dividends per Share - Special <sup>(5)</sup>	\$0.50	_

<sup>\*</sup> Non-GAAP measure (see page 25 for definition).

- (3) 2013 includes \$70.3 million tax payment to IRS to exchange AFMC for CBPC.
- (4) Includes first and second quarter at pre-spin dividend levels.
- (5) Includes a \$0.50 special dividend related to the spin-off of the Performance Fibers business.



<sup>(1)</sup> The year ended December 31, 2014 and 2013 include payments made on behalf of the spun-off Performance Fibers business. 2013 excludes a \$70.3 million tax payment to the IRS to exchange the alternative fuel mixture credit (AFMC) for CBPC.

<sup>(2)</sup> Capital expenditures exclude strategic capital of \$130.0 million for timberland acquisitions during the year ended December 31, 2014. For the year ended December 31, 2013, strategic capital totaled \$139.9 million for the acquisition of an additional interest in the New Zealand joint venture and \$20.4 million for timberland acquisitions.

#### **2015 Financial Guidance**

(\$ in millions)

	2014 Continuing	
	Operations	2015 Guidance
	·	
Sales	\$604	~ \$575 - 600
Segment Dre forms Operating Income (1)		
Segment Pro forma Operating Income (1) Southern Timber	¢4C	¢42_40
	\$46	\$43 - 48
Pacific Northwest Timber	31	13 - 18
New Zealand Timber	10	5 - 9
Real Estate	48	25 - 35
Trading	2	1 - 2
Corporate and Other	(32)	~(20)
Total	\$104	\$67 - 92
Segment Adjusted EBITDA (1)		
Southern Timber	\$98	\$95 - 100
Pacific Northwest Timber	51	30 - 35
New Zealand Timber	46	37 - 41
Real Estate	70	47 - 57
Trading	2	1 - 2
Corporate and other	(32)	~(20)
Total	\$235	\$190 - 215
	(2)	
CapEx	\$124	\$65 - 68
DD&A	\$120	~\$113
Non-cash cost of land sold	\$13	~\$10

<sup>(1)</sup> Non-GAAP measure (see page 25 for definition).



<sup>(2)</sup> Includes discontinued operations.

#### **Southern Timber Overview**

			2013					2014		
	Q1	Q2	Q3	Q4	FY 2013	Q1	Q2	Q3	Q4	FY 2014
Sales Volume (Tons in 000s)										
Pine Pulpwood	773	836	758	814	3,181	776	707	867	934	3,284
Pine Sawtimber	414	501	427	334	1,676	387	363	492	459	1,701
Total Pine Volume	1,187	1,337	1,185	1,148	4,857	1,163	1,070	1,359	1,393	4,985
Hardwood	91	81	131	132	435	111	79	55	66	311
Total Volume	1,278	1,418	1,316	1,280	5,292	1,274	1,149	1,414	1,459	5,296
% Delivered Sales	25%	27%	28%	30%	28%	30%	36%	33%	32%	33%
% Stumpage Sales	75%	73%	72%	70%	72%	70%	64%	67%	68%	67%
Net Stumpage Pricing (\$ per ton) (1)										
Pine Pulpwood	\$16.24	\$15.67	\$16.65	\$15.98	\$16.12	\$18.55	\$18.94	\$17.99	\$18.55	\$18.48
Pine Sawtimber	24.44	22.76	24.93	24.47	24.06	27.07	26.16	25.78	26.84	26.45
Weighted Average Pine	\$19.10	\$18.33	\$19.63	\$18.45	\$18.86	\$21.38	\$21.39	\$20.81	\$21.28	\$21.20
Hardwood	10.61	12.29	13.52	14.19	12.89	13.73	11.58	13.22	13.34	13.01
Weighted Average Total	\$18.50	\$17.98	\$19.02	\$18.01	\$18.37	\$20.72	\$20.71	\$20.51	\$20.92	\$20.72
Summary Financial Data (\$ in MMs)										
Sales	\$29.3	\$32.0	\$31.2	\$30.3	\$122.8	\$33.9	\$31.5	\$37.5	\$38.9	\$141.8
(–) Cut & Haul	(5.7)	(6.6)	(6.2)	(7.2)	(25.7)	(7.5)	(7.7)	(8.5)	(8.4)	(32.1)
Net Stumpage Sales	\$23.6	\$25.4	\$25.0	\$23.1	\$97.1	\$26.4	\$23.8	\$29.0	\$30.5	\$109.7
Pro forma Operating Income (2)	\$7.0	\$8.0	\$9.4	\$13.4	\$37.8	\$10.5	\$8.9	\$13.5	\$13.5	\$46.4
(+) DD&A	11.6	13.1	13.0	11.7	49.4	11.9	10.7	14.1 <sup>(3)</sup>	14.8	51.5
Adjusted EBITDA <sup>(2)</sup>	\$18.6	\$21.1	\$22.4	\$25.1	\$87.2	\$22.4	\$19.6	\$27.6	\$28.3	\$97.9
Other Data										
Non-timber Income (\$ in MMs)	\$2.8	\$2.6	\$4.2	\$10.3	\$19.9	\$3.1	\$3.5	\$5.0	\$5.6	\$17.2
Period-End Acres (in 000s)	1,924	1,922	1,914	1,894	1,894	1,898	1,901	1,900	1,910	1,910

<sup>(1)</sup> Pulpwood and sawtimber product pricing for composite stumpage sales is estimated based on market data.

<sup>(3)</sup> Excludes \$0.7 million cumulative out-of-period adjustment for depletion expense.



<sup>(2)</sup> Non-GAAP measure (see page 25 for definition and pages 26, 27 and 28 for reconciliations).

#### **Pacific Northwest Timber Overview**

Q1	Q2	Q3	Q4	FY 2013	Q1	Q2	Q3	Q4	EV 2044
				112013	۹-	QZ	ųз	Q <del>+</del>	FY 2014
72	82	80	71	305	86	73	51	52	262
327	412	415	384	1,538	458	375	295	274	1,402
				-					1,664
							_		
456	511	516	496	1,979	544	448	346	326	1,664
6,740	7,804	7,589	6,707	28,840	8,111	6,860	4,856	4,934	24,761
41,201	53,830	53,930	48,470	197,431	54,570	49,093	39,504	35,731	178,898
47,941	61,634	61,519	55,177	226,271	62,681	55,953	44,360	40,665	203,659
73%	52%	49%	54%	56%	47%	41%	61%	83%	55%
27%	48%	51%	46%	44%	53%	59%	39%	17%	45%
\$37.96	\$35.77	\$37.16	\$37.44	\$37.14	\$37.92	\$37.10	\$37.86	\$43.23	\$39.20
71.00	80.07	80.61	81.47	78.06	81.90	84.46	83.91	79.19	82.05
\$64.73	\$72.44	\$73.41	\$74.85	\$71.08	\$74.00	\$74.51	\$76.60	\$73.15	\$74.44
\$24.8	\$29.6	\$28.8	\$27.3	\$110.5	\$33.0	\$25.1	\$22.0	\$22.1	\$102.2
(9.6)	(8.6)	(8.5)	(8.1)	(34.7)	(8.3)	(5.9)	(6.8)	(9.1)	(30.2)
\$15.2	\$21.0	\$20.3	\$19.2	\$75.8	\$24.7	\$19.2	\$15.2	\$13.0	\$72.0
\$5.5	\$9.8	\$8.8	\$8.6	\$32.7	\$12.6	\$8.8	\$6.3	\$3.7	\$31.4
4.8	5.6	5.7	5.2	21.3	6.3	5.2	4.1	3.8	19.4
\$10.3	\$15.4	\$14.5	\$13.8	\$54.0	\$18.9	\$14.0	\$10.4	\$7.5	\$50.8
\$0.7	\$0.5	\$0.8	\$1.1	\$3.1	\$0.5	\$0.8	\$0.8	\$0.7	\$2.8
503	503	503	371	371	372	372	372	372	372
\$564	\$611	\$616	\$645	\$608	\$684	\$629	\$614	\$606	\$632
17%	16%	35%	37%	26%	27%	21%	29%	21%	25%
	\$399 57 456 6,740 41,201 47,941 73% 27% \$37.96 71.00 \$64.73 \$24.8 (9.6) \$15.2 \$5.5 4.8 \$10.3	399 494 57 17 456 511  6,740 7,804 41,201 53,830 47,941 61,634  73% 52% 27% 48%  \$37.96 \$35.77 71.00 80.07 \$64.73 \$72.44  \$24.8 \$29.6 (9.6) (8.6) \$15.2 \$21.0  \$5.5 \$9.8 4.8 5.6 \$10.3 \$15.4	399         494         495           57         17         21           456         511         516           6,740         7,804         7,589           41,201         53,830         53,930           47,941         61,634         61,519           73%         52%         49%           27%         48%         51%           \$37.96         \$35.77         \$37.16           71.00         80.07         80.61           \$64.73         \$72.44         \$73.41           \$24.8         \$29.6         \$28.8           (9.6)         (8.6)         (8.5)           \$15.2         \$21.0         \$20.3           \$5.5         \$9.8         \$8.8           4.8         5.6         5.7           \$10.3         \$15.4         \$14.5           \$0.7         \$0.5         \$0.8           503         503         503           \$564         \$611         \$616	399         494         495         455           57         17         21         41           456         511         516         496           6,740         7,804         7,589         6,707           41,201         53,830         53,930         48,470           47,941         61,634         61,519         55,177           73%         52%         49%         54%           27%         48%         51%         46%           \$37.96         \$35.77         \$37.16         \$37.44           71.00         80.07         80.61         81.47           \$64.73         \$72.44         \$73.41         \$74.85           \$24.8         \$29.6         \$28.8         \$27.3           (9.6)         (8.6)         (8.5)         (8.1)           \$15.2         \$21.0         \$20.3         \$19.2           \$5.5         \$9.8         \$8.8         \$8.6           4.8         5.6         5.7         5.2           \$10.3         \$15.4         \$14.5         \$13.8           \$0.7         \$0.5         \$0.8         \$1.1           503         503         503         371 <td>399         494         495         455         1,843           57         17         21         41         136           456         511         516         496         1,979           6,740         7,804         7,589         6,707         28,840           41,201         53,830         53,930         48,470         197,431           47,941         61,634         61,519         55,177         226,271           73%         52%         49%         54%         56%           27%         48%         51%         46%         44%           \$37.96         \$35.77         \$37.16         \$37.44         \$37.14           71.00         80.07         80.61         81.47         78.06           \$64.73         \$72.44         \$73.41         \$74.85         \$71.08           \$24.8         \$29.6         \$28.8         \$27.3         \$110.5           (9.6)         (8.6)         (8.5)         (8.1)         (34.7)           \$15.2         \$21.0         \$20.3         \$19.2         \$75.8           \$5.5         \$9.8         \$8.8         \$8.6         \$32.7           4.8         5.6</td> <td>399         494         495         455         1,843         544           57         17         21         41         136         —           456         511         516         496         1,979         544           6,740         7,804         7,589         6,707         28,840         8,111           41,201         53,830         53,930         48,470         197,431         54,570           47,941         61,634         61,519         55,177         226,271         62,681           73%         52%         49%         54%         56%         47%           27%         48%         51%         46%         44%         53%           \$37.96         \$35.77         \$37.16         \$37.44         \$37.14         \$37.92           71.00         80.07         80.61         81.47         78.06         81.90           \$64.73         \$72.44         \$73.41         \$74.85         \$71.08         \$74.00           \$24.8         \$29.6         \$28.8         \$27.3         \$110.5         \$33.0           (9.6)         (8.6)         (8.5)         (8.1)         (34.7)         (8.3)           \$15.2</td> <td>399         494         495         455         1,843         544         448           57         17         21         41         136         -         -         -           456         511         516         496         1,979         544         448           6,740         7,804         7,589         6,707         28,840         8,111         6,860           41,201         53,830         53,930         48,470         197,431         54,570         49,093           47,941         61,634         61,519         55,177         226,271         62,681         55,953           73%         52%         49%         54%         56%         47%         41%           27%         48%         51%         46%         44%         53%         59%           \$37.96         \$35.77         \$37.16         \$37.44         \$37.14         \$37.92         \$37.10           71.00         80.07         80.61         81.47         78.06         81.90         84.46           \$64.73         \$72.44         \$73.41         \$74.85         \$71.08         \$74.00         \$74.51           \$24.8         \$29.6         \$28.8         <t< td=""><td>399         494         495         455         1,843         544         448         346           57         17         21         41         136         -</td></t<><td>399         494         495         455         1,843         544         448         346         326           57         17         21         41         136         -&lt;</td></td>	399         494         495         455         1,843           57         17         21         41         136           456         511         516         496         1,979           6,740         7,804         7,589         6,707         28,840           41,201         53,830         53,930         48,470         197,431           47,941         61,634         61,519         55,177         226,271           73%         52%         49%         54%         56%           27%         48%         51%         46%         44%           \$37.96         \$35.77         \$37.16         \$37.44         \$37.14           71.00         80.07         80.61         81.47         78.06           \$64.73         \$72.44         \$73.41         \$74.85         \$71.08           \$24.8         \$29.6         \$28.8         \$27.3         \$110.5           (9.6)         (8.6)         (8.5)         (8.1)         (34.7)           \$15.2         \$21.0         \$20.3         \$19.2         \$75.8           \$5.5         \$9.8         \$8.8         \$8.6         \$32.7           4.8         5.6	399         494         495         455         1,843         544           57         17         21         41         136         —           456         511         516         496         1,979         544           6,740         7,804         7,589         6,707         28,840         8,111           41,201         53,830         53,930         48,470         197,431         54,570           47,941         61,634         61,519         55,177         226,271         62,681           73%         52%         49%         54%         56%         47%           27%         48%         51%         46%         44%         53%           \$37.96         \$35.77         \$37.16         \$37.44         \$37.14         \$37.92           71.00         80.07         80.61         81.47         78.06         81.90           \$64.73         \$72.44         \$73.41         \$74.85         \$71.08         \$74.00           \$24.8         \$29.6         \$28.8         \$27.3         \$110.5         \$33.0           (9.6)         (8.6)         (8.5)         (8.1)         (34.7)         (8.3)           \$15.2	399         494         495         455         1,843         544         448           57         17         21         41         136         -         -         -           456         511         516         496         1,979         544         448           6,740         7,804         7,589         6,707         28,840         8,111         6,860           41,201         53,830         53,930         48,470         197,431         54,570         49,093           47,941         61,634         61,519         55,177         226,271         62,681         55,953           73%         52%         49%         54%         56%         47%         41%           27%         48%         51%         46%         44%         53%         59%           \$37.96         \$35.77         \$37.16         \$37.44         \$37.14         \$37.92         \$37.10           71.00         80.07         80.61         81.47         78.06         81.90         84.46           \$64.73         \$72.44         \$73.41         \$74.85         \$71.08         \$74.00         \$74.51           \$24.8         \$29.6         \$28.8 <t< td=""><td>399         494         495         455         1,843         544         448         346           57         17         21         41         136         -</td></t<> <td>399         494         495         455         1,843         544         448         346         326           57         17         21         41         136         -&lt;</td>	399         494         495         455         1,843         544         448         346           57         17         21         41         136         -	399         494         495         455         1,843         544         448         346         326           57         17         21         41         136         -<

<sup>(1)</sup> The 2013 periods reflect results and acres of the New York timberland holdings. These holdings were sold in the fourth quarter of 2013.

<sup>(3)</sup> Excludes \$1.9 million cumulative out-of-period adjustment for depletion expense.



<sup>(2)</sup> Non-GAAP measure (see page 25 for definition and pages 26, 27 and 28 for reconciliation).

#### **New Zealand Timber Overview\***

			2013					2014		
	Q1	Q2	Q3	Q4	FY 2013	Q1	Q2	Q3	Q4	FY 2014
Sales Volume (Tons in 000s)										
Domestic Sawtimber (Delivered)	170	195	212	163	740	144	170	179	151	644
Domestic Pulpwood (Delivered)	86	92	88	93	360	73	77	103	99	353
Export Sawtimber (Delivered)	184	188	219	207	798	142	193	230	261	826
Export Pulpwood (Delivered)	6	13	15	9	43	9	16	21	25	71
Stumpage	64	114	147	139	464	91	67	136	172	466
Total Volume	510	602	682	611	2,405	460	523	670	708	2,360
% Delivered Sales	88%	81%	78%	77%	81%	80%	87%	80%	76%	80%
% Stumpage Sales	12%	19%	22%	23%	19%	20%	13%	20%	24%	20%
Delivered Log Pricing										
Domestic Sawtimber (\$ / ton)	\$71.45	\$74.62	\$72.69	\$76.80	\$73.82	\$80.04	\$84.64	\$78.28	\$68.87	\$78.15
Domestic Pulpwood (\$ / ton)	35.72	37.46	34.71	36.23	36.05	38.34	39.52	38.78	35.18	37.84
Export Sawtimber (\$ / ton)	123.59	130.18	124.11	125.43	125.77	120.62	118.12	104.11	108.96	111.75
Summary Financial Data (\$ in MMs)										
Stumpage Sales	\$40.2	\$47.4	\$51.2	\$47.0	\$185.8	\$35.8	\$44.1	\$48.4	\$49.0	\$177.3
(–) Cut & Haul	(18.3)	(22.2)	(20.7)	(20.4)	(81.6)	(15.9)	(20.3)	(22.4)	(20.3)	(78.9)
(–) Port / Freight Costs	(8.3)	(9.2)	(9.1)	(8.8)	(35.4)	(5.6)	(9.0)	(10.1)	(11.1)	(35.8)
Net Stumpage Sales	\$13.6	\$16.0	\$21.4	\$17.8	\$68.8	\$14.3	\$14.8	\$15.9	\$17.6	\$62.6
Land Sales	-	-	\$0.1	-	\$0.1	\$1.9	\$0.4	\$0.1	\$2.7	\$5.1
Other (1)	3.0				3.0					_
Total Sales	\$43.2	\$47.4	\$51.3	\$47.0	\$188.9	\$37.7	\$44.5	\$48.5	\$51.7	\$182.4
Operating Income	\$3.0	\$2.3	\$4.4	\$1.4	\$11.1	\$2.4	\$2.2	\$1.9	\$2.9	\$9.4
(+) DD&A	8.7	8.6	9.8	9.5	36.6	6.5	7.7	9.4	8.7	32.3
(+) Non-cash cost of land sold	_	_	_	_	-	2.1	_	_	2.2	4.3
Adjusted EBITDA <sup>(2)</sup>	\$11.7	\$10.9	\$14.2	\$10.9	\$47.7	\$11.0	\$9.9	\$11.3	\$13.8	\$46.0
Other Data										
NZ\$/US\$ Exchange Rate	0.8354	0.7718	0.8278	0.8226	0.8156	0.8661	0.8738	0.7804	0.7834	0.8266
Net plantable Period-End Acres (in 000s)	314	314	314	314	314	313	313	312	309	309
Export Sawtimber (\$ / JAS m3)	\$143.39	\$151.04	\$144.00	\$145.53	\$145.92	\$139.95	\$137.05	\$120.79	\$126.42	\$129.66

<sup>\* 2013</sup> includes full year results of New Zealand Timber which was consolidated on April 4, 2013.

<sup>(2)</sup> Non-GAAP measure (see page 25 for definition and pages 27 and 28 for reconciliations).



<sup>(1)</sup> Reflects management fees received from the JV prior to consolidation on April 4, 2013.

## **Timber Segments Selected Operating Information**

(\$ in millions)

	Thre	e Months End	led	Twelve Mor	nths Ended
	12/31/2014	9/30/2014	12/31/2013	12/31/2014	12/31/2013
Depreciation, Depletion, and Amortization					
Southern Timber	\$14.8	\$14.8	\$11.7	\$52.2	\$49.4
Pacific Northwest Timber	3.8	6.0	5.3	21.3	21.4
New Zealand Timber <sup>(1)</sup>	8.7	9.4	9.5	32.2	36.6
Total	\$27.3	\$30.2	\$26.5	\$105.7	\$107.4
Capital Expenditures					
U.S. Timber					
Reforestation, Silviculture & Other Capital Expenditures				\$23.8	\$23.4
Property Taxes, Lease Payments & Allocated Overhead				19.6	20.5
Timberland Acquisitions				130.0	20.4
Subtotal U.S. Timber				\$173.4	\$64.3
New Zealand Timber					
Reforestation, Silviculture & Other Capital Expenditures				10.0	10.4
Property Taxes, Lease Payments & Allocated Overhead				7.6	10.5
Timberland Acquisitions <sup>(2)</sup>				_	139.9
Subtotal New Zealand Timber				\$17.6	\$160.8
Total Timber Segments Capital Expenditures				\$191.0	\$225.1

<sup>(1) 2013</sup> includes full year results of New Zealand Timber which was consolidated on April 4, 2013.

<sup>(2) 2013</sup> includes \$139.9 million for the acquisition of an additional interest in the New Zealand joint venture.



#### **Real Estate Overview**

			2013					2014		
	Q1	Q2	Q3	Q4	2013	Q1	Q2	Q3	Q4	2014
Sales (\$ in MMs)										
Development (Unimproved)	\$1.5	\$0.3	\$0.9	\$0.2	\$2.9	\$0.1	\$1.4	\$1.4	\$1.9	\$4.8
Development (Improved) <sup>(1)</sup>	<b>-</b>	<b>-</b>	_	1.6	1.6	_	Ψ-··	_	-	<b>-</b>
Rural <sup>(2)</sup>	2.7	7.1	13.0	4.7	27.5	5.1	5.4	25.1	5.4	41.0
Non-strategic / Timberlands (2)(3)	20.2	6.0	2.0	33.5	61.7	0.3	27.2	0.3	3.8	31.6
Total Sales	\$24.4	\$13.4	\$15.9	\$40.0	\$93.7	\$5.5	\$34.0	\$26.8	\$11.1	\$77.4
Sales (Development / Rural Only)	\$4.2	\$7.4	\$13.9	\$6.5	\$32.0	\$5.2	\$6.8	\$26.5	\$7.3	\$45.8
Acres Sold										
Development (Unimproved)	86	47	122	26	281	27	68	203	554	852
Development (Improved) <sup>(1)</sup>	_	_	_	45	45	_	_	_	_	_
Rural <sup>(2)</sup>	1,175	3,001	7,704	1,953	13,833	1,733	2,030	11,685	2,629	18,077
Non-strategic / Timberlands (2)(3)	5,575	4,202	179	24,711	34,667	362	23,185	234	2,138	25,919
Total Acres Sold	6,836	7,250	8,005	26,735	48,826	2,122	25,283	12,122	5,321	44,848
Acres Sold (Development / Rural Only)	1,261	3,048	7,826	2,024	14,159	1,760	2,098	11,888	3,183	18,929
Percentage of U.S. South acreage sold <sup>(4)</sup>	0.1%	0.2%	0.5%	0.1%	0.8%	0.1%	0.1%	0.7%	0.2%	1.2%
Price per Acre (\$ per acre)										
Development (Unimproved)	\$17,192	\$7,150	\$7,116	\$6,000	\$10,116	\$5,259	\$20,897	\$6,660	\$3,389	\$5,623
Development (Improved) <sup>(1)</sup>	_	_	_	34,680	34,680	_	_	_	_	_
Rural <sup>(2)</sup>	2,262	2,357	1,687	2,428	1,986	2,958	2,654	2,146	2,040	2,265
Non-strategic / Timberlands (2)(3)	3,615	1,420	1,250	1,355	1,726	723	1,174	1,100	1,779	1,217
Weighted Avg. (Total)	\$3,554	\$1,845	\$1,760	\$1,494	\$1,878	\$2,606	\$1,345	\$2,202	\$2,075	\$1,723
Weighted Avg. (Development / Rural) (5)	\$3,284	\$2,430	\$1,772	\$2,475	\$2,148	\$2,994	\$3,245	\$2,223	\$2,275	\$2,417

<sup>(1)</sup> Reflects land with capital invested in infrastructure improvements.

<sup>(5)</sup> Excludes Development (Improved).



<sup>(2)</sup> Conservation sales previously reported as Rural are now reported within Non-strategic / Timberlands.

<sup>(3)</sup> Excludes sale of 128,000 acres of timberlands in New York in Q4 2013 for \$57 million.

<sup>(4)</sup> Calculated as development / rural acres sold (excluding sales in the Northern region) over U.S. South acres owned.

#### **Definitions of Non-GAAP Measures**

**Pro Forma Operating Income** is defined as operating income adjusted for internal review and restatement costs, the gain related to consolidation of the New Zealand joint venture and a cumulative out-of-period adjustment for depletion expense.

**Pro Forma Net Income** is defined as net income attributable to Rayonier Inc. adjusted for separation costs related to the Performance Fibers spin-off, internal review and restatement costs, the gain related to consolidation of the New Zealand joint venture, discontinued operations and a cumulative out-of-period adjustment for depletion expense.

Adjusted EBITDA is defined as earnings before interest, taxes, depreciation, depletion, amortization, the non-cash cost of real estate sold, the gain related to consolidation of the New Zealand joint venture, discontinued operations and costs related to the spin-off of the Performance Fibers business and the internal review and restatement in 2014. Adjusted EBITDA is a non-GAAP measure used by our Chief Operating Decision Maker, existing shareholders and potential shareholders to measure how the Company is performing relative to the assets under management.

Cash Available for Distribution (CAD) is defined as cash provided by operating activities adjusted for capital spending (excluding strategic acquisitions), strategic divestitures, cash provided by discontinued operations and working capital and other balance sheet changes. CAD is a non-GAAP measure of cash generated during a period that is available for dividend distribution, repurchase of the Company's common shares, debt reduction and strategic acquisitions. CAD is not necessarily indicative of the CAD that may be generated in future periods.



## Reconciliation of Reported to Pro Forma Earnings

(\$ in millions, except per share amounts)

	December	31, 2014	Septembe	r 30, 2014	December	31, 2013
Three Months Ended	\$	EPS	\$	EPS	\$	EPS
Operating Income	\$14.2		\$32.1		\$34.9	
Internal review and restatement costs	2.4		1.0		_	
Cumulative out-of-period adjustment for depletion expense	_		2.6		_	
Pro Forma Operating Income	\$16.6		\$35.7		\$34.9	
Net Income attributable to Rayonier Inc.	\$8.9	\$0.07	\$32.7	\$0.25	\$79.7	\$0.62
Internal review and restatement costs	2.4	0.02	1.0	0.01	_	_
Cumulative out-of-period adjustment for depletion expense	_	_	2.6	0.02	_	_
Discontinued Operations, net	(0.3)	_	_	_	(47.7)	(0.37)
Pro Forma Net Income	\$11.0	\$0.09	\$36.3	\$0.28	\$32.0	\$0.25

	December	31, 2014	December 31, 2013	
Twelve Months Ended	\$	EPS	\$	EPS
Operating Income	\$98.3		\$108.7	
Internal review and restatement costs	3.4		· <u>-</u>	
Cumulative out-of-period adjustment for depletion expense	2.6		_	
Gain related to consolidation of New Zealand JV	_		(16.1)	
Pro Forma Operating Income	\$104.3		\$92.6	
Net Income attributable to Rayonier Inc.	\$99.3	\$0.76	\$371.9	\$2.86
Internal review and restatement costs	3.4	0.02	_	_
Cumulative out-of-period adjustment for depletion expense	2.6	0.02	_	_
Gain related to consolidation of New Zealand JV	_	_	(16.1)	(0.12)
Costs related to spin-off of Performance Fibers business	3.8	0.03	_	_
Discontinued Operations, net	(43.4)	(0.33)	(268.0)	(2.06)
Pro Forma Net Income	\$65.7	\$0.50	\$87.8	\$0.68



# Reconciliation of Operating Income to Adjusted EBITDA by Segment

(\$ in millions)

Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
December 31, 2014							
Operating Income	\$13.5	\$3.7	\$2.9	\$2.6	(\$0.3)	(\$8.2)	\$14.2
Depreciation, depletion & amortization	14.8	3.8	8.6	2.2	_	0.3	29.
Non-cash cost of land sold	_	_	2.2	2.4	_	-	4.0
Internal review costs	-	-	_	-	_	2.4	2.4
Adjusted EBITDA	\$28.3	\$7.5	\$13.7	\$7.2	(\$0.3)	(\$5.5)	\$50.9
September 30, 2014							
Operating Income	\$12.8	\$4.4	\$1.9	\$16.4	\$2.5	(\$5.9)	\$32.
Depreciation, depletion & amortization	14.8	6.0	9.4	3.8	_	-	34.0
Non-cash cost of land sold	_	_	_	3.2	_	-	3.3
Internal review costs	-	-	-	-	-	1.0	1.0
Adjusted EBITDA	\$27.6	\$10.4	\$11.3	\$23.4	\$2.5	(\$4.9)	\$70.
December 31, 2013							
Operating Income	\$13.4	\$8.6	\$1.8	\$25.4	\$0.5	(\$14.8)	\$34.
Depreciation, depletion & amortization	11.7	5.2	9.3	8.6	_	0.4	35.
Non-cash cost of land sold	_	_	_	5.9	_	-	5.9
Adjusted EBITDA	\$25.1	\$13.8	\$11.1	\$39.9	\$0.5	(\$14.4)	\$76.



# Reconciliation of Operating Income to Adjusted EBITDA by Segment

(\$ in millions)

							F	
Twelve Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total	
December 31, 2014								
Operating Income	\$45.7	\$29.5	\$9.5	\$47.5	\$1.7	(\$35.6)	\$98.3	
Depreciation, depletion & amortization	52.2	21.3	32.2	13.4	_	0.9	120.0	
Non-cash cost of land sold	_	-	4.3	8.9	_	_	13.2	
Internal review costs	_	-	_	-	_	3.4	3.4	
Adjusted EBITDA	\$97.9	\$50.8	\$46.0	\$69.8	\$1.7	(\$31.3)	\$234.9	
December 31, 2013								
Operating Income	\$37.8	\$32.7	\$10.6	\$55.9	\$1.8	(\$30.1)	\$108.7	
Depreciation, depletion & amortization	49.4	21.3	27.7	17.4	_	1.0	116.8	
Non-cash cost of land sold	-	-	-	10.2	_	_	10.2	
Gain related to consolidation of New Zealand JV	-	_	-	-	_	(16.1)	(16.1)	
Adjusted EBITDA	\$87.2	\$54.0	\$38.3	\$83.5	\$1.8	(\$45.2)	\$219.6	

