UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q
(Mark One)
(x) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1996 OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from .......... to ............

COMMISSION FILE NUMBER 1-6780

RAYONIER INC.

Incorporated in the State of North Carolina
I.R.S. Employer Identification Number 13-2607329

1177 Summer Street, Stamford, Connecticut 06905-5529 (Principal Executive Office)

Telephone Number: (203) 348-7000

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Indicate by check mark whether the registrant (l) has filed all reports required to be filed by Section 13 or \(15(d)\) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.
YES (X) NO ( )
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As of May 9, 1996, there were $29,542,283$ Common Shares of the Registrant outstanding.

RAYONIER INC.

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Item l. Financial Statements

The following unaudited financial statements reflect, in the opinion of Rayonier Inc. (Rayonier or the Company), all adjustments (which include only normal recurring adjustments) necessary for a fair presentation of the results of operations, the financial position and the cash flows for the periods presented. Certain reclassifications have been made to the prior year's financial statements to conform to current year presentation. For a full description of accounting policies, please refer to Notes to Consolidated Financial Statements in the 1995 Annual Report on Form l0-K.

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            RAYONIER INC. AND SUBSIDIARIES
                                    STATEMENTS OF CONSOLIDATED INCOME
                                    (unaudited)
(Thousands of dollars, except per share data)
```

Sales
Costs and expenses
Cost of sales
Selling and general expenses
Other operating income, net

Operating income
Interest expense
Interest and miscellaneous income, net
Minority interest
Income before income taxes
Provision for income taxes

Net income

Net income per Common Share
Weighted average Common Shares outstanding


```
RAYONIER INC. AND SUBSIDIARIES
    CONSOLIDATED BALANCE SHEETS
                                    (unaudited)
(Thousands of dollars)
```

ASSETS

| ASSETS |  |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { March } 31 \\ 1996 \end{gathered}$ | December 31, 1995 |
| CURRENT ASSETS |  |  |
| Cash and short-term investments | \$ 5,606 | \$ 10,932 |
| Accounts receivable, less allowance for doubtful accounts of $\$ 4,308$ and $\$ 4,420$ | 126,175 | 128,478 |
| Inventories |  |  |
| Finished goods | 73,131 | 71,307 |
| Work in process | 25,083 | 25,681 |
| Raw materials | 53,846 | 44,350 |
| Manufacturing and maintenance supplies | 31,279 | 28,740 |
| Total inventories | 183,339 | 170,078 |
| Timber stumpage | 42,720 | 49,464 |
| Other current assets | 22,603 | 15,412 |
| Deferred income taxes | 15,031 | 15,208 |
| Total current assets | 395,474 | 389,572 |
| OTHER ASSETS | 48,009 | 47,239 |
| TIMBER STUMPAGE | 27,750 | 29,396 |
| TIMBER, TIMBERLANDS AND LOGGING ROADS, |  |  |
| PROPERTY, PLANT AND EQUIPMENT |  |  |
| Land, buildings, machinery and equipment | 1,310,325 | 1,292,059 |
| Less - accumulated depreciation | 601,396 | 586,796 |
|  | 708,929 | 705,263 |
|  | \$1,658,983 | \$1,647,933 |

LIABILITIES AND SHAREHOLDERS' EQUITY
CURRENT LIABILITIES
Accounts payable
Bank loans and current maturities
Accrued taxes

| \$ 86,936 | \$102,938 |
| :---: | :---: |
| 1,841 | 3,040 |
| 24,253 | 9,941 |
| 17,204 | 26,554 |
| 8,017 | 5,268 |
| 36,717 | 39,943 |
| 17,100 | 16,047 |
| 192,068 | 203,731 |
| 162,335 | 160,574 |
| 447,247 | 446,696 |
| 20,360 | 23,542 |
| 26,438 | 25,204 |
| 20,567 | 18,815 |

Accrued payroll and benefits
Accrued interest
Other current liabilities
Current reserves for dispositions
Total current liabilities

## DEFERRED INCOME TAXES

LONG-TERM DEBT
NON-CURRENT RESERVES FOR DISPOSITIONS
OTHER NON-CURRENT LIABILITIES
MINORITY INTEREST
18, 815
SHAREHOLDERS' EQUITY
Common Shares, 60,000,000 shares authorized, 29,613,278
and 29,653,278 shares issued and outstanding
156,752
159, 032
633,216 610,339
-----------
789,968
769,371
\$1,658,98
\$1,647,933

RAYONIER INC. AND SUBSIDIARIES
STATEMENTS OF CONSOLIDATED CASH FLOWS
(unaudited)
(Thousands of dollars)

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 1996 | 1995 |
| OPERATING ACTIVITIES |  |  |
| Net income | \$31, 477 | \$25,149 |
| Non-cash items included in income |  |  |
| Depreciation, depletion and amortization | 24,136 | 24,492 |
| Deferred income taxes | 1,617 | 2,465 |
| Increase in other non-current liabilities | 1,234 | 1,132 |
| Change in accounts receivable, inventories and accounts payable | $(26,960)$ | $(39,115)$ |
| Decrease (increase) in current timber stumpage | 6,744 | $(9,581)$ |
| Increase in other current assets | $(7,191)$ | (401) |
| Increase in accrued liabilities | 4,485 | 12,189 |
| Change in reserves for dispositions | $(1,250)$ | $(1,274)$ |
| Cash from operating activities | 34,292 | 15,056 |
| INVESTING ACTIVITIES |  |  |
| Capital expenditures, net of sales and retirements of $\$ 543$ and $\$ 652$ <br> $(30,160)$ <br> $(30,791)$ |  |  |
| Expenditures for dispositions, net of tax benefits of $\$ 321$ and $\$ 732$ | (558) | $(1,235)$ |
| Change in timber stumpage and other assets | 876 | (224) |
| Cash used for investing activities | $(29,842)$ | $(32,250)$ |
| FINANCING ACTIVITIES |  |  |
| Issuance of debt | 700 | 27,444 |
| Repayments of debt | $(1,348)$ | (126) |
| Dividends | $(8,600)$ | $(7,402)$ |
| (Redemption) issuance of Common Shares | $(2,280)$ | 682 |
| Increase (decrease) in minority interest | 1,752 | (314) |
| Cash (used for) provided by financing activities | $(9,776)$ | 20,284 |
| CASH AND SHORT-TERM INVESTMENTS |  |  |
| (Decrease) increase during the period | $(5,326)$ | 3, 090 |
| Balance, beginning of period | 10,932 | 9,178 |
| Balance, end of period | \$ 5,606 | \$12, 268 |
| Supplemental disclosures of cash flow information |  |  |
| Cash paid (received) during the period for: |  |  |
| Interest | \$ 4,830 | \$ 4,835 |
| Income taxes, net of refunds | \$ (898) | \$ 2,768 ) |

Item 2.Management's Discussion and Analysis of Financial Condition and Results of Operations

The sales and operating income of Rayonier's business segments for the three months ended March 31, 1996 and 1995 were as follows (thousands of dollars):

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 1996 | 1995 |
| Sales |  |  |
| Timber and Wood Products |  |  |
| Log trading and merchandising | \$ 67,792 | \$ 80, 001 |
| Timberlands management and stumpage | 49,749 | 50, 153 |
| Wood products | 20,638 | 15,123 |
| Intrasegment eliminations | $(5,129)$ | $(4,184)$ |
| Total Timber and Wood Products | 133, 050 | 141, 093 |
| Specialty Pulp Products |  |  |
| Chemical cellulose | 104,644 | 83,606 |
| Fluff and specialty paper pulps | 57,882 | 67,160 |
| Total Specialty Pulp Products | 162,526 | 150,766 |
| Intersegment eliminations | $(1,596)$ | $(6,027)$ |
| Total sales | \$293,980 | \$285, 832 |
| Operating Income |  |  |
| Timber and Wood Products | \$37, 183 | \$42, 754 |
| Specialty Pulp Products | 25,140 | 15,273 |
| Corporate and other | (2, 496) | $(2,171)$ |
| Intersegment eliminations | 65 | $(1,012)$ |
| Total operating income | \$59, 892 | \$54, 844 |

Results of Operations

Sales and Operating Income
Sales of $\$ 294$ million for the first quarter of 1996 rose $\$ 8$ million or 3 percent from the first quarter of 1995. Operating income of $\$ 60$ million was $\$ 5$ million or 9 percent higher than last year's first quarter. Strong first quarter results reflected higher pricing for the Company's specialty dissolving pulps, which offset a drop in prices for fluff and paper pulps.

Timber and Wood Products' sales in the first quarter were $\$ 133$ million, $\$ 8$ million lower than the same period of 1995. Operating income for the quarter of $\$ 37$ million was down $\$ 6$ million from the prior year.

Log trading and merchandising sales and operating income, which include the Company's New Zealand log sales, were down from the 1995 first quarter due to continuing softness in Asian markets. In North America, both volume and selling prices were down from 1995 resulting in reduced sales and margins. In New Zealand, export log volume was up slightly but margins were down due to lower export selling prices.

Timberlands management and stumpage sales and margins were slightly below last year's first quarter. In the Northwest U.S. region, harvest volumes increased 32 percent from the 1995 first quarter as customers accelerated harvests amid fears that export markets could weaken further in the second and third quarters. These gains were offset in the Southeast U.S. where timber stumpage harvest volume and prices declined as pulp and paper mills and sawmills took market downtime. Wood products sales increased over the prior year mainly due to higher volume associated with the second quarter 1995 acquisition of a lumber manufacturing facility in Idaho; however, operating margins declined due to lower sales prices.

## Specialty Pulp Products

Sales of Specialty Pulp Products increased to $\$ 163$ million, up 8 percent from last year's first quarter, and operating income rose $\$ 10$ million to $\$ 25$ million. Stable volumes and favorable pricing resulted in continued strong performance in dissolving grade pulps. Approximately 60 percent of the Company's pulp business is in specialty dissolving grades. The balance of the Company's pulp business is primarily fluff pulps, for which prices fell significantly since reaching record highs late in 1995. Favorable wood costs helped offset some of the price erosion.

Intersegment
First quarter intersegment sales of $\$ 2$ million in 1996 were less than the comparable 1995 amount due to lower stumpage sales from the Timber and Wood Products segment to the Specialty Pulp Products segment.

Other Items

As previously announced, the Company's results for 1996 are expected to be below last year's results unless there is a significant rebound in fluff pulp prices, which is unlikely. Prices for fluff pulps appear to have bottomed out in the second quarter at approximately 30 percent below first quarter prices and approximately $\$ 50$ a ton below recent expectations. In addition, unless a significant rebound in commodity pulp prices occurs in the near future, the prices for some of the Company's higher-value pulp grades will begin to come under price pressure from competitors and customers. The Company also believes that the current high cost of North American logs in Japan and high log inventories in Korea will likely result in lower demand and prices for export logs and timber in the second quarter. As a result, margins for Timber and Wood Products are expected to decline approximately 20 percent from first quarter levels.

Interest expense was $\$ 7$ million for the first quarter of $1996, \$ 1$ million favorable to 1995, reflecting lower interest rates and a lower average debt level.

Minority interest in the earnings of Rayonier's subsidiary, Rayonier Timberlands, L.P. (RTLP) was slightly below that of the prior year period, reflecting lower Southeast U.S. stumpage prices and volume offset to a great extent by higher Northwest U.S. stumpage volume. The minority participation in the earnings of RTLP will change from approximately 24 percent to approximately 1 percent effective January 1, 2001.

The effective tax rate for the first quarter of 1996 was 30.4 percent compared to 33.3 percent in the 1995 first quarter. The change reflects 1996 recognition of a tax asset related to a prior year transaction following resolution of various uncertainties related to its realization.

Net income for the first quarter was $\$ 31$ million or $\$ 1.05$ per Common Share, up $\$ 6$ million or $\$ 0.21$ per Common Share from 1995.

## Liquidity and Capital Resources

Cash flow from operating activities of $\$ 34$ million in the first quarter of 1996 increased from $\$ 15$ million in 1995 as a result of higher earnings and reduced working capital requirements. EBITDA (defined as earnings from continuing operations before non-recurring items, interest expense, income taxes and depreciation, depletion and amortization) for the first quarter of 1996 of $\$ 77$ million increased $\$ 6$ million over the comparable period of 1995. Cash from operations financed capital expenditures of $\$ 31$ million, dividends of $\$ 9$ million and the repurchase of Common Shares of $\$ 3$ million. First quarter ending debt of $\$ 449$ million approximated year-end debt and the Company's debt-to-total-capital-ratio decreased one percentage point to 36 percent.

During the first quarter of 1996, the Company began a common share repurchase program to minimize the dilutive effect on earnings per share of its employee incentive stock plans. The number of shares that may be repurchased each year is limited to the greater of 1.5 percent of the Company's outstanding shares or the number of incentive stock shares issued to employees during the year. The Company expects to repurchase approximately 300,000 to 450,000 shares in 1996. In the first quarter, 76,100 shares were repurchased at an average cost of $\$ 35.19$ per share with a total cost of approximately $\$ 3$ million.

The Company has unsecured credit facilities totaling $\$ 300$ million, which are used for direct borrowings and as support for $\$ 115$ million of outstanding commercial paper. As of March 31, 1996, the Company had \$185 million of available borrowings under its revolving credit facilities. In addition, through currently effective shelf registration statements filed with the Securities and Exchange Commission, the Company may offer up to $\$ 141$ million of new public debt securities. The Company believes that internally generated funds combined with available external financing will enable Rayonier to fund capital expenditures, share repurchases, working capital and other liquidity needs for the foreseeable future.

|  | Three Ended | Months March 31, |
| :---: | :---: | :---: |
|  | 1996 | 1995 |
| Timber and Wood Products |  |  |
| Log sales |  |  |
| North America - millions of board feet | 51 | 60 |
| New Zealand - thousands of cubic meters | 429 | 387 |
| Other - millions of board feet | 6 | 2 |
| Timber harvest |  |  |
| Northwest U.S. - millions of board feet | 61 | 46 |
| Southeast U.S. - thousands of short green tons | 570 | 673 |
| New Zealand - thousands of cubic meters | 257 | 280 |
| Lumber sold - millions of board feet | 61 | 41 |
| Intercompany sales |  |  |
| Logs - millions of board feet | 2 | 1 |
| Northwest U.S. timber stumpage |  |  |
| - millions of board feet | 9 | 7 |
| Southeast U.S. timber stumpage <br> - thousands of short green tons | 48 | 165 |
| Specialty Pulp Products |  |  |
| Pulp sales |  |  |
| Chemical cellulose sales - thousands of metric tons | 111 | 105 |
| Fluff and specialty paper pulp sales - thousands of metric tons | 82 | 93 |
| Production as a percent of capacity | 93\% | 100\% |
| Selected Supplemental Information (thousands of dollars) |  |  |
| New Zealand - Sales | \$25, 296 | \$24, 282 |
| New Zealand - Operating Income | \$ 1,420 | \$ 3, 693 |

Item 1. Legal Proceedings
On April 18, 1996 the United States Court of Appeals for the Fifth Circuit reversed and remanded for a new trial a jury verdict in favor of Rayonier's wholly-owned subsidiary, Southern Wood Piedmont Company ("SWP"), an intervenor in an action brought by the U.S. Environmental Protection Agency ("EPA") against Marine Shale Processors, Inc. ("MSP"). SWP had shipped over 170,000 tons of materials containing hazardous waste for thermal processing by MSP. The verdict, among other things, found that MSP had produced a product consistent with certain regulations under the Resource Conservation and Recovery Act with material received from SWP so long as that material remained unmixed with material received from other MSP customers. Because such a product cannot be considered a hazardous waste, the verdict helped to limit SWP's potential liability for material sent to MSP under the Comprehensive Environmental Response Compensation and Liability Act ("CERCLA"). The outcome of the new trial may result in a potential CERCLA liability related to this material for SWP.

Item 6. Exhibits and Reports on Form 8-K
(a) See Exhibit Index.
(b) Rayonier Inc. did not file a report on Form 8-K during the quarter covered by this report.

SIGNATURE

Pursuant to the requirements of Section 13 of the Securities Exchange Act of l934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RAYONIER INC. (Registrant)

BY /S/ KENNETH P. JANETTE
--------------------
Kenneth P. Janette
Vice President and Corporate Controller (Chief Accounting Officer)

| EXHIBIT NO. | DESCRIPTION | LOCATION |
| :--- | :--- | :--- |
| 2 | Plan of acquisition, <br> reorganization, arrangement, <br> liquidation or succession | None |
| 3.1 | Amended and restated articles <br> of incorporation | No Amendments |

## 5

1,000

3-MOS
DEC-31-1996
JAN-01-1996
MAR-31-1996 5,606
0
130,483
4,308 183,339
395, 474
$1,310,325$
601,396
1,658,983
192, 068
447, 247
156, 752
0
0
633,216
1,658, 983
293,980
293,980 225,674
225,674
15, 914
0
7,146
45,246
13,769
31,477
0
0
0
31,477
1.05
1.05

RAYONIER INC. AND SUBSIDIARIES
RATIO OF EARNINGS TO FIXED CHARGES
(unaudited)
(Thousands of dollars)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1996 |  | 1995 |
| Earnings: |  |  |  |  |
| Net Income | \$ | 31,477 | \$ | 25,149 |
| Add: |  |  |  |  |
| Income Taxes |  | 13,769 |  | 12,528 |
| Minority Interest |  | 8,988 |  | 9,300 |
| Amortization of Capitalized Interest |  | 491 |  | 411 |
|  |  | 54,725 |  | 47,388 |
| Adjustments to Earnings for Fixed Charges: |  |  |  |  |
| Interest and Other Financial Charges |  | 7,146 |  | 8,535 |
| Interest Factor Attributable to Rentals |  | 361 |  | 369 |
|  |  | 7,507 |  | 8,904 |
| Earnings as Adjusted | \$ | 62,232 | \$ | 56,292 |
| Fixed Charges: |  |  |  |  |
| Fixed Charges above | \$ | 7,507 | \$ | 8,904 |
| Capitalized Interest |  | 433 |  | 190 |
| Total Fixed Charges | \$ | 7,940 | \$ | 9,094 |
| Ratio of Earnings as Adjusted to |  |  |  |  |
| Total Fixed Charges |  | 7.84 |  | 6.19 |

