# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

## WASHINGTON, D.C. 20549

FORM 10-Q
(Mark One)
(x) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2001
OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM
TO $\qquad$

## COMMISSION FILE NUMBER 1-6780

RAYONIER INC.

Incorporated in the State of North Carolina
I.R.S. Employer Identification Number 13-2607329

50 North Laura Street, Jacksonville, FL 32202
(Principal Executive Office)
Telephone Number: (904) 357-9100
Indicate by check mark whether the registrant (l) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

YES (X) NO ( )

As of May 4, 2001, there were outstanding $27,148,598$ Common Shares of the Registrant.

RAYONIER INC.
FORM 10-Q
MARCH 31, 2001
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PART I. FINANCIAL INFORMATION
ITEM I. FINANCIAL STATEMENTS
RAYONIER INC. AND SUBSIDIARIES STATEMENTS OF CONSOLIDATED INCOME
(UNAUDITED)
(THOUSANDS OF DOLLARS, EXCEPT PER SHARE DATA)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2001 | $2000$ |  |
| SALES | \$ | 276,487 | \$ | 354,597 |
| Costs and Expenses |  |  |  |  |
| Cost of sales |  | 231,521 |  | 268,435 |
| Selling and general expenses |  | 7,558 |  | 9,936 |
| Other operating (income) expense, net |  | (470) |  | 1,573 |
|  |  | 238,609 |  | 279,944 |
| OPERATING INCOME |  | 37,878 |  | 74,653 |
| Interest expense |  | $(18,915)$ |  | $(22,790)$ |
| Interest and miscellaneous (expense) income, net |  | (523) |  | 167 |
| INCOME BEFORE INCOME TAXES |  | 18,440 |  | 52,030 |
| Income tax expense |  | $(6,188)$ |  | $(16,557)$ |
| NET INCOME | \$ | 12,252 | \$ | 35,473 |
| EARNINGS PER COMMON SHARE (EPS) |  |  |  |  |
| BASIC EPS | \$ | 0.45 | \$ | 1.30 |
| DILUTED EPS | \$ | 0.45 | \$ | 1.27 |

The accompanying Notes to Consolidated Financial Statements are an integral part of these consolidated statements.

## RAYONIER INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

## (UNAUDITED)

(THOUSANDS OF DOLLARS) 2001 2001

## ASSETS

CURRENT ASSETS

Cash and short-term investments
Accounts receivable, less allowance for doubtful accounts of $\$ 3,650$ and $\$ 3,969$
Inventories Finished goods Work in process Raw materials Manufacturing and maintenance supplies

Total inventories
Timber purchase agreements
Other current assets

Total current assets
OTHER ASSETS
TIMBER PURCHASE AGREEMENTS
TIMBER, TIMBERLANDS AND LOGGING ROADS,
NET OF DEPLETION AND AMORTIZATION
PROPERTY, PLANT AND EQUIPMENT
Land, buildings, machinery and equipment
Less - accumulated depreciation
Total property, plant and equipment, net
TOTAL ASSETS
LIABILITIES AND SHAREHOLDERS' EQUITY
CURRENT LIABILITIES
Accounts payable
Bank loans and current maturities
Accrued taxes
Accrued payroll and benefits
Accrued interest
Accrued customer incentives
Other current liabilities
Current reserves for dispositions and discontinued operations
Total current liabilities
DEFERRED INCOME TAXES
LONG-TERM DEBT
NON-CURRENT RESERVES FOR DISPOSITIONS AND
DISCONTINUED OPERATIONS
OTHER NON-CURRENT LIABILITIES
SHAREHOLDERS' EQUITY
Common Shares, 60,000,000 shares authorized,
$27,133,681$ and $27,104,462$ shares issued and outstanding Retained earnings

TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

The accompanying Notes to Consolidated Financial Statements are an integral part of these consolidated statements.
\$

110,36
60,779
10,273
5,201
17,147
17,147
-------1
93,400
35,799
12,779
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60,501
6,171

1,182,861
1,368,491
748,678
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\$---------
2,132,583
===========
\$ 82,180
2,565
14, 418
26,109
23,583
6,065
22,843
15, 341
-----------
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683,768
\$ 2,132,583
==========

87,401
2,565
10,314
27,756
11, 745
18,163
22, 389
15,434
$\qquad$
195, 767
130,333
970,415
161,465
24,193

48,717
631, 384
December 31, 2000
\$
9,824
117,114
60,627
9,076
11, 044
16,359
97,106
33,775
12,779
270,598

3, 129

1,192,388
1,360,296
730,472
629, 824
\$ 2,162,274
===========

| \$ | 87,401 |
| :---: | :---: |
|  | 2,565 |
|  | 10,314 |
|  | 27,756 |
|  | 11,745 |
|  | 18,163 |
|  | 22,389 |
|  | 15,434 |
|  | 195,767 |
|  | 130,333 |
|  | 970,415 |
|  | 161,465 |
|  | 24,193 |
|  | 48,717 |
|  | 631,384 |
|  | 680,101 |
| \$ | 2,162,274 |

## RAYONIER INC. AND SUBSIDIARIES

STATEMENTS OF CONSOLIDATED CASH FLOWS

## (UNAUDITED)

(THOUSANDS OF DOLLARS)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
| OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 12,252 | \$ | 35,473 |
| Non-cash items included in income: |  |  |  |  |
| Depreciation, depletion and amortization |  | 40,495 |  | 56,847 |
| Deferred income taxes |  | 4,117 |  | 2,319 |
| Non-cash cost of land sales |  | 255 |  | 7,651 |
| (Decrease) increase in other non-current liabilities |  | $(4,631)$ |  | 948 |
| Change in accounts receivable, inventory and accounts payable |  | 5,232 |  | $(22,564)$ |
| (Increase) decrease in current timber purchase agreements |  | $(2,024)$ |  | 3,134 |
| Increase in other current assets |  | - |  | $(5,108)$ |
| Increase in accrued liabilities |  | 2,651 |  | 24,029 |
| Expenditures for dispositions and discontinued operations, net of tax benefits of $\$ 754$ and $\$ 1,000$ |  | $(1,274)$ |  | $(1,732)$ |
| CASH FROM OPERATING ACTIVITIES |  | 57,073 |  | 100,997 |
| INVESTING ACTIVITIES |  |  |  |  |
| Capital expenditures, net of sales and retirements |  |  |  |  |
| Change in timber purchase agreements and other assets |  | 2,579 |  | 6,932 |
| CASH USED FOR INVESTING ACTIVITIES |  | $(18,419)$ |  | $(18,598)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Issuance of debt |  | 96,500 |  | 15,000 |
| Repayment of debt |  | $(125,500)$ |  | $(75,828)$ |
| Dividends paid |  | $(9,768)$ |  | $(9,849)$ |
| Repurchase of common shares |  | - |  | $(3,543)$ |
| Issuance of common shares |  | 1,183 |  | 1,298 |
| CASH USED FOR FINANCING ACTIVITIES |  | $(37,585)$ |  | $(72,922)$ |
| CASH AND SHORT TERM INVESTMENTS |  |  |  |  |
| Increase in cash and short-term investments |  | 1,069 |  | 9,477 |
| Balance, beginning of year |  | 9,824 |  | 12,265 |
| Balance, end of period | \$ | 10,893 | \$ | 21,742 |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION |  |  |  |  |
| Interest | \$ | 7,077 | \$ | 7,963 |
| Income taxes | \$ | 229 | \$ | 799 |

The accompanying Notes to Consolidated Financial Statements are an integral part of these consolidated statements.
(UNAUDITED)

## (DOLLAR AMOUNTS IN THOUSANDS UNLESS OTHERWISE STATED)

BASIS OF PRESENTATION
The unaudited financial statements reflect, in the opinion of Rayonier Inc. and subsidiaries (Rayonier or the Company), all adjustments (which include normal recurring adjustments) necessary for a fair presentation of the results of operations, the financial position and the cash flows for the periods presented. For a full description of accounting policies, please refer to the Notes to Consolidated Financial Statements in the 2000 Annual Report on Form 10K.

EARNINGS PER COMMON SHARE
The following table provides details of the calculation of basic and diluted earnings per common share in accordance with Statement of Financial Accounting Standards (SFAS) No. 128, "Earnings Per Share" for the three months ended:

Net income
Shares used for determining basic earnings per common share
Dilutive effect of
Stock options
Contingent shares
Shares used for determining diluted earnings per common share
Basic earnings per common share
Diluted earnings per common share

March 31

2001
2000

| \$ | 12,252 | \$ | 35,473 |
| :---: | :---: | :---: | :---: |
|  | 125,148 |  | 390, 362 |
|  | 166,489 |  | 186,588 |
|  | 202,000 |  | 360, 000 |
|  | 493,637 |  | 936,950 |
| \$ | . 45 | \$ | 1.30 |
| \$ | . 45 | \$ | 1.27 |

$\begin{array}{lr}\$ & 35,473 \\ 27,390,362 \\ 186,588 \\ 360,000 \\ \cdots & 27,936,950 \\ ========== \\ \text { \$ } \\ \text { ============ } \\ \text { \$ } \\ \text { ============ }\end{array}$

FINANCIAL INSTRUMENTS

The Company adopted SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended, in the first quarter of 2001. The adoption did not have a material impact on the Company's consolidated financial position or results of operations.

The Company is exposed to various market risks, including changes in commodity prices, interest rates and foreign exchange rates. The Company's objective is to minimize the economic impact of these market risks. Derivatives are used, as noted below, in accordance with policies and procedures approved by the Board of Directors and are managed by a senior executive committee whose responsibilities include initiating, managing and monitoring resulting exposures. The Company does not enter into such financial instruments for trading purposes.

Rayonier's New Zealand forward contracts are intended to cover anticipated operating needs and therefore do not hedge firm commitments in accordance with SFAS No. 52, "Foreign Currency Translation." As a result, contracts are marked to market as in the past, and the resulting gains and losses on these contracts are included in the "Interest and miscellaneous income (expense), net" line. The Company incurred a loss of approximately $\$ 1$ million on these foreign currency contracts in the first three months of 2001. During the first quarter of 2001, the maximum foreign currency forward contracts outstanding at any point in time totaled $\$ 17.7$ million. At March 31,2001 , the Company held foreign currency contracts maturing through April 2002, totaling $\$ 12.5$ million (nominal value). This included $\$ 10.4$ million of New Zealand dollar contracts to cover anticipated operating needs, and $\$ 2.1$ million of Danish Krone contracts to hedge a firm commitment related to equipment purchases payable in Danish Krones.

Total assets by segment as of March 31, 2001 and December 31, 2000, follows (in millions):

|  | IDENTIFIABLE ASSETS |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
| Performance Fibers | \$ | 620 | \$ | 643 |
| Timberland Management |  | 1,249 |  | 1,243 |
| Wood Products and Trading |  | 232 |  | 234 |
| Corporate and other |  | 21 |  | 32 |
| Dispositions |  | 11 |  | 10 |
| Total | \$ | 2,133 | \$ | 2,162 |

See Item 2. Management Discussion and Analysis of Financial Condition and Results of Operations for information about segment sales and operating income.

SHAREHOLDERS' EQUITY
An analysis of shareholders' equity for the three months ended March 31, 2001 and the year ended December 31, 2000, follows (in thousands, share amounts actual):

|  | Common Shares |  |  | Retained Earnings |  | Total Shareholders' Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares |  | Amount |  |  |  |  |
| BALANCE, JANUARY 1, 2000 | 27,407, 094 | \$ | 63,709 | \$ | 592,382 | \$ | 656,091 |
| Net income |  |  |  |  | 78,187 |  | 78,187 |
| Dividends paid (\$1.44 per share) | - |  | - |  | $(39,185)$ |  | $(39,185)$ |
| Incentive stock plans | 130,368 |  | 2,632 |  |  |  | 2,632 |
| Repurchase of Common Shares | $(433,000)$ |  | $(17,624)$ |  | - |  | $(17,624)$ |
| BALANCE, DECEMBER 31, 2000 | 27,104,462 |  | 48,717 |  | 631,384 |  | 680,101 |
| Net income | - |  | - |  | 12,252 |  | 12,252 |
| Dividends paid (\$0.36 per share) | - |  | - |  | $(9,768)$ |  | $(9,768)$ |
| Incentive stock plans | 29,219 |  | 1,183 |  | - |  | 1,183 |
| Repurchase of Common Shares | - |  | - |  | - |  | - |
| BALANCE, MARCH 31, 2001 | 27,133,681 |  | 49,900 |  | 633,868 |  | 683,768 |

RECLASSIFICATIONS
Certain reclassifications of the prior period amounts have been made to conform to the current year presentation. Effective December 31, 2000, the Company changed its method of reporting freight revenue and costs in compliance with Emerging Issues Task Force (EITF) Issue 00-10, "Accounting for Shipping and Handling Fees and Costs." Freight costs will now be charged to cost of sales rather than netted against sales. The Company's financial statements have been reclassified to reflect the increase in sales and cost of sales of $\$ 15.8$ million for the period ended March 31, 2000.

On November 28, 2000, the Company announced its intention to focus on two core businesses, Performance Fibers and Timberland Management, and de-emphasize activities in a third segment, Wood Products and Trading. Based upon the segment changes and the Company's intention of selling timberlands on a more regular basis, certain items in the financial statements have been reclassified. The gain of $\$ 23.1$ million from the sale of timberland in the first quarter of 2000 was reclassified to Timberland and Real Estate sales of $\$ 49.6$ million and cost of sales of $\$ 26.5$ million. In the cash flow statements for the periods ended March 31, 2001 and 2000, an adjustment was made for non-cash expenses relating to the depletion of merchantable and pre-merchantable timber on the land and the basis in the land. All changes noted herein had no effect on net income or earnings per share in the prior period.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## SEGMENT INFORMATION

Rayonier operates in three major business segments: Performance Fibers, Timberland Management, and Wood Products and Trading. The Performance Fibers segment includes two reportable business units, Cellulose Specialties and Absorbent Materials. The Timberland Management segment includes two reportable business units, Timber Harvest, and Timberland and Real Estate. Prior years' segment information has been reclassified to conform with the segment information presented in the current year.

The amounts and relative contributions to sales and operating income attributable to each of Rayonier's reportable business units for the three months ended March 31, 2001 and 2000 were as follows (thousands of dollars):

|  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
| SALES |  |  |  |  |
| Performance Fibers |  |  |  |  |
| Cellulose Specialties | \$ | 89,955 | \$ | 87,438 |
| Absorbent Materials |  | 49, 079 |  | 53,714 |
| Total Performance Fibers |  | 139,034 |  | 141,152 |
| Timberland Management |  |  |  |  |
| Timber Harvest |  | 61,824 |  | 62,677 |
| Timberland and Real Estate |  | 1,234 |  | 53, 079 |
| Total Timberland Management |  | 63,058 |  | 115,756 |
| Wood Products and Trading |  | 83,807 |  | 107,882 |
| Intersegment Eliminations |  | $(9,412)$ |  | $(10,193)$ |
| Total Sales | \$ | 276,487 | \$ | 354, 597 |
| OPERATING INCOME (LOSS) |  |  |  |  |
| Performance Fibers | \$ | 14,720 | \$ | 17,501 |
| Timberland Management |  |  |  |  |
| Timber Harvest |  | 33,410 |  | 40,766 |
| Timberland and Real Estate |  | 2,733 |  | 26,018 |
| Total Timberland Management |  | 36,143 |  | 66,784 |
| Wood Products and Trading |  | $(6,213)$ |  | $(1,879)$ |
| Corporate and other |  | $(6,772)$ |  | $(7,753)$ |
| Total Operating Income | \$ | 37,878 | \$ | 74,653 |

RESULTS OF OPERATIONS

## SALES AND OPERATING INCOME

Sales for the first quarter of 2001 were $\$ 276$ million, $\$ 78$ million below the first quarter of 2000. The sales decrease was due to substantially lower timberland sales, lower log trading activity and weakness in lumber markets. Operating income of $\$ 38$ million was $\$ 37$ million lower than the first quarter of 2000, primarily due to lower timberland sales compared to last year, coupled with weak U.S. timber and lumber markets.

## PERFORMANCE FIBERS

Sales of Performance Fibers products for the first quarter of 2001 were $\$ 139$ million, $\$ 2$ million lower than first quarter 2000. Operating income for first quarter 2001 of $\$ 15$ million was $\$ 3$ million lower than the prior year. Operating income declined 16 percent as a result of higher manufacturing costs, partially offset by higher Cellulose Specialties volume and improved Absorbent Materials prices.

CELLULOSE SPECIALTIES
Cellulose Specialty sales of $\$ 90$ million for the first quarter of 2001 were $\$ 3$ million higher than the first quarter of 2000. The increase over prior year was due primarily from higher sales volume, partly offset by average price decreases of approximately 1 percent.

ABSORBENT MATERIALS
Absorbent Materials sales of $\$ 49$ million for the first quarter of 2001 were $\$ 5$ million lower than the first quarter 2000 sales of $\$ 54$ million. Lower Absorbent Materials volume was partially offset by improved prices.

## TIMBERLAND MANAGEMENT

Sales of $\$ 63$ million and operating income of $\$ 36$ million for first quarter 2001 were lower than first quarter 2000 by $\$ 53$ million and $\$ 31$ million, respectively.

## TIMBER HARVEST

Timber Harvest sales for the first quarter of 2001 were $\$ 62$ million, $\$ 1$ million lower than last year's first quarter. Operating income of $\$ 33$ million, was $\$ 7$ million lower than prior year. These decreases were primarily due to lower Northwest U.S. timber volumes compared to an unusually high level last year, partially offset by an increase in Southeast U.S. timber volumes, following the ramp-up of the October 1999 timberland acquisition in late 2000 and into early 2001. In addition to the volume changes over prior year, timber pricing was negatively impacted by weak lumber markets.

TIMBERLAND AND REAL ESTATE
Sales for the Timberland and Real Estate unit decreased $\$ 52$ million for the first quarter ended 2001, while operating income decreased $\$ 23$ million compared to the first quarter of 2000. Both sales and operating income were lower primarily due to higher timberland sales in the first quarter of 2000, which contributed $\$ 53$ million and $\$ 26$ million in sales and operating income, respectively.

On April 30, 2001, the Company sold approximately 57,000 acres of timberland for $\$ 60$ million. The sale will increase operating income in the second quarter of 2001 by approximately $\$ 33$ million. The net proceeds from the transaction of approximately $\$ 58$ million will be used to pay down debt.

## WOOD PRODUCTS AND TRADING

First quarter 2001 sales were $\$ 84$ million compared to $\$ 108$ million in the first quarter of 2000, while operating losses of $\$ 6$ million were $\$ 4$ million higher than a year ago. The variance was primarily due to significantly weaker lumber markets, and lower U.S. domestic trading activity.

CORPORATE AND OTHER
Corporate and other costs were $\$ 1$ million below last year's first quarter primarily due to lower incentive compensation and relocation expenses, partially offset by higher intersegment eliminations.

## OTHER INCOME / EXPENSE

Interest expense in the first quarter was $\$ 19$ million, a decrease of $\$ 4$ million from the first quarter of 2000 primarily due to lower average debt balances.

The effective tax rate of 33.6 percent for the first quarter of 2001 was slightly higher than the 31.8 percent rate in the first quarter of 2000. The effective tax rate is below U.S. statutory rates, due to lower tax rates in effect for foreign subsidiaries and to various tax credits.

## NET INCOME

Net income for the first quarter of 2001 was $\$ 12.3$ million, or $\$ 0.45$ per diluted common share, compared with $\$ 35.5$ million, or $\$ 1.27$ per diluted common share, for the first quarter of 2000. First quarter 2000 included gains of $\$ 0.59$ per share from timberland sales. Earnings were lower primarily due to lower timberland sales, coupled with weak U.S. timber and lumber markets.

## OTHER ITEMS

Despite continued weakness in the global economy, lower Performance Fibers results in the second quarter of 2001 are expected to be comparable to the first quarter as an increase in shipments should mostly offset continued weakness in Absorbent Materials (fluff pulp) prices. Timber markets continue to soften somewhat and the Northwest timber harvest is expected to decrease from first quarter levels. Second quarter results in total however, should improve over the first quarter, and last year's second quarter, due to the $\$ 60$ million timberland sale on April 30, 2001.

## LIQUIDITY AND CAPITAL RESOURCES

Cash flow provided by operating activities of $\$ 57$ million for the first three months of 2001 decreased $\$ 44$ million from 2000, primarily as a result of lower timberland sales in the first quarter of 2001. Cash flow used for investing activities for the first three months of 2001 was $\$ 18$ million, essentially the same as in the prior year, with lower expenditures for plant and equipment and for timber purchase agreements, offset by a lower decrease in other assets in 2001 compared to 2000. Cash flow used for financing activities was $\$ 38$ million, a decrease of $\$ 35$ million from $\$ 73$ million in 2000 . This was primarily due to higher debt repayments in 2000 and the absence of repurchases of common shares in 2001. EBITDA (defined as earnings from continuing operations before significant non-recurring items, provision for dispositions, interest expense, income taxes, depreciation, depletion, amortization and the non-cash cost of the land basis in timberland and real estate sales) for first quarter 2001 amounted to $\$ 78$ million, $\$ 61$ million lower than first quarter 2000 results. The decrease in EBITDA was primarily due to lower timberland sales in the first quarter of 2001. Cash provided by operating activities helped to finance capital expenditures of $\$ 21$ million, dividends of $\$ 10$ million, and allowed for the repayment of $\$ 29$ million of debt. Free cash flow (defined as EBITDA plus significant non-recurring items, less income taxes, interest expense, change in working capital, long-term assets and liabilities, custodial capital spending and prior-year dividend levels) decreased $\$ 38$ million to $\$ 33$ million in first quarter 2001, primarily as a result of lower net earnings.

The Company did not repurchase any of its common shares outstanding during the first quarter of 2001. During the first quarter of 2000, the Company repurchased 85,600 shares at an average price of $\$ 41.39$ or a total cost of $\$ 3.5$ million.

At March 31, 2001, debt was $\$ 944$ million, a reduction of $\$ 29$ million from December 31, 2000, and the debt-to-capital ratio was 58.0 percent compared to 58.8 percent at December 31, 2000. As of March 31, 2001, Rayonier had $\$ 375$ million available under its revolving credit facilities.

In addition, the Company has on file with the Securities and Exchange Commission shelf registration statements to offer $\$ 150$ million of new public debt securities. The Company believes that internally generated funds, combined with available external financing, will enable Rayonier to fund capital expenditures, share repurchases, working capital and other liquidity needs for the foreseeable future.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## MARKET RISK

The Company is exposed to various market risks, including changes in commodity prices, interest rates and foreign exchange rates. The Company's objective is to minimize the economic impact of these market risks. Derivatives are used, as noted, in accordance with policies and procedures approved by the Board of Directors and are managed by a senior executive committee whose responsibilities include initiating, managing and monitoring resulting exposures. The Company does not enter into financial instruments for trading purposes.

Circumstances surrounding the Company's exchange rate risk, commodity price risk and interest rate risk remain unchanged from December 31, 2000. For a full description of the Company's market risk, please refer to Item 7. Management Discussion and Analysis of Financial Condition and Results of Operations in the 2000 Annual Report on Form 10K.

SAFE HARBOR
Comments about market trends, anticipated earnings and activities in second quarter 2001 and beyond, including disclosures about the Company's anticipated timber harvest levels, are forward-looking and are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Changes in the following important factors, among others, could cause actual results to differ materially from those expressed in the forward-looking statements: global market conditions impacting supply and demand for wood products, export and domestic logs and high performance cellulose fibers; governmental policies and regulations affecting the environment, import and export controls and taxes; availability and pricing of competitive products; production costs for wood products and performance fibers, particularly for raw materials such as wood and chemicals; weather conditions in the Company's operating areas; and interest rate and currency movements.

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
| PERFORMANCE FIBERS |  |  |
| Pulp Sales Volume |  |  |
| Cellulose specialties, in thousands of metric tons | 103 | 98 |
| Absorbent materials, in thousands of metric tons | 72 | 85 |
| Production as a percent of capacity | 98.6\% | 104.0\% |
| TIMBERLAND MANAGEMENT |  |  |
| Timber sales volume |  |  |
| Northwest U.S., in millions of board feet | 88 | 90 |
| Southeast U.S., in thousands of short green tons | 1,635 | 999 |
| New Zealand, in thousands of cubic meters | 278 | 253 |
| Intercompany timber sales volume |  |  |
| Northwest U.S., in millions of board feet | 29 | 20 |
| Southeast U.S., in thousands of short green tons | 14 | 12 |
| New Zealand, in thousands of cubic meters | 138 | 109 |
| WOOD PRODUCTS AND TRADING |  |  |
| Lumber sales volume, in millions of board feet | 57 | 65 |
| Medium-density fiberboard sales volume, |  |  |
| Log trading sales volume |  |  |
| North America, in millions of board feet | 49 | 62 |
| New Zealand, in thousands of cubic meters | 214 | 244 |
| Other, in thousands of cubic meters | 123 | 119 |

SELECTED SUPPLEMENTAL FINANCIAL DATA
(MILLIONS OF DOLLARS, EXCEPT PER SHARE DATA)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
| GEOGRAPHICAL DATA (NON-U.S.) |  |  |  |  |
| Sales |  |  |  |  |
| New Zealand | \$ | 24.0 | \$ | 23.2 |
| Other |  | 12.0 |  | 13.0 |
| Total | \$ | 36.0 | \$ | 36.2 |
| Operating Income |  |  |  |  |
| New Zealand | \$ | 0.6 | \$ | (1.1) |
| Other |  | 0.1 |  | - |
| Total | \$ | 0.7 | \$ | (1.1) |
| TIMBERLAND MANAGEMENT |  |  |  |  |
| Sales |  |  |  |  |
| Northwest U.S. | \$ | 25.1 | \$ | 34.3 |
| Southeast U.S. |  | 31.7 |  | 77.0 |
| New Zealand |  | 6.3 |  | 4.5 |
| Total | \$ | 63.1 | \$ | 115.8 |
| Operating Income |  |  |  |  |
| Northwest U.S. | \$ | 20.1 | \$ | 29.6 |
| Southeast U.S. |  | 14.1 |  | 36.1 |
| New Zealand |  | 1.9 |  | 1.1 |
| Total | \$ | 36.1 | \$ | 66.8 |
| EBITDA PER SHARE |  |  |  |  |
| Performance Fibers | \$ | 1.22 | \$ | 1.33 |
| Timberland Management |  | 2.02 |  | 3.88 |
| Wood Products and Trading |  | (0.11) |  | 0.06 |
| Corporate and other |  | (0.29) |  | (0.28) |
| Total | \$ | 2.84 | \$ | 4.99 |

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) See Exhibit Index.
(b) Rayonier Inc. filed a report on Form 8-K dated March 23, 2001 that highlighted certain Form 10-K items.
(c) Rayonier, Inc. filed a report on Form 8-K dated April 24, 2001, for a news release issued on April 16, 2001, concerning the sale of 57,000 acres of Florida timberland.

## SIGNATURE

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RAYONIER INC. (Registrant)
BY: GERALD J. POLLACK
------------------------
Gerald J. Pollack
Senior Vice President and Chief Financial Officer (Chief Accounting Officer)

## EXHIBIT INDEX

| EXHIBIT NO. | DESCRIPTION |
| :--- | :--- |
| 2 | Plan of acquisition, reorganization, <br> arrangement, liquidation or succession |
| 3.1 | Amended and restated articles of incorporation |
| 3.2 | By-laws <br> 4 |
| Instruments defining the rights of security holders, <br> including indentures |  |

Material contracts
Statement re: computation of per share earnings
Statement re: computation of ratios
Letter re: unaudited interim financial information
Letter re: change in accounting principles
Report furnished to security holders
Published report regarding matters
submitted to vote of security holders
Consents of experts and counsel
Power of attorney
Additional exhibits

## LOCATION

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None

No amendments
No amendments

Not required to be filed. The Registrant hereby agrees to file with the Commission a copy of any instrument defining the rights of holders of the Registrant's longterm debt upon request of the Commission.

None
Not required to be filed
Filed herewith
None
None
None
None

None
None
None
(THOUSANDS OF DOLLARS)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
| Earnings: |  |  |  |  |
| Net Income | \$ | 12,252 | \$ | 35,473 |
| Add: |  |  |  |  |
| Income Taxes |  | 6,188 |  | 16,557 |
| Amortization of Capitalized Interest |  | 644 |  | 577 |
| Additions to Net Income |  | 19,084 |  | 52,607 |
| Adjustments to Earnings for Fixed Charges: |  |  |  |  |
| Interest and Other Financial Charges |  | 18,915 |  | 22,790 |
| Interest Factor Attributable to Rentals |  | 432 |  | 342 |
| Adjustments for Fixed Charges |  | 19,347 |  | 23,132 |
| EARNINGS AS ADJUSTED | \$ | 38,431 | \$ | 75,739 |
| Fixed Charges: |  |  |  |  |
| Fixed Charges above | \$ | 19,347 | \$ | 23,132 |
| Capitalized Interest |  | - |  | - |
| TOTAL FIXED CHARGES | \$ | 19,347 | \$ | 23,132 |
| RATIO OF EARNINGS AS ADJUSTED TO |  |  |  |  |
| TOTAL FIXED CHARGES |  | 1.99 |  | 3.27 |

