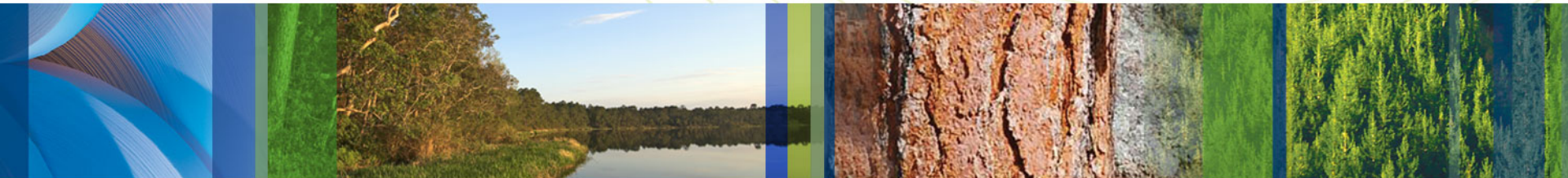




Fourth Quarter 2013 Financial Presentation Material



Safe Harbor

Certain statements in this document regarding anticipated financial outcomes including earnings guidance, if any, business and market conditions, outlook and other similar statements relating to Rayonier's future events, developments or financial or operational performance or results, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "intend," "anticipate" and other similar language. However, the absence of these or similar words or expressions does not mean that a statement is not forward-looking. While management believes that these forward-looking statements are reasonable when made, forward-looking statements are not guarantees of future performance or events and undue reliance should not be placed on these statements.

The following important factors, among others, could cause actual results or events to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical and competitive nature of the industries in which we operate; fluctuations in demand for, or supply of, our forest products and real estate offerings; entry of new competitors into our markets; changes in global economic conditions and world events, including political changes in particular regions or countries; fluctuations in demand for our products in Asia, and especially China; the uncertainties of potential impacts of climate-related initiatives; changes in energy and raw material prices, particularly for our Performance Fibers business; impacts of the rising cost of fuel, including the cost and availability of transportation for our products, both domestically and internationally, and the cost and availability of third party logging and trucking services; unanticipated equipment maintenance and repair requirements at our manufacturing facilities; the geographic concentration of a significant portion of our timberland; our ability to identify, finance and complete timberland acquisitions; changes in environmental laws and regulations, including laws regarding air emissions and water discharges, remediation of contaminated sites, timber harvesting, delineation of wetlands, and endangered species, that may restrict or adversely impact our ability to conduct our business, or increase the cost of doing so; adverse weather conditions, natural disasters and other catastrophic events such as hurricanes, wind storms and wildfires, which can adversely affect our timberlands and the production, distribution and availability of our products and raw materials such as wood, energy and chemicals; interest rate and currency movements; our capacity to incur additional debt, and any decision we may make to do so; changes in tariffs, taxes or treaties relating to the import and export of our products or those of our competitors (such as the currently pending Chinese anti-dumping investigation of dissolving pulp, which has been disclosed in our public filings); changes in key management and personnel; our ability to meet all necessary legal requirements to continue to qualify as a real estate investment trust ("REIT") and to fund distributions using cash generated through our taxable REIT subsidiaries, and changes in tax laws that could adversely affect tax treatment of our specific businesses or reduce the benefits associated with REIT status.

In addition, specifically with respect to our Real Estate business, the following important factors, among others, could cause actual results to differ materially from those expressed in forward-looking statements that may have been made in this document: the cyclical nature of the real estate business generally, including fluctuations in demand for both entitled and unentitled property; a delayed or weak recovery in the housing market; the lengthy, uncertain and costly process associated with the ownership, entitlement and development of real estate, especially in Florida, which also may be affected by changes in law, policy and political factors beyond our control; the potential for legal challenges to entitlements and permits in connection with our properties; unexpected delays in the entry into or closing of real estate transactions; the existence of competing developers and communities in the markets in which we own property; the pace of development and the rate and timing of absorption of existing entitled property in the markets in which we own property; changes in the demographics affecting projected population growth and migration to the Southeastern U.S.; changes in environmental laws and regulations, including laws regarding water withdrawal and management and delineation of wetlands, that may restrict or adversely impact our ability to sell or develop properties; the cost of the development of property generally, including the cost of property taxes, labor and construction materials; the timing of construction and availability of public infrastructure; and the availability of financing for real estate development and mortgage loans.

Additional factors are described in the company's most recent Form 10-K and 10-Q reports on file with the Securities and Exchange Commission. Rayonier assumes no obligation to update these statements except as is required by law.



Financial Highlights

(\$ Millions – Except EPS)

	<u>4Q 2013</u>	<u>3Q 2013</u>	<u>4Q 2012</u>
<u>Profitability</u>			
Sales	520	385	413
Operating income	113	84	113
Net income attributable to Rayonier Inc.	80	57	76
Pro forma net income*	82	57	74
Diluted Earnings Per Share:			
Income from continuing operations	0.64	0.44	0.57
Net income	0.62	0.44	0.59
Pro forma net income*	0.64	0.44	0.57
Average diluted shares (millions)	128.9	130.9	128.9
<u>Year Ended December 31,</u>			
<u>Capital Resources and Liquidity</u>			
	<u>2013</u>	<u>2012</u>	
Cash Provided by Operating Activities	545	446	
Cash Used for Investing Activities	(469)	(473)	
Cash (Used for) Provided by Financing Activities	(157)	229	
EBITDA*	678	560	
Pro forma EBITDA*	598	546	
Cash Available for Distribution (CAD) *	334	304	
	<u>12/31/2013</u>	<u>12/31/2012</u>	
Debt	1,574	1,270	
Debt / Capital	47%	47%	
Cash	200	281	

* Non-GAAP measures (see pages 6 and 18 - 21 for definitions and reconciliations).



Variance Analysis – 3Q 13 to 4Q 13

(\$ Millions)

	<u>Operating Income</u>
3Q 2013	\$ 84
Variance	
Forest Resources	
U.S. Operations	
- Volume	(2)
- Price	-
- Recreational lease income *	6
New Zealand	
- Price	2
- Volume / Cost / Other	(5)
Real Estate	18
Performance Fibers	
- CS Price	-
- CS Volume	19
- Costs / Mix / Other	(4)
Corporate / Other	(5)
4Q 2013	\$ 113

* The majority of recreational lease income is recognized in the fourth quarter.

Variance Analysis – 4Q 12 to 4Q 13

(\$ Millions)

	Pro Forma Operating Income*	
	Quarter	Year-to-date
4Q 2012	\$ 113	\$ 401
Variance		
Forest Resources		
U.S. Operations		
- Price	5	22
- Volume	(2)	3
- Costs / Mix / Other	1	1
New Zealand		
- Price	3	19
- Volume / Cost / Other	(2)	(10)
Real Estate	14	24
Performance Fibers		
- CS Price	12	26
- CS Volume	(7)	(12)
- CS Cost / Mix	(5)	(16)
- Costs / Mix / Other	(16)	(46)
Corporate / Other	(3)	(5)
4Q 2013	\$ 113	\$ 407

* Non-GAAP measure (see page 21 for reconciliation).

Cash Available for Distribution*

(\$ Millions – Except Per Share Data)

	Year Ended December 31,	
	2013	2012
Cash Available for Distribution (CAD)		
Cash provided by operating activities	\$ 545	\$ 446
Capital expenditures **	(159)	(158)
Change in committed cash	(4)	6
Excess tax benefits on stock-based compensation	8	8
Basis of New York timberlands	(54)	-
Other	(2)	2
Cash Available for Distribution	<u>\$ 334</u>	<u>\$ 304</u>
Shares outstanding	<u>126,257,870</u>	<u>123,332,444</u>
CAD per share	\$ 2.65	\$ 2.46
Dividends per share	\$ 1.86	\$ 1.68

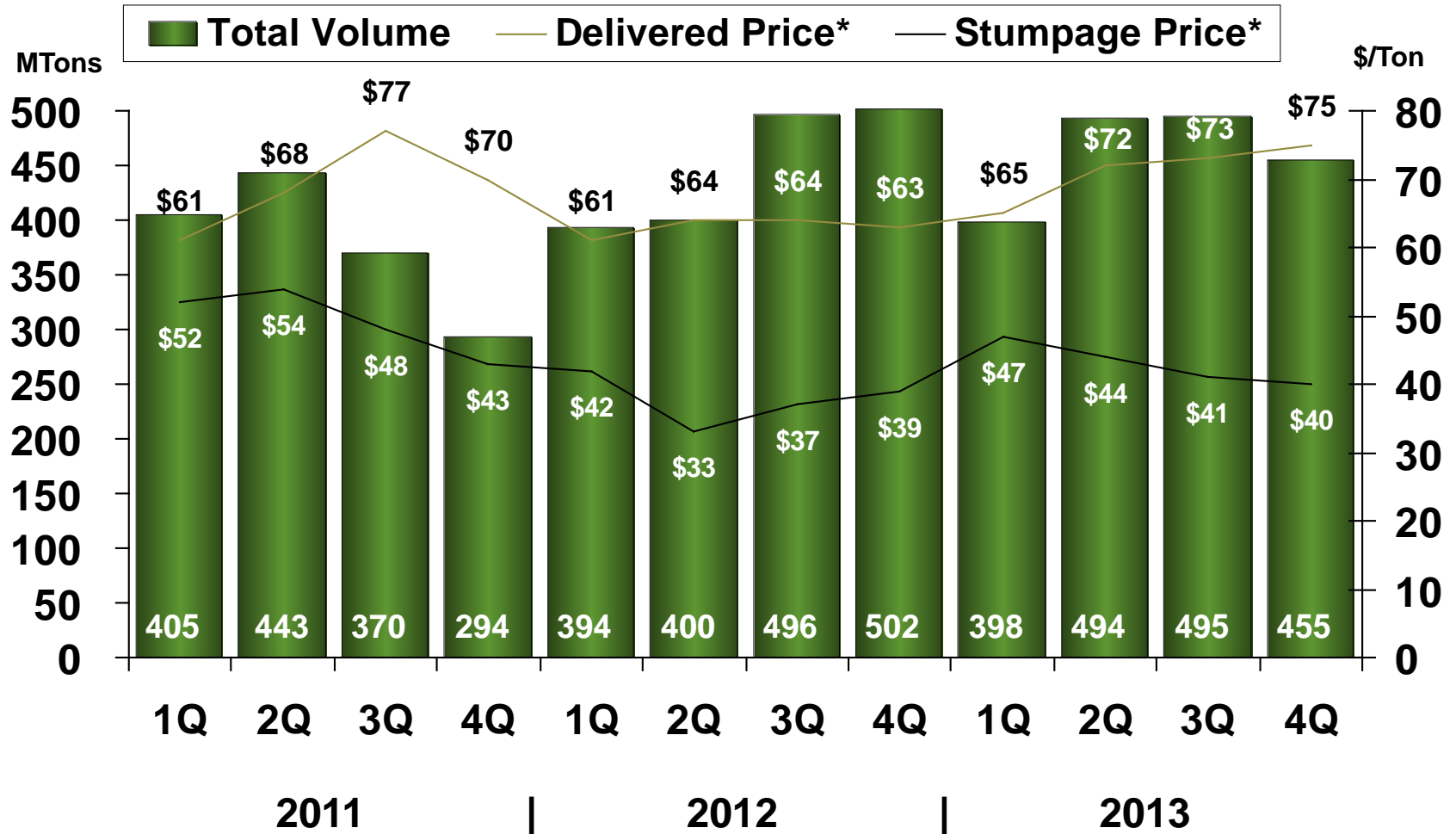
* Non-GAAP measure (see page 18 for definition).

** Capital expenditures exclude strategic capital. For the year ended ended December 31, 2013, strategic capital totaled \$141 million for the Jesup mill cellulose specialties expansion, \$20 million for timberland acquisitions and \$140 million for the aquisition of an additional interest in the New Zealand joint venture. For the year ended December 31, 2012, strategic capital totaled \$201 million for the Jesup mill cellulose specialties expansion and \$107 million for timberland acquisitions.

Markets and Operations

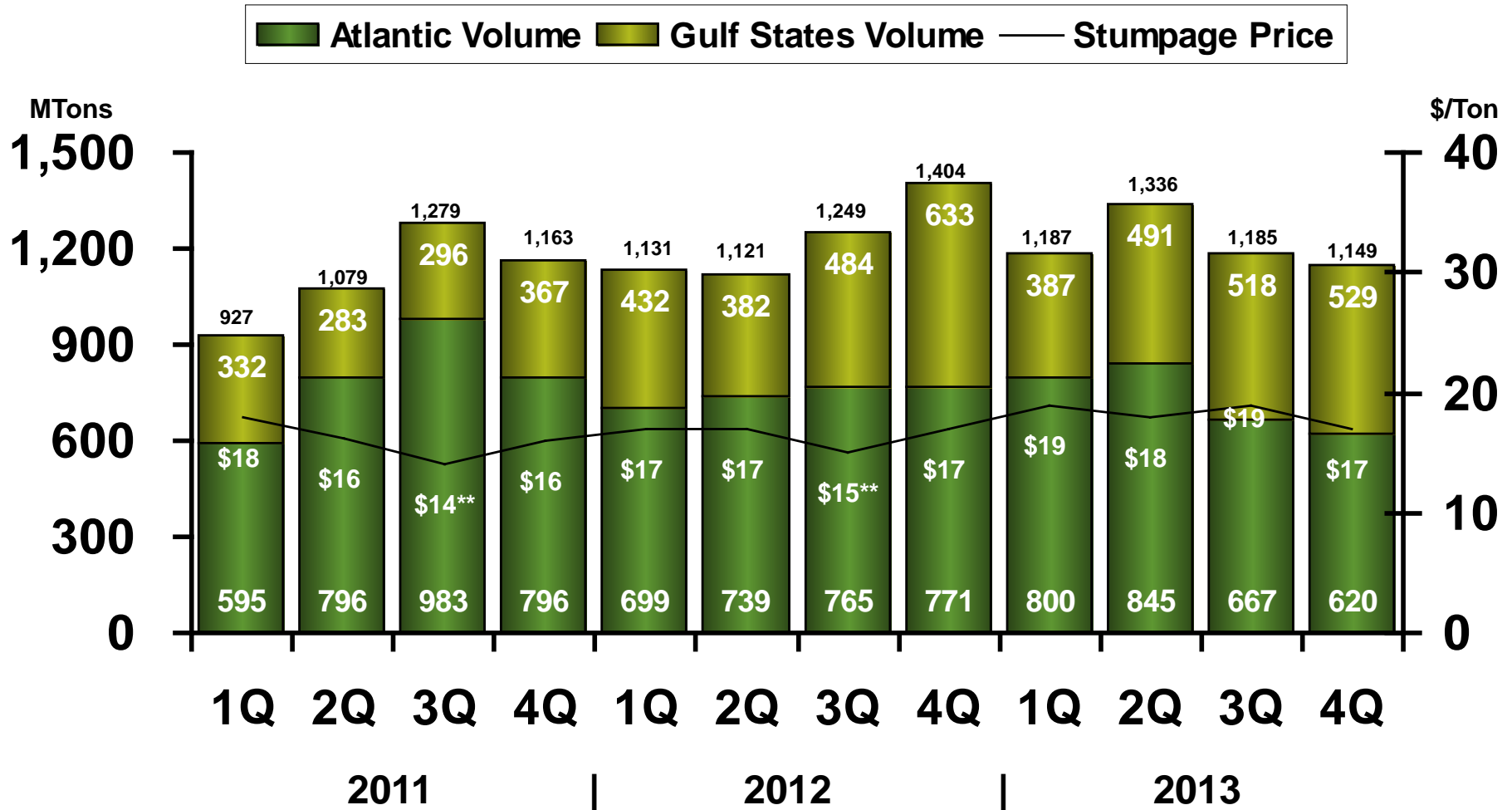


Northern U.S. Timber Sales



* Delivered pricing includes costs to cut and transport the logs. With stumpage sales, the buyer is responsible for cutting and transportation.

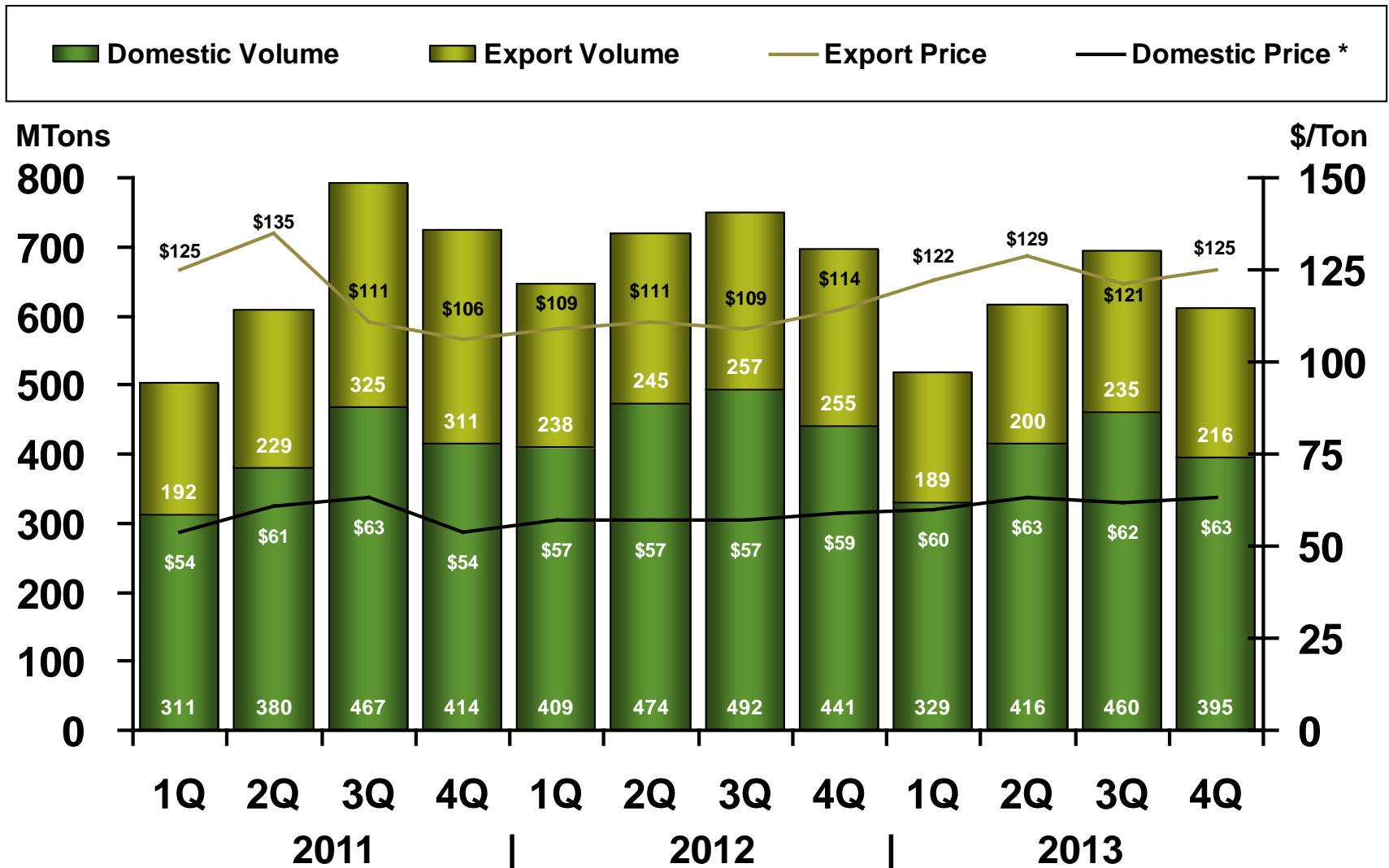
U.S. Pine Timber Sales *



* U.S. pine timber sales are pine sales in the Atlantic (Florida and Georgia) and Gulf States (Alabama, Arkansas, Louisiana, Mississippi, Oklahoma and Texas) regions.

** Q3 2011 prices were lower due to the impact of fire salvage timber. Q3 2012 prices were lower due to sales mix.

New Zealand Log Sales

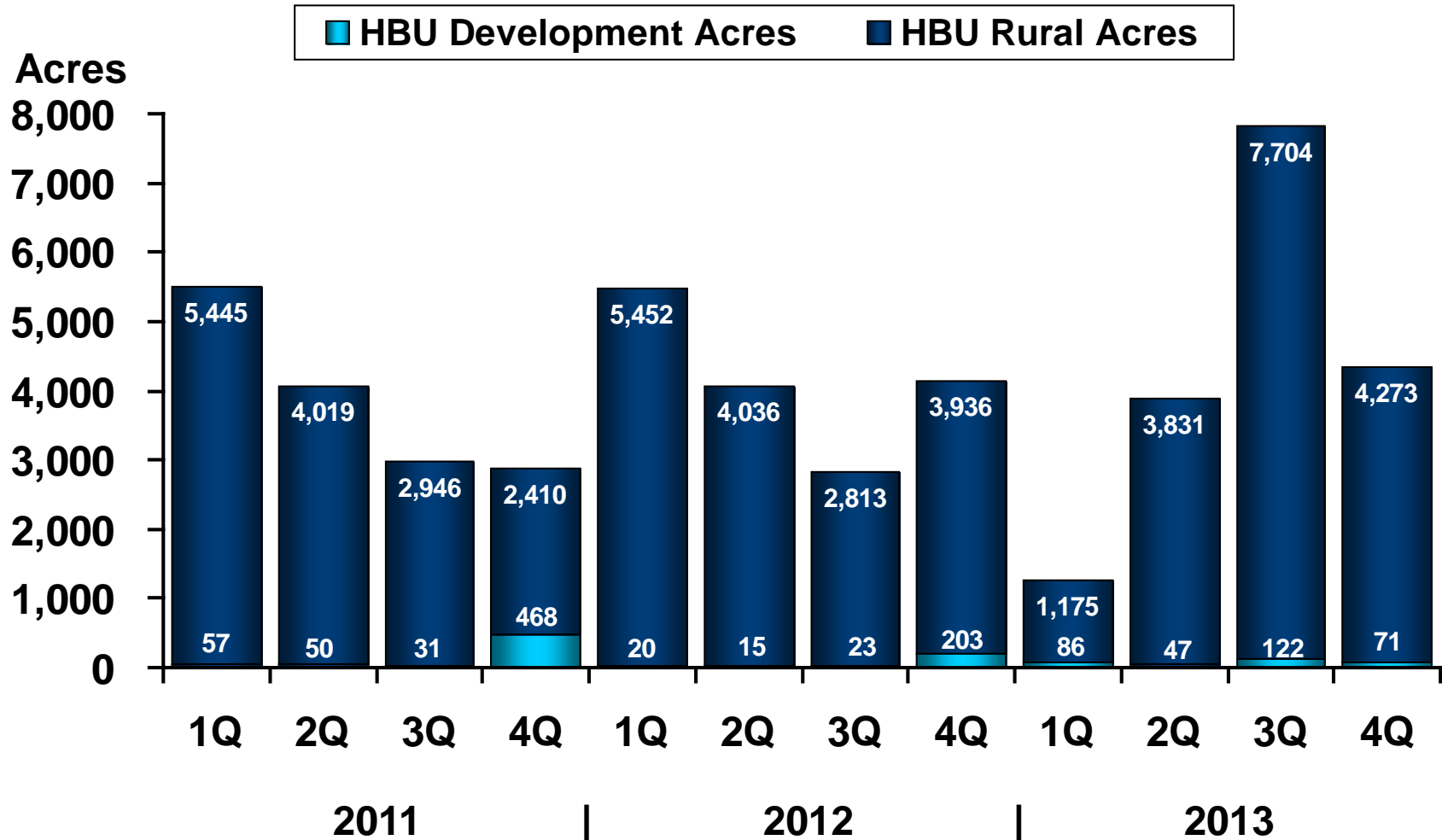


* Domestic price is affected by exchange rate fluctuations. Q3 2013 increased 4.8% in NZ\$ over Q2 2013.

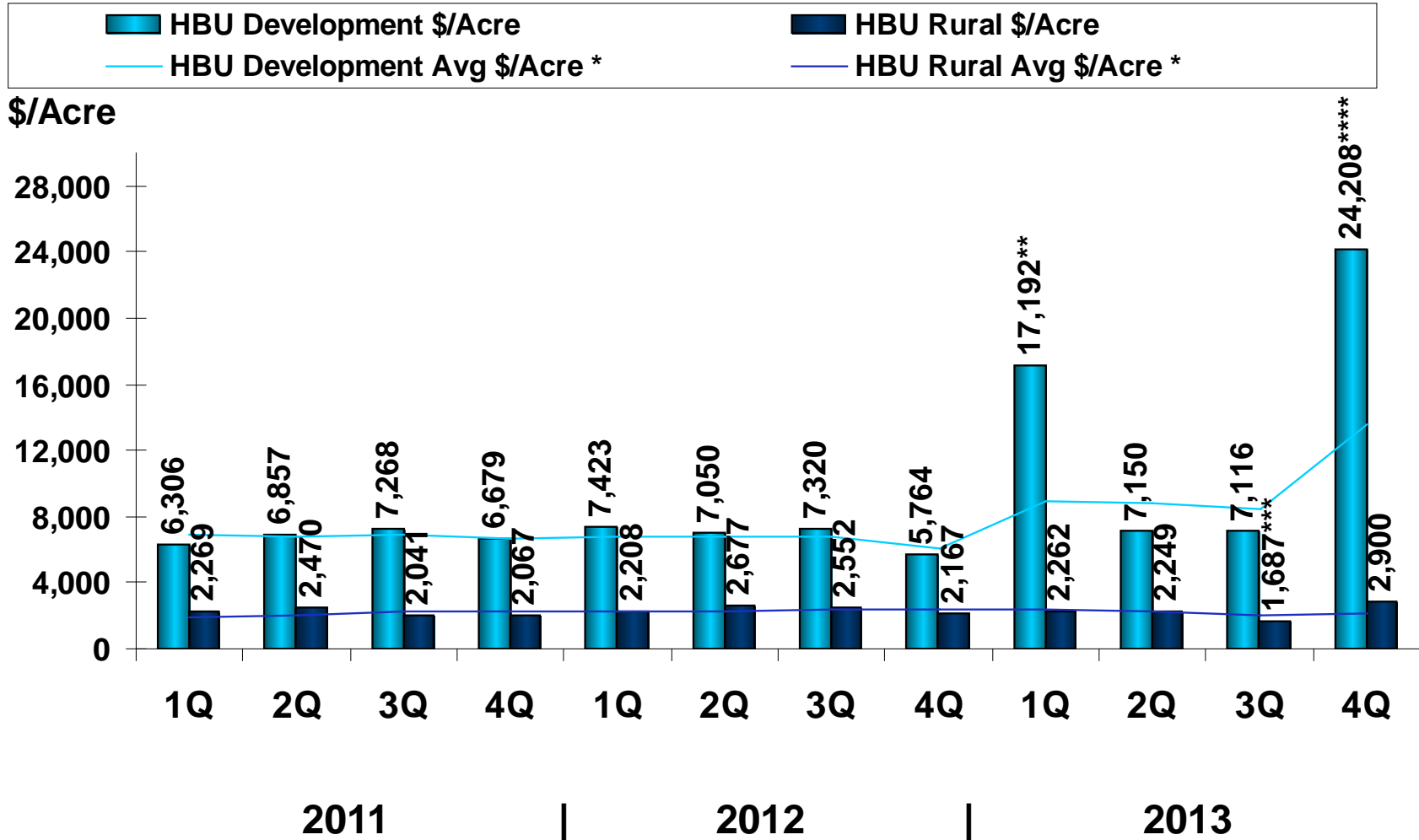
Notes: Beginning in second quarter 2013 New Zealand operating results were fully consolidated into Rayonier Inc.'s financial statements. Pricing includes delivered log pricing only. Volumes include domestic and export delivered log sales. Stumpage sales are included in domestic volumes.



HBU Real Estate Acres - Sales



HBU Real Estate Sales Prices



* Four quarter rolling weighted average.

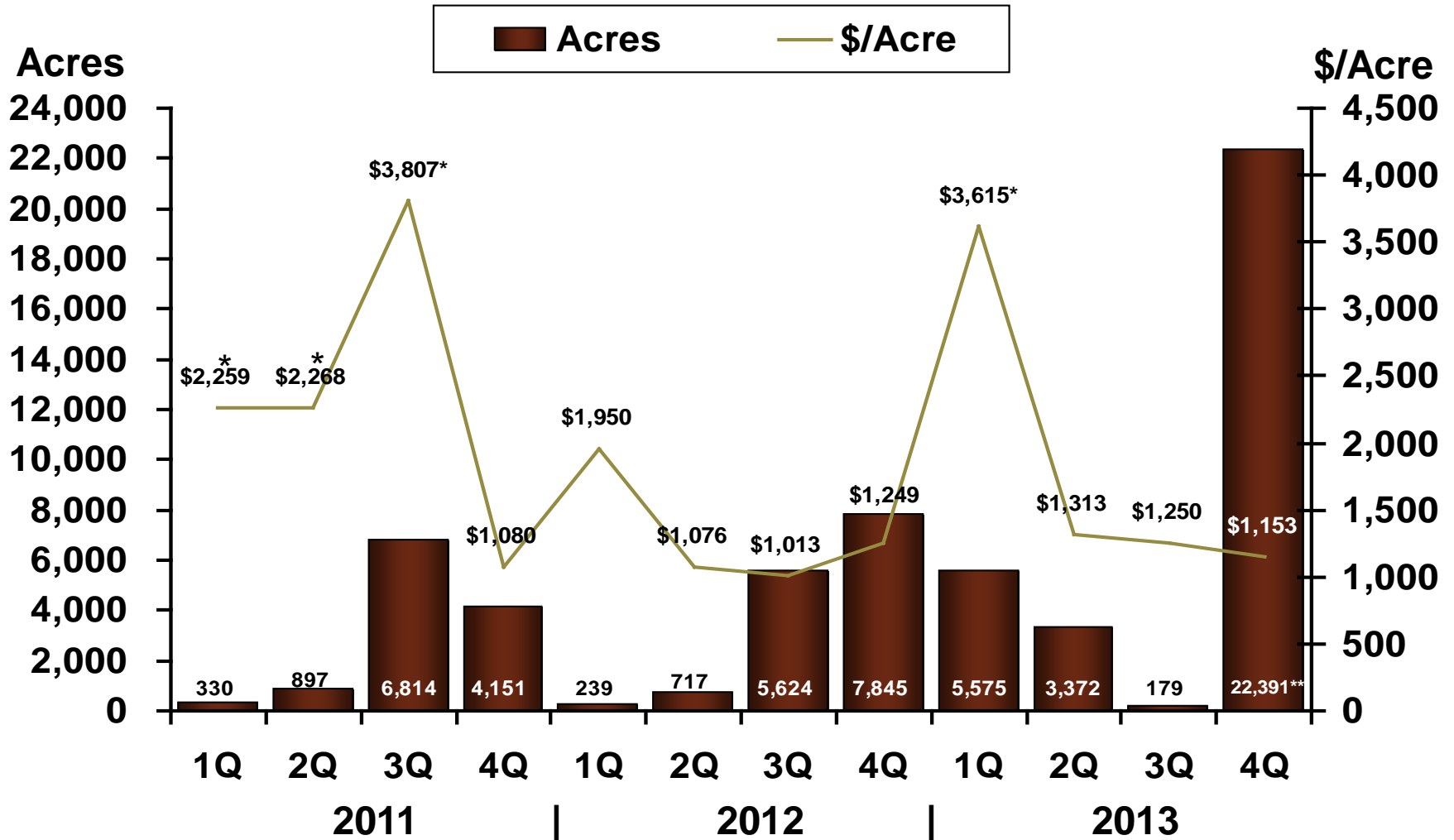
** First quarter 2013 includes a sale of 4 acres for a roadway infrastructure project for \$242k per acre.

*** Third quarter 2013 includes a 4,500 acre sale in which Rayonier retained timber harvest rights. Including the value of the timber harvest rights, 3Q2013 Rural \$/acre would be approximately \$2,060.

**** Fourth quarter 2013 includes a 45 acre sale in the Belfast Commerce Center for \$35k/acre.



Non-Strategic Timberland Acres – Sales

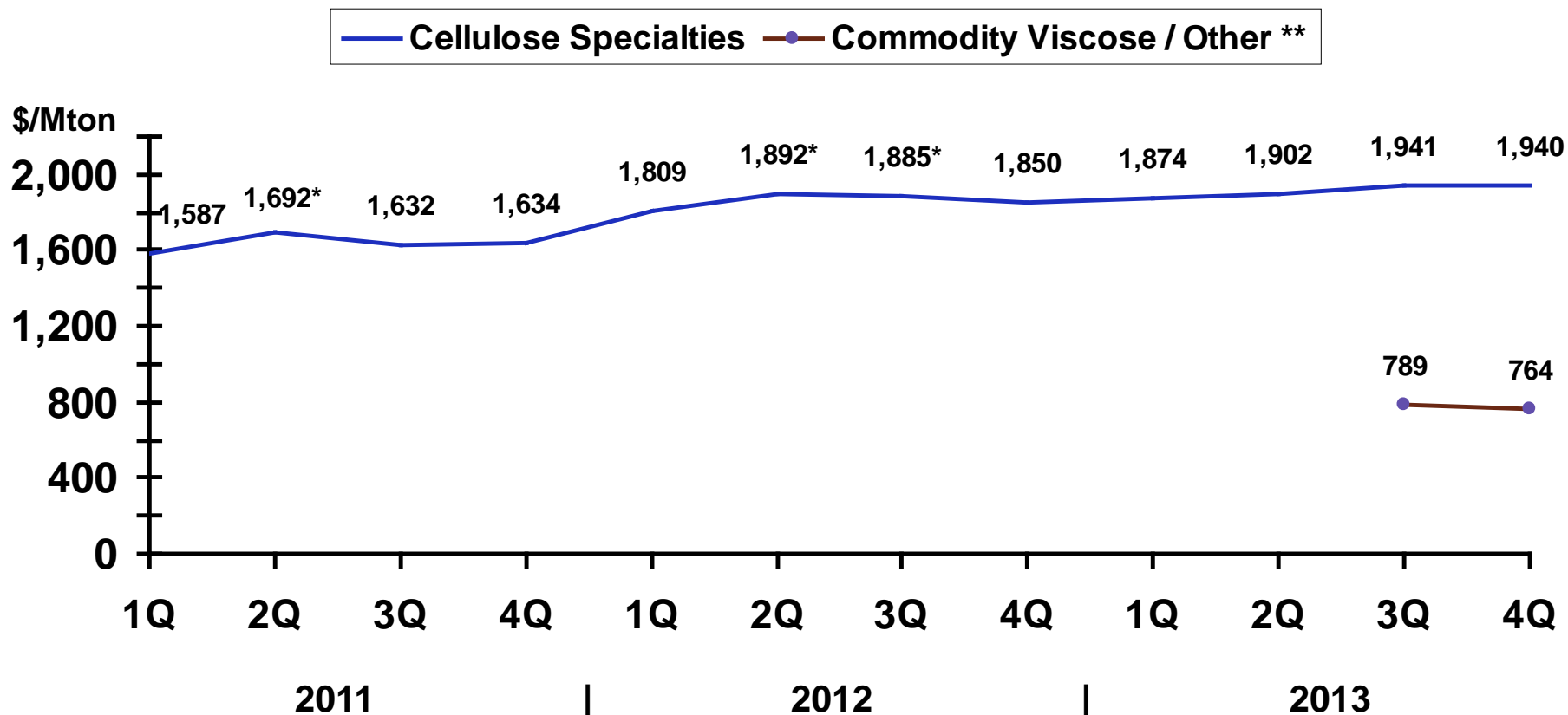


* Period included a proportionately higher percentage of sales in the Pacific Northwest where the price per acre is traditionally higher than the Southeast.

** Excludes the \$57.3M sale of New York timberland holdings (128k acres at \$447 per acre).



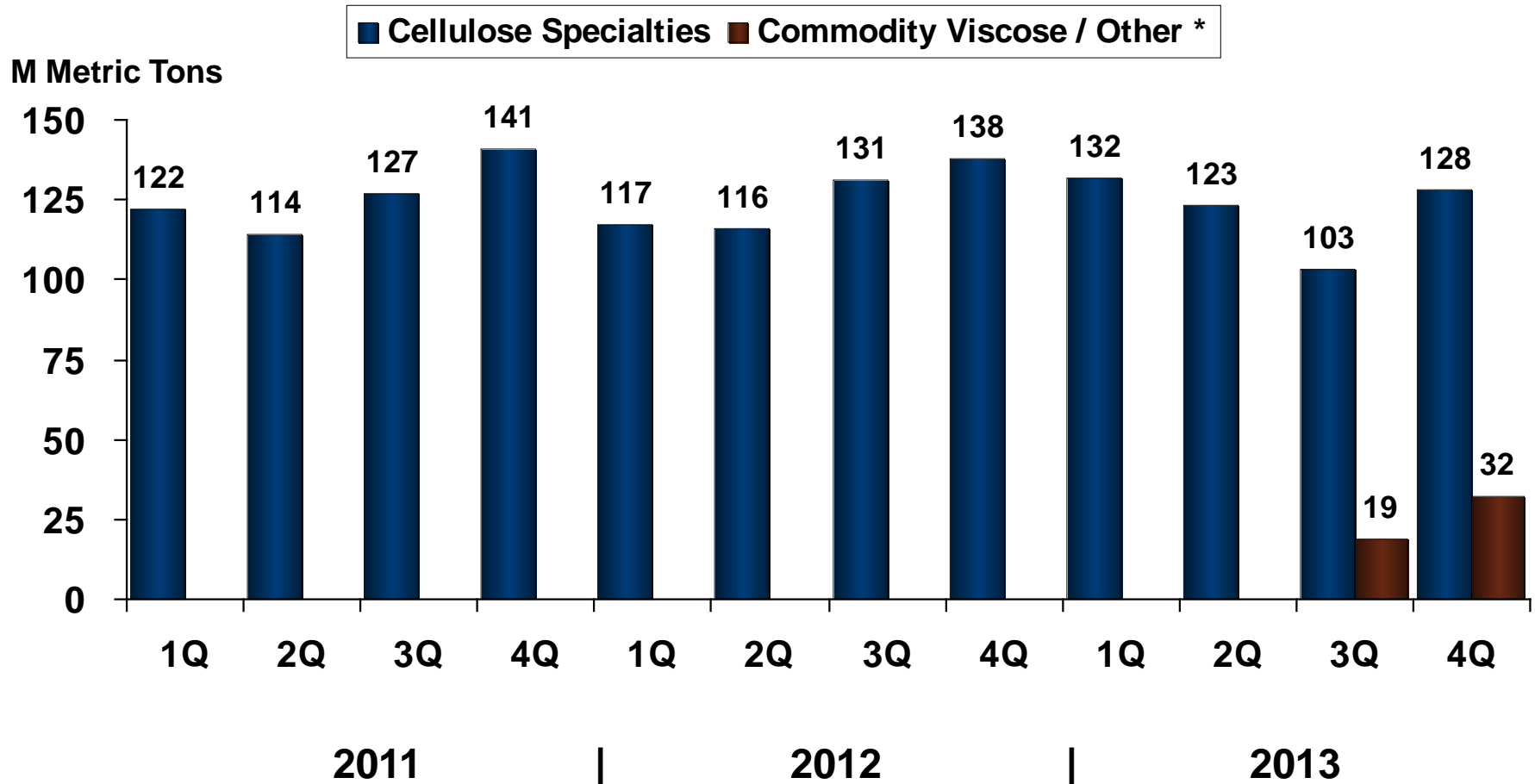
Performance Fibers Net Selling Prices



* Prices were higher in Q2 2011, Q2 2012 and Q3 2012 due to sales mix.

** Initial production from the Jesup mill Cellulose Specialties Expansion project will be viscose and other commodity grades with an expected, multi-year transition to all cellulose specialties after customer qualification and end use market growth.

Performance Fibers Sales Volumes



* Initial production from the Jesup mill Cellulose Specialties Expansion project will be viscose and other commodity grades with an expected, multi-year transition to all cellulose specialties after customer qualification and end use market growth.

Earnings Per Share

(\$/share)

	Pro forma Earnings*	Continuing Operations	
		Actual	Actual
	2013	2013	2012
First Quarter	\$ 0.79	\$ 0.79	\$ 0.41
Second Quarter	0.54	0.67	0.52
Third Quarter	0.44	0.44	0.61
Fourth Quarter	0.64	0.64	0.57
Full Year	\$ 2.41	\$ 2.54	\$ 2.11

*Pro forma earnings per share is a non-GAAP measure. See page 21 for reconciliation.

Appendix



Definitions of Non-GAAP Measures

EBITDA is defined as earnings before interest, taxes, depreciation, depletion and amortization. EBITDA is a non-GAAP measure used by our Chief Operating Decision Maker, existing shareholders and potential shareholders to measure how the Company is performing relative to the assets under management.

Pro forma EBITDA is defined as earnings before interest, taxes, depreciation, depletion and amortization, excluding discontinued operations and the gain related to consolidation of the New Zealand joint venture. Pro forma EBITDA is a non-GAAP measure used by our Chief Operating Decision Maker, existing shareholders and potential shareholders to measure how the Company is performing relative to the assets under management.

Cash Available for Distribution (CAD) is defined as cash provided by operating activities adjusted for capital spending, strategic divestitures, the change in committed cash, and other items which include cash provided by discontinued operations, excess tax benefits on stock-based compensation and the change in capital expenditures purchased on account. CAD is a non-GAAP measure of cash generated during a period that is available for dividend distribution, repurchase of the Company's common shares, debt reduction and strategic acquisitions. CAD is not necessarily indicative of the CAD that may be generated in future periods.

Pro forma Net Income is defined as net income attributable to Rayonier Inc. adjusted for the gain related to consolidation of the New Zealand joint venture and discontinued operations.

Pro forma EBITDA by Segment

(\$ Millions)

	Forest Resources	Real Estate	Performance Fibers	Other Operations	Corporate and other	Total
Three Months Ended						
December 31, 2013						
Operating income	\$ 24	\$ 25	\$ 78	\$ -	\$ (14)	\$ 113
Depreciation, depletion & amortization	26	9	23	-	1	59
Income from discontinued operations	-	-	-	-	(4)	(4)
EBITDA	50	34	101	-	(17)	168
Income from discontinued operations	-	-	-	-	4	4
Pro forma EBITDA	<u>\$ 50</u>	<u>\$ 34</u>	<u>\$ 101</u>	<u>\$ -</u>	<u>\$ (13)</u>	<u>\$ 172</u>
September 30, 2013						
Operating income	\$ 23	\$ 8	\$ 63	\$ -	\$ (10)	\$ 84
Depreciation, depletion & amortization	28	2	22	-	1	53
EBITDA	<u>\$ 51</u>	<u>\$ 10</u>	<u>\$ 85</u>	<u>\$ -</u>	<u>\$ (9)</u>	<u>\$ 137</u>
December 31, 2012						
Operating income	\$ 19	\$ 11	\$ 94	-	\$ (11)	113
Depreciation, depletion & amortization	23	3	19	-	1	46
Income from discontinued operations	-	-	-	-	3	3
EBITDA	42	14	113	-	(7)	162
Income from discontinued operations	-	-	-	-	(3)	(3)
Depreciation, depletion & amortization from discontinued operations	-	-	-	-	(1)	(1)
Pro forma EBITDA	<u>\$ 42</u>	<u>\$ 14</u>	<u>\$ 113</u>	<u>\$ -</u>	<u>\$ (11)</u>	<u>\$ 158</u>

Pro forma EBITDA by Segment

(\$ Millions)

Year Ended	<u>Forest Resources</u>	<u>Real Estate</u>	<u>Performance Fibers</u>	<u>Other Operations</u>	<u>Corporate and other</u>	<u>Total</u>
December 31, 2013						
Operating income	\$ 81	\$ 56	\$ 311	\$ 2	\$ (27)	\$ 423
Depreciation, depletion & amortization	99	17	75	-	1	192
Income from discontinued operations	-	-	-	-	63	63
EBITDA	<u>180</u>	<u>73</u>	<u>386</u>	<u>2</u>	<u>37</u>	<u>678</u>
Gain on consolidation of New Zealand JV	-	-	-	-	(16)	(16)
Income from discontinued operations	-	-	-	-	(63)	(63)
Depreciation, depletion & amortization from discontinued operations	-	-	-	-	(1)	(1)
Pro forma EBITDA	<u><u>\$ 180</u></u>	<u><u>\$ 73</u></u>	<u><u>\$ 386</u></u>	<u><u>\$ 2</u></u>	<u><u>\$ (43)</u></u>	<u><u>\$ 598</u></u>
December 31, 2012						
Operating income	\$ 46	\$ 32	\$ 359	\$ -	\$ (36)	\$ 401
Depreciation, depletion & amortization	75	8	61	-	4	148
Income from discontinued operations	-	-	-	-	11	11
EBITDA	<u>121</u>	<u>40</u>	<u>420</u>	<u>-</u>	<u>(21)</u>	<u>560</u>
Income from discontinued operations	-	-	-	-	(11)	(11)
Depreciation, depletion & amortization from discontinued operations	-	-	-	-	(3)	(3)
Pro forma EBITDA	<u><u>\$ 121</u></u>	<u><u>\$ 40</u></u>	<u><u>\$ 420</u></u>	<u><u>\$ -</u></u>	<u><u>\$ (35)</u></u>	<u><u>\$ 546</u></u>

Reconciliation of Reported to Pro forma Earnings

(\$ Millions, except per share amounts)

	Three Months Ended			
	December 31, 2013		December 31, 2012	
	\$	EPS	\$	EPS
Net income attributable to Rayonier Inc.	\$ 80	\$ 0.62	\$ 76	\$ 0.59
Discontinued operations	2	0.02	(2)	(0.02)
Pro forma net income	<u>\$ 82</u>	<u>\$ 0.64</u>	<u>\$ 74</u>	<u>\$ 0.57</u>

	Year Ended			
	December 31, 2013		December 31, 2012	
	\$	EPS	\$	EPS
Operating income	\$ 423		\$ 401	
Gain related to consolidation of New Zealand JV	(16)		-	
Pro forma operating income	<u>\$ 407</u>		<u>\$ 401</u>	
Net income attributable to Rayonier Inc.	\$ 372	\$ 2.86	\$ 279	\$ 2.17
Gain related to consolidation of New Zealand JV	(16)	(0.13)	-	-
Discontinued operations	(42)	(0.32)	(7)	(0.06)
Pro forma net income	<u>\$ 314</u>	<u>\$ 2.41</u>	<u>\$ 272</u>	<u>\$ 2.11</u>

Forest Resources Supplemental Financial Data

(\$ Millions)

	Three Months Ended			Year Ended	
	December 31, 2013	September 30, 2013	December 31, 2012	December 31, 2013	December 31, 2012
Forest Resources					
Sales					
Atlantic	\$ 17	\$ 16	\$ 17	\$ 70	\$ 64
Gulf States	14	15	15	54	45
Northern	27	29	30	110	110
New Zealand *	47	51	3	148	11
Total	<u>\$ 105</u>	<u>\$ 111</u>	<u>\$ 65</u>	<u>\$ 382</u>	<u>\$ 230</u>
Operating income					
Atlantic	\$ 8	\$ 4	\$ 9	\$ 23	\$ 17
Gulf States	5	5	3	15	6
Northern	9	9	6	33	21
New Zealand / Other *	2	5	1	10	2
Total	<u>\$ 24</u>	<u>\$ 23</u>	<u>\$ 19</u>	<u>\$ 81</u>	<u>\$ 46</u>

* The three months ended December 31, 2013 and September 30, 2013 and the year ended December 31, 2013 include sales and operating income from the consolidation of the New Zealand joint venture.

Selected Operating Information

	Three Months Ended			Year Ended	
	December 31, 2013	September 30, 2013	December 31, 2012	December 31, 2013	December 31, 2012
Forest Resources					
Sales Volume, in thousands of short green tons					
Atlantic	732	743	903	3,247	3,310
Gulf States	549	572	657	2,044	2,011
Northern	496	516	551	1,979	1,947
New Zealand					
Domestic	395	460	-	1,271	-
Export	216	235	-	651	-
Total	2,388	2,526	2,111	9,192	7,268
Real Estate					
Acres sold					
HBU Development	71	122	203	326	261
HBU Rural	4,273	7,704	3,936	16,983	16,237
Non-Strategic Timberlands*	22,391	179	7,845	31,517	14,425
Total	26,735	8,005	11,984	48,826	30,923
Performance Fibers					
Sales Volume, in thousands of metric tons					
Cellulose specialties	128	103	138	486	502
Viscose / other **	32	19	-	51	-
Absorbent materials	8	13	62	106	214
Total	168	135	200	643	716

* The three months and year ended December 31, 2013 excludes the sale of 128k acres of New York timberland holdings.

** Beginning in the 3rd quarter 2013, viscose/other is being produced as a result of the CSE project transition.

Income Tax Analysis

(\$ Millions)

Income tax expense at federal statutory rate

REIT income not subject to tax

Other

Income tax expense before discrete items

AFMC for CBPC exchange

Other

Income tax expense as reported

Three Months Ended

	December 31, 2013		December 31, 2012	
	\$ 35	35.0%	\$ 36	35.0%
	(14)	(14.1%)	(8)	(7.7%)
	(1)	(1.5%)	(1)	(1.7%)
	20	19.4%	27	25.6%
	-	-	(1)	(0.5%)
	(1)	(1.1%)	4	4.2%
	<u>\$ 19</u>	<u>18.3%</u>	<u>\$ 30</u>	<u>29.3%</u>

Year Ended

Income tax expense at federal statutory rate

REIT income not subject to tax

Other

Income tax expense before discrete items

AFMC for CBPC exchange

Gain related to consolidation of NZ joint venture

Other

Income tax expense as reported

	December 31, 2013		December 31, 2012	
	\$ 133	35.0%	\$ 125	35.0%
	(51)	(13.4%)	(26)	(7.3%)
	(1)	(0.5%)	(5)	(1.4%)
	81	21.1%	94	26.3%
	(19)	(4.9%)	(12)	(3.3%)
	(5)	(1.5%)	-	-
	(7)	(1.7%)	3	0.8%
	<u>\$ 50</u>	<u>13.0%</u>	<u>\$ 85</u>	<u>23.8%</u>

Market Price and Dividend History

	<u>High</u>	<u>Low</u>	<u>Dividends</u>
2013			
Fourth Quarter	\$ 58.84	\$ 39.49	\$ 0.49
Third Quarter	\$ 59.87	\$ 53.84	\$ 0.49
Second Quarter	\$ 60.62	\$ 51.04	\$ 0.44
First Quarter	\$ 59.72	\$ 52.17	\$ 0.44
2012			
Fourth Quarter	\$ 51.86	\$ 47.45	\$ 0.44
Third Quarter	\$ 51.87	\$ 44.82	\$ 0.44
Second Quarter	\$ 46.04	\$ 41.33	\$ 0.40
First Quarter	\$ 47.56	\$ 43.38	\$ 0.40
2011			
Fourth Quarter	\$ 45.28	\$ 34.68	\$ 0.40
Third Quarter	\$ 45.37	\$ 35.34	\$ 0.40
Second Quarter	\$ 44.88	\$ 39.64	\$ 0.36
First Quarter	\$ 41.81	\$ 35.28	\$ 0.36